OFFICE OF THE CHANCELLOR

3801 Campus Drive Waco, Texas 76705

> 254-867-4891 254-867-3960

January 24, 2020

Mr. John Hatchel, Chair Members of the Board of Regents Texas State Technical College Waco, Texas 76705

RE: Action Items for the Meeting of the Board of Regents on February 6, 2020

Regents:

The attached materials have been prepared for consideration by the Board of Regents of Texas State Technical College for the February 6, 2020 meeting. These materials have been reviewed and approved by the appropriate staff members as indicated.

As Chancellor of the College, I have also reviewed and approved the recommendations and submit them for whatever action the Board of Regents deems proper.

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Sincerely,



Michael L. Reeser Chancellor & CEO

Attachments



OFFICE OF THE CHANCELLOR

3801 Campus Drive Waco, Texas 76705

> 254-867-4891 254-867-3960

January 24, 2020

Mr. John Hatchel, Chair Members of the Board of Regents Texas State Technical College System Waco, Texas 76705

SUBJECT: Quarterly Control & Compliance Attestation

Chairman and Regents:

I am providing this letter in connection with the College's preparation of quarterly Board reporting. I understand that you and the Board of Regents will rely on these reports to assist with your governance responsibilities, specifically including, but not limited to, your responsibilities to the Governor's Office, Legislative Budget Board, and the Texas Higher Education Coordinating Board.

I have reviewed sections of the Board reports relevant to my operating responsibilities and believe the disclosures are informative and reasonably reflect the underlying events and the inclusion of other information necessary to give you a materially complete picture of our operations. I hereby certify, to the best of my knowledge and belief, that the reports do not contain any untrue statement of a material fact or omit any material fact(s) necessary to make the report misleading.

I confirm that I am responsible within areas of my operating responsibility for:

- a. The design and implementation of programs and controls to prevent and detect fraud;
- b. Establishing and maintaining effective internal control over financial reporting, effective and efficient operations, and regulatory compliance;
- c. Maintaining appropriate documentation of such internal control; and
- d. Financial reports, records and supporting documentation that were properly reviewed and to my knowledge, do not contain any untrue statement of material fact or omit material facts that would result in making the information and/or documentation misleading.

I confirm, to the best of my knowledge and belief, the following representations:

1. I have no knowledge of any regulatory violations, occurrences of misstatement, fraud or suspected fraud affecting the College during the period being reviewed that has not been reported to you, our General Counsel, the Internal Audit Director, or the Audit Committee;



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- 2. There are no contingent claims that have not been reported to our Chief Financial Officer or General Counsel; and
- 3. I have maintained adequate internal control over financial reporting, effective and efficient operations, and regulatory compliance within my areas of operating responsibility as of December 31, 2019, based on criteria established by prudent risk management practices.
- 4. There have been no changes in internal control that might negatively affect the effectiveness of such controls, including any corrective actions taken with regard to related deficiencies and weaknesses previously identified. I have resolved, or am currently in the process of resolving, all such issues identified and communicated to me during previous audits (internal or external).
- 5. All material transactions have been communicated to the Chief Financial Officer for recording and disclosure in the financial statements and/or Board reports.
- 6. The following, to the extent applicable, have been appropriately identified and communicated for proper recording and disclosure:
 - a. Related-party transactions associated with vendor relationships; and
 - b. Significant contractual obligations, or other contingent liabilities.
- 7. Violations or possible violations of laws or regulations whose effects should be considered for disclosure due to their level of impact have been communicated to you, our General Counsel, the Internal Audit Director, or the Audit Committee.
- 8. The College has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 9. Other than those previously disclosed, no events have occurred subsequent to December 31, 2019, that should be disclosed due to their impact on the financial statements, effectiveness of existing systems of control, or regulatory compliance.

Please note, no qualifying matters occurred during the period covered by this correspondence. So, this two-page letter makes up the entirety of this installment of the periodic disclosures.

Sincerely,

Michael L. Reeser Chancellor & CEO

Enc.

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Thursday, February 6, 2020

				11100 300 300 300 300 300
When	What	Where	Dress	Who
7:45 a.m.	Travel to Campus*	The Hilton Waco to TSTC	Business Suit & Tie Regents	Regents
8:00a.m 9:00 a.m.	Breakfast	Houston Room	Business Suit & Tie	Business Suit & Tie Regents, Leadership Team & invited guest(s)
9:00a.m 10:00 a.m.	Audit Working Group	The Gonzales Room	Business Suit & Tie	Regent Cleveland (Chair), Regent Abad, Jason Mallory & invited guest(s)
	Facilities Working Group Room	Gail Lawrence's Conference Room	Business Suit & Tie	Regent Honey (Chair), Regent Widup, Rick Herrera, Ray Fried & invited guest(s)

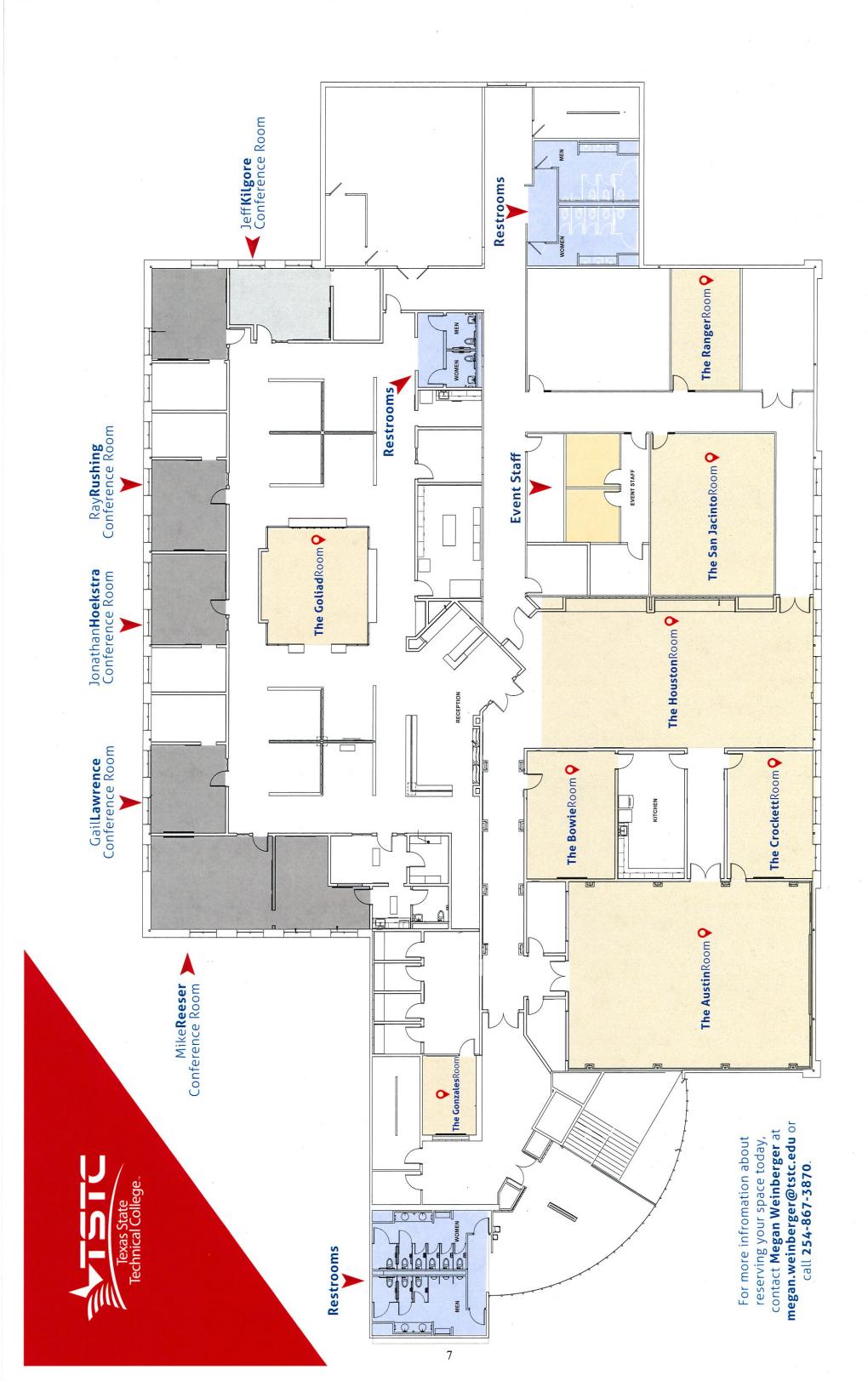
Regent Meade (Chair), Regent Powell, Jonathan Hoekstra & invited guest(s)	Regent McDonald (Chair), Regent Abad, Ray Rushing, Gail Lawrence, Roger Miller, Michael Bettersworth & invited guest(s)	Regent Tremont (Chair), Regent Powell, Jeff Kilgore, Rick Herrera & invited guest(s)	Chairman Hatchel, Regent Honey, Regent McDonald, Regent Tremont; Mike Reeser, Michael Bettersworth & Jonathan Hoekstra	Regents, Leadership Team, Guest(s) & public citizens	Regents, Leadership Team & invited guest(s)	Regents, Leadership Team, Guest(s) & public citizens
Business Suit & Tie	Business Suit & Tie	Business Suit & Tie	Business Suit & Tie	Business Suit & Tie	Business Suit & Tie	Business Suit & Tie
Jonathan Hoekstra's Conference Room	The Goliad Room	The Bowie Room	Crockett Room	Austin Room	Houston Room	Austin Room (Live Broadcast & Closed Caption)
Fiscal Affairs Working Group	General Administration Working Group	Student Learning û Student Development Working Group	Ad Hoc Committee Meeting	Audit Committee Meeting	Lunch	The Board of Regents Meeting
	9:00a.m 10:00 a.m.		10:00a.m 10:30 a.m.	10:30 a.m 11:30 a.m.	11:30 a.m 12:30 p.m.	12:30 p.m.



* Yellow box indicates reserved parking area for Regents.

The John B. Connally Technology Center is located off of I-35 at the entrance of our Waco campus.

When driving on I-35, take exit 342-A about 5 miles north of Waco. After exiting, go east on Crest Drive. The main entrance is on your right. The John B. Connally Technology Center is on the corner of Crest and Campus Drive.



TEXAS STATE TECHNICAL COLLEGE

Meeting of the Board of Regents

Texas State Technical College Connally Meeting & Conference Center 1651 E. Crest Drive Waco, TX 76705

> Thursday, February 6, 2020 12:30 p.m.

AGENDA

- I. MEETING CALLED TO ORDER
- II. INVOCATION
- **III. DETERMINATION OF QUORUM**
- IV. ADOPTION OF AGENDA
- V. APPROVAL OF MINUTES OF NOVEMBER 14, 2019 MEETINGS
- VI. RECOGNITION OF GUESTS
- VII. PUBLIC COMMENTS
- VIII. CHANCELLOR COMMENTS

Please note: Meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of the discussions and the reports of preceding meetings. The estimated times are approximate and may be adjusted as required with no prior notice.



IX. COMMITTEE REPORTS & MINUTE ORDERS

a. **Committee for Student Learning and Student Development** Tiffany Tremont, Chair; Kathy Powell, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

Jeff Kilgore

Reports:

None.

b. **Committee for General Administration** Pat McDonald, Chair; Tony Abad, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

Ray Rushing

03-20(c) Reaffirm the Mission Statement of Texas State Technical College..46 *Gail Lawrence*

Reports:

None.

c. **Committee for Facilities** Keith Honey, Chair; Ron Widup, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

- 04-20(c) Approve granting a Dedicated Easement Agreement for Utilities to the City of Abilene for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities over, on, and across Texas State Technical College in Abilene and authorize the Chancellor to execute the agreement49 *Ray Fried*

Ray Fried

Ray Fried

Ray Fried

09-20(c) Approve the Concept to Renovate the Industrial Technology Center (ITC) at Texas State Technical College in Waco and Authorize the Chancellor to Enter Into Contracts for Pre-Construction Services .59 *Ray Fried*

Reports:

1. Major Facility Projects Status Update60

Ray Fried

d. **Committee for Fiscal Affairs** Alex Meade, Chair; Kathy Powell, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

- 12-20(c) Approve the Employee Holiday Schedule for Fiscal Year 202171 Jonathan Hoekstra

Jonathan Hoekstra

Reports:

1.	Budget Performance Report	8	1
		Jonathan Hoekstra	
2.	TSTC Full Time Equivalent (FTE) Reports		3
		Jonathan Hoekstra	
3.	Pledged Collateral Report		6
0.	r leaged conderta heport	Jonathan Hoekstra	U
4.	Quarterly Investment Report		7
		Jonathan Hoekstra	
5.	Annual Financial Report		9
2.		Jonathan Hoekstra	-

X. CONSENT AGENDA ITEMS

01-20(c)	Approve Current List of Associate Degree and Certificate Programs
02-20(c)	Rescind Statewide Operating Standard (SOS) GA 1.11 Passenger Transportation on TSTC Aircraft
03-20(c)	Reaffirm the Mission Statement of Texas State Technical College
04-20(c)	Approve granting a Dedicated Easement Agreement for Utilities to the City of Abilene for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities over, on, and across Texas State Technical College in Abilene and authorize the Chancellor to execute the agreement
05-20(c)	Approve the Project and Budget to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Delegate Authority to the Chancellor to Enter into and Execute a

Contract for the Project in Excess of One Million Dollars

(\$1,000,000)

- 06-20(c) Approve the Project and Budget to Expand the Welding Technology Facility in the Industrial Technology Center (1ITC) at Texas State Technical College in Waco and Authorize the Chancellor to Enter into Contracts for the Construction of the Project
- 07-20(c) Approve the Concept to Expand the Welding Technology Facility in the Industrial Technology Building (2001) at Texas State Technical College in Harlingen and Authorize the Chancellor to Enter into Contracts for Pre-Construction Services
- 08-20(c) Delegate the Authority to the Chancellor to Enter into and Execute an Environmental, Abatement, Demolition, and Construction Management Services Contract in Excess of One Million Dollars (\$1,000,000)
- 09-20(c) Approve the Concept to Renovate the Industrial Technology Center (ITC) at Texas State Technical College in Waco and Authorize the Chancellor to Enter Into Contracts for Pre-Construction Services
- 10-20(c) Approve the Ground Lease of Land at Texas State Technical College in Waco to The TSTC Foundation and Authorize the Chancellor to Execute the Lease Agreement
- 11-20(c) Approve the Master Lease of Student Housing Facilities and Related Parking at Texas State Technical College in Waco from The TSTC Foundation for a Term of up to 30 Years and Authorize the Chancellor to Execute the Lease Agreement
- 12-20(c) Approve the Employee Holiday Schedule for Fiscal Year 2021
- 13-20(c) Approve the Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits Effective Fall 2020 Semester

XI. UNFINISHED BUSINESS

XII. NEW BUSINESS

XIII. RECESS OPEN MEETING

The Open Meeting is recessed and the Regents retire to the Crockett Room to conduct the Closed Meeting.

XIV. CLOSED MEETING

- a. The Closed Meeting is called to Order and a Quorum is determined.
- b. Consultation with Attorney (Texas Government Code, Section 551.071) Texas Government Code, Section 551.071: "A governmental body may not conduct a private consultation with its attorney except:
 - (1) When the governmental body seeks the advice of its attorney about:
 - (A) pending or contemplated litigation; or
 - (B) a settlement offer; or
 - (2) On a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter."
 - 1. Ted Donovan v. TSTC
 - 2. John Clark Owen v. TSTC
- c. Deliberation Regarding Real Property (Texas Government Code, Section 551.072)

Texas Government Code, Section 551.072: "A governmental body may conduct a closed meeting to deliberate the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person."

d. Personnel Matters (Texas Government Code, Section 551.074)

Texas Government Code, Section 551.074

- "(a) This chapter does not require a governmental body to conduct an open meeting:
 - (1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or
 - (2) to hear a complaint or charge against an officer or employee.

- (b) Subsection (a) does not apply if the officer or employee who is the subject of the deliberation or hearing requests a public hearing."
- e. Adjourn
- f. Regents return to Austin Room at conclusion of Closed Meeting.
- XV. OPEN MEETING RECONVENES
- XVI. ACTION ON CLOSED MEETING
- XVII. CHANCELLOR COMMENTS
- XVIII. BOARD COMMENTS
 - XIX. ADJOURN

TEXAS STATE TECHNICAL COLLEGE

Minutes of the Meeting of the Audit Committee of the Board of Regents

Texas State Technical College Connally Meeting & Conference Center 1651 E. Crest Drive Waco, TX 76705

Thursday, November 14, 2019

MEETING CALLED TO ORDER

The meeting of the Texas State Technical College Board of Regents Audit Committee was called to order at 10:50 a.m., November 14, 2019, by Chair Andarza.

Members Present: John Hatchel, Ivan Andarza, Pat McDonald, Curtis Cleveland, Tony Abad, Ellis Skinner, Keith Honey, Tiffany Tremont and Alex Meade

Members Absent: None.

A quorum was present.

COMMITTEE CHAIR COMMENTS

Chair Ivan Andarza gave a brief overview of the reports and introduced the Director of Internal Audit, Jason Mallory, to present the reports.

MINUTE ORDERS

None.

REPORTS

The following reports were presented to the Committee:

- 1. Status of Fiscal Year 2019 Audit Schedule & Other Projects
- 2. Status of Fiscal Year 2020 Audit Schedule & Other Projects
- 3. Summary of Audit Reports



- 4. Follow-up Schedule & Status
- 5. Internal Audit Annual Report Fiscal Year 2019
- 6. Annual Statement on Quality Control
- 7. Annual Confirmation of Organizational & Individual Independence
- 8. Annual Review of Internal Audit Charter
- 9. Departmental Audits of Challenger Learning Centers (19-018A & 19-019A)
- 10. Public Funds Investment Act Audit (20-004A)
- 11. Internal Network Penetration Test East Williamson County Campus (20-002A)
- 12. Admissions Audit (19-017A)
- 13. Admissions Audit Audit of the Target X Application (19-017A)
- 14. Admissions Audit Audit of the Informatica Server (19-017A)

15. TAC 202 - Quarterly Update

- 16. AY 2016 A-133 Evaluation and Desk Review Management Letter CFDA 84.048, Award #14919, Perkins Grant (West Texas)
- 17. AY 2016 A-133 Evaluation and Desk Review Management Letter CFDA 84.048, Award #14916, Perkins Grant (Marshall)
- 18. AY 2016 A-133 Evaluation and Desk Review Management Letter CFDA 84.048, Award #14748, Perkins Leadership Grant (System)
- 19. AY 2016 A-133 Evaluation and Desk Review Management Letter CFDA 84.048, Award #14918, Perkins Career & Technical Education (Waco)
- 20. Attestation Disclosures

CHANCELLOR COMMENTS

None.

BOARD COMMENTS

None.



ADJOURN

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The meeting adjourned at 11:16 a.m.

Ray Rushing Secretary to the Board of Regents



TEXAS STATE TECHNICAL COLLEGE

Minutes of the Meeting of the Board of Regents

Thursday, November 14, 2019 Texas State Technical College

Connally Meeting & Conference Center 1651 E. Crest Drive Waco, TX 76705

MEETING CALLED TO ORDER

The meeting of the Texas State Technical College Board of Regents was called to order at 11:30 a.m., November 14, 2019, by Chair Hatchel.

DETERMINATION OF QUORUM

Members Present: John Hatchel, Ellis Skinner, Ivan Andarza, Curtis Cleveland, Pat McDonald, Tony Abad, Keith Honey, Tiffany Tremont and Alex Meade

Members Absent: None.

A quorum was present and the notice of the meeting had been published.

ADOPTION OF AGENDA

Upon a motion by Regent Honey and second by Regent Meade, the Agenda was adopted unanimously.

APPROVAL OF MINUTES OF AUGUST 14 AND 15, 2019 MEETINGS

Upon a motion by Regent Cleveland and second by Regent McDonald, the Minutes of the August 14 and 15, 2019 Meetings of the Audit Committee and the Board of Regents were approved unanimously.

RECOGNITION OF GUESTS

None.

PUBLIC COMMENTS

None.

CHANCELLOR COMMENTS

The Chancellor presented a PowerPoint status update on the affairs of the College.



RECESS FOR LUNCH

The meeting of the Texas State Technical College Board of Regents recessed for lunch at 12:02 p.m. by Chair Hatchel.

RECONVENE

The meeting of the Texas State Technical College Board of Regents reconvened at 12:35 p.m.

COMMITTEE REPORTS & MINUTE ORDERS

Committee for Student Learning and Student Development Tony Abad, Chair; Tiffany Tremont, Member

Committee Chair Comments

Minute Orders: Proposed MO#

None.

Reports:

1. Annual Student Loan Default Report

Rick Herrera

2. Enrollment Management Report

Rick Herrera and Jeff Kilgore

Committee for General Administration

Curtis Cleveland, Chair; Pat McDonald, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

44-19(c) Approve the TSTC Foundation Operating Plan for the Period September 1, 2019 to August 31, 2020

Reports:

1. The TSTC Foundation Update

2. Marketing Update

Beth Wooten

Nick Alvarado



Committee for Facilities

Ellis Skinner, Chair; Curtis Cleveland, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

- 45-19(c) Approve the Concept to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Authorize the Chancellor to Proceed with Contracts for the Project
- 46-19(c) Approve the Project and Budget to Replace the Roof and HVAC Units on the Student Center at Texas State Technical College in Harlingen and Authorize the Chancellor to Enter into Contracts for the Project

Reports:

- 1. Major Facility Projects Status Update
- 2. Deferred Maintenance Projects Summary FY 20

Committee for Fiscal Affairs

Keith Honey, Chair; Alex Meade, Member

Committee Chair Comments

Minute Orders:

Proposed MO#

47-19(c) Policy for Investments

Jonathan Hoekstra

Jonathan Hoekstra notified the full Board that he presented to the Fiscal Affairs Committee the status of the depository agreements pursuant to the Policy for Investments. No changes were recommended.

48-19(c) Approve the TexPool Resolution Amending Authorized Representatives

Jonathan Hoekstra

Reports:

1. Budget Performance Report

Jonathan Hoekstra



Ray Fried

Ray Fried

2. TSTC Full Time Equivalent (FTE) Reports

3. Pledged Collateral Report

4. Quarterly Investment Report

5. Semi-Annual Report Certifying Debt Management Policy Compliance

6. Biennium Report Certifying Investment Officer Training

Jonathan Hoekstra

Jonathan Hoekstra

Jonathan Hoekstra

Jonathan Hoekstra

Jonathan Hoekstra

CONSENT AGENDA ITEMS

Upon a motion by Regent Cleveland, Minute Order 47-19(c) was removed from the Consent Agenda Items and added to New Business Items.

Upon a motion by Regent Honey and second by Regent Skinner, the Consent Agenda Items were approved unanimously.

44-19(c) Approve the TSTC Foundation Operating Plan for the Period September 1, 2019 to August 31, 2020

"The Texas State Technical College Board of Regents approves The TSTC Foundation Operating Plan for the period September 1, 2019 to August 31, 2020."

45-19(c) Approve the Concept to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Authorize the Chancellor to Proceed with Contracts for the Project

> "The Texas State Technical College Board of Regents approves the Concept to expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and authorizes the Chancellor, or his designee, to enter into contracts for pre-construction services up to ten percent (10%) of the proposed contract budget."

46-19(c) Approve the Project and Budget to Replace the Roof and HVAC Units on the Student Center at Texas State Technical College in Harlingen and Authorize the Chancellor to Enter into Contracts for the Project

> "The Texas State Technical College Board of Regents approves the project and budget to replace the roof and HVAC units on the Student Center at Texas State Technical College in Harlingen and authorizes the Chancellor, or his designee, to enter into contracts for the construction of this project."



48-19(c) Approve the TexPool Resolution Amending Authorized Representatives

"The Texas State Technical College Board of Regents approves the TexPool Resolution Amending Authorized Representatives with the following signature authorizations for TexPool transactions:

<u>Authorized Representatives</u> Jonathan Hoekstra, Vice Chancellor and Chief Financial Officer Chad Wooten, Executive Vice President - Accounting & Reporting Anju Motwani, Vice President & Controller * Albert Srubar, Comptroller"

UNFINISHED BUSINESS

None.

NEW BUSINESS

Upon a motion by Regent Meade and Second by Regent McDonald, Minute Order 47-19 was approved. Regent Cleveland abstained from the vote.

47-19(c) Policy for Investments

"It is the policy of Texas State Technical College (TSTC) to prudently invest funds not needed for immediate operating purposes and other funds such as plant funds, endowment funds, and other reserve funds. Such funds will be appropriately invested according to each fund type in consideration of preservation and safety of principal, liquidity, and yield while meeting the daily cash flow needs of the college. All deposits and investments shall conform to the Public Funds Investment Act.

THE COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS AND OPERATING ACCOUNTS

Before TSTC invests any funds, a competitive 'bid' process shall be conducted. If a specific maturity date is required, either for cash flow purposes or for conformance to maturity guidelines, bids will be requested for instruments that meet the maturity requirements. If no specific maturity is required, a market trend (yield curve) analysis will be conducted to determine which maturities would be most advantageous.

Written or oral bids will be requested from three approved depository banks for various options with regard to term and instrument. TSTC will accept the bid that provides the highest rate of return within the maturity required and within the parameters of these policies. TSTC will maintain a copy of bids obtained.

The Chief Financial Officer shall discuss with the Board of Regents Fiscal Affairs Committee the existing status of depository agreements with existing operating



accounts at each fall meeting of the Board of Regents, including the necessity of bidding such operating accounts.

QUALIFIED INSTITUTIONS

TSTC shall maintain a listing of depository financial institutions that are approved for investment purposes. In order to be qualified as an approved depository institution, a financial institution must meet the following tests:

- 1. The financial institution is selected by competitive bid process in accordance with Section 51.003(a) of the Education Code;
- 2. The financial institution must provide their most recent Statement of Condition report on request;
- 3. The financial institution must sign a 'Certification by Registered Principal of Investment Firm/Bank' certifying that the registered principal reviewed TSTC's Investment Policy and acknowledges that their organization has implemented reasonable procedures and controls to comply; and,
- 4. The financial institution must maintain a consistent record of compliance with TSTC's collateral coverage and investment policy. TSTC shall use a competitive bid process in accordance with Section 51.003 of the Education Code to invest through any one of the following entities:
 - 1. "Primary" government security dealers (as defined by the New York Federal Reserve), or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).
 - 2. A Federally-insured financial institution doing business in Texas, or
 - 3. Texas local government investment pools, as permitted in accordance with Government Code 2256.016 and this policy.

AUTHORIZED BROKERS

The Board of Regents is required to review, revise, and adopt a list of qualified brokers that are authorized to engage in investment transactions with TSTC at least annually, as set forth in Section 2256.025 of the Public Funds Investment Act. Accordingly, the following list of qualified brokers is adopted as a part of this policy:

Community Bank & Trust First Financial Bank Extraco Banks Frost Bank Coastal Securities, Inc. Hilltop Securities Investors Brokerage of Texas Robert W. Baird & Co.



Vining Sparks Wells Fargo Advisors

ETHICAL GUIDELINES FOR INVESTMENTS

- 1. Section 51.923 of the Education Code permits an institution of higher education to contract with a non-profit corporation even though one or more members of the governing board of the institution of higher education also serves as a member, director, officer or employee of such a non-profit corporation. This section further permits an institution of higher education to contract with a business entity even though one or more members of the governing board of the institution of higher education have an interest in the business entity if the interest is not a substantial interest. An interest is a substantial interest if: (1) the board member owns one percent or more of the voting stock or shares of the business entity or owns either one percent or more or \$15,000 or more of the fair market value of the business entity; (2) funds received by the member from the business entity exceed one percent of the member's gross income for the previous year; (3) the member is an officer of the business entity or a member of the governing board of the business entity; or (4) an individual related to the member in the first degree by consanguinity or affinity, as determined under Chapter 573, Government Code, has an interest in the business entity as described above. If a board member has a substantial interest in a business entity as described in this paragraph, the institution of higher education can still contract with that business entity provided that the board member discloses such interest to the board and refrains from voting on the contract or transaction requiring board approval.
- 2. Section 404.0211 of the Government Code, does not disqualify a bank from serving as a depository for funds of a state agency if one or more officers or employees of the state agency, who have the duty of selecting a depository, is also an officer or director of the bank if a majority of the members of the board vote to select the bank as a depository; and the interested officer or employee does not vote or take part in the proceedings. This section also does not disqualify a bank from serving as a depository for funds of a state agency if one or more officers or employees of the state agency, who have the duty of selecting a depository, own or have a beneficial interest, individually or collectively in 10 percent or less of the outstanding capital stock of the bank, if a majority of the members of the board vote to select the bank as a depository; and the interested officer or employee does not vote or take part in the proceedings.
- 3. Employees of TSTC who are involved in the selection of depository financial institutions shall not attempt to gain any personal benefit from the financial institutions in turn for depositing the funds in said financial institution. These employees must complete and sign an Employee Independence Deposits and Investments form, TSTC-0-FA-012 (10-15), at the beginning of each fiscal year. These forms are due to the Chief Financial Officer by October 1 of each year.



This form seeks information needed to determine if a board vote would be needed for selection of a depository institution.

4. Board members will be requested to complete forms TSTC-0-FA-043 (10/19) and TSTC-0-FA-085 (10/19) before the fall meeting of the Board of Regents. These forms seek information needed to determine if a board vote would be needed for selection of a depository institution.

INVESTMENT OFFICER

The Chief Financial Officer is designated as Investment Officer of TSTC and is responsible for managing the purchase, sale and the investing of all financial resources under TSTC control or as granted by law. The Controller is designated as an alternate investment officer of TSTC who may act on investment decisions in the absence of the designated investment officer. The designated investment officers, acting in accordance with the Statewide Operating Standard – Policy for Investments and exercising due diligence, shall not be held personally responsible for a specific security's credit risk or market price changes, provided that these deviations are reported immediately and that appropriate action is taken to control adverse developments. Should the Chief Financial Officer be unable to serve in the capacity of Investment Officer of TSTC, the Chancellor may designate a successor that shall be ratified by the TSTC Board of Regents at its next regularly scheduled meeting.

The standard of care to be applied by the Investment Officer shall be the 'prudent investor' rule, which states:

"Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of the capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal, liquidity and yield."

The prudent investor rule shall be applied in the context of managing the overall portfolio, rather than an individual investment.

LIQUIDITY

The TSTC Investment Officer shall insure that:

- 1. Income and expenditure patterns will be monitored and continually updated to determine monthly cash needs of TSTC;
- 2. Placement of TSTC's investments and maturity schedules is determined by the cash needs and cash expectations of TSTC; and,
- 3. The TSTC portfolio will contain liquid interest-earning instruments.



YIELD

The TSTC Investment Officer shall insure that:

- 1. The yield on investments is negotiated at the time of purchase and that it reflects market conditions and yields available; and,
- 2. The investment portfolio consists of an appropriate mix of short- term interestearning instruments that benefit from anticipated market conditions and that achieve the best allowable yield.

SHORT-TERM VERSUS LONG-TERM PORTFOLIO

Limitations on instruments, diversification and maturity scheduling shall depend upon whether the funds being invested are considered short- term or long-term funds. All funds shall be considered short-term except construction funds, endowment funds, plant funds for future capital projects, and reserve funds.

SHORT-TERM PORTFOLIO DIVERSIFICATION

TSTC will diversify its investments to avoid incurring unreasonable risks inherent in overinvesting in individual financial institutions or maturities.

Maturity Scheduling:

Investment maturities of operating funds shall be scheduled to coincide with projected cash flow needs, taking into account large routine expenditures (payroll, bond payments) as well as considering sizeable blocks of anticipated revenue.

Short-term funds shall be invested in instruments whose maturities do not exceed one year from the time of purchase.

LONG-TERM PORTFOLIO DIVERSIFICATION

Eligible investment instruments and diversification objectives for the long-term portfolio shall be the same as for the short-term portfolio.

Maturity scheduling shall be timed according to anticipated need. Weighted Average portfolio maturity shall not exceed 24 months. Long- term funds shall be invested in instruments whose maturities do not exceed three years from the time of purchase.

INVESTMENTS

AUTHORIZED investments and collateral are:

1. Certificates of Deposit (in Federally-insured institutions)

Time Certificates of Deposit with a maturity not to exceed two (2) years from the date of purchase, insured by the Federal Deposit Insurance Corporation (FDIC) or



its successor, and when possible and appropriate, in a financial institution or institutions located in the county or counties in which a TSTC campus operation is located, except for endowment accounts where the donor references a specific depository.

In addition, separate CDs issued by depositories wherever located, bundled together into a single investment with the full amount of principal and interest of each CD federally insured may be purchased through a selected depository institution with its main office or branch office in Texas. This depository shall act as the custodian for the various certificates on behalf of TSTC.

- 2. Obligations of, or Guaranteed by, Governmental Entities
 - a. Obligations, including letters of credit, of the United States or its agencies and instrumentalities;
 - b. Direct obligations of this state or its agencies and instrumentalities;
 - c. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States; and
 - d. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than 'A' or its equivalent.
- 3. Texas public funds investment pools investing in government securities and repurchase agreements as approved by the Board, rated no less than AAA or equivalent and seeking to maintain a constant dollar net asset value.
- 4. Repurchase agreements ("Repos") with a defined termination date, collateralized by Treasury and Federal Agency securities listed in items "a," "b" and "c" above, collateralized initially at a minimum market value of 102 percent of the dollar value of the transaction, with the accrued interest accumulated on the collateral included in the calculation.

UNAUTHORIZED investments and collateral are:

- 1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
- 2. Obligations whose payment represents the coupon payments on the outstanding principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
- 3. Collateralized Mortgage Obligations that have a stated final maturity date of greater than ten years;



- 4. Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index; and,
- 5. Securities of a company that is identified on a list of companies with scrutinized active business operations in Sudan or Iran or with business ties to Foreign Terrorist Organizations (collectively, "Listed Companies") as published on the State Comptroller's website.

An investment that requires a minimum credit rating does not qualify as an authorized investment during the period the investment does not have the minimum credit rating even if the investment had the appropriate rating at the time of purchase. The Investment Officers shall take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

Bond proceed investments must comply with the Texas Public Funds Investment Act, Chapter 2256 of the Government Code, and any amendments made thereto.

The terms of cash gifts or bequests made to TSTC shall be honored with respect to the donor's preference of depository, type of investment and use of the earnings provided that the donor's preference is not contrary to applicable law.

COLLATERAL

Statute requires that all state deposits above the level of federal insurance be fully collateralized. Statute further requires that all deposits that are collateralized by securities be protected at a minimum of 100 percent of the deposit amount. Securities are accepted at 100 percent of their market value. The value of surety bonds and FHLB Letters of Credit are their face value.

TSTC's funds in excess of FDIC-insurance, are to be fully collateralized at all times by government securities which include U.S. Treasury obligations and/or direct obligations of Federal agencies or instrumentalities including certain mortgage-backed securities, FHLB Letters of Credit or surety bonds.

Pledged securities may be held in safekeeping at a commercial bank in the State of Texas, the Texas Independent Bankers-Bank (TIB), the Federal Home Loan Bank (FHLB), or at the Federal Reserve Bank.

The first portion of TSTC's demand and time deposits may be collateralized by the applicable FDIC coverage.

INVESTMENT TRAINING

Investment officers shall receive five hours of investment training relating to an investment officer's responsibilities within six months after assuming duties; and attend additional training sessions not less than once every two years and receive not less than five hours of training. Such training from an independent source shall be sponsored or instructed through the University of North Texas Center for Public Management, the Government Finance Officers Association, Government Finance Officers Association of



> Texas, Government Treasurers Organization of Texas, Texas Municipal League, Texas Association of School Board Officials, Texas Association of School Boards, the North Central Texas Council of Governments or other independent industry organizations to include education in investment controls, security risks, strategy risks, market risks, and compliance with the Public Funds Investment Act. The Investment Officer shall report compliance with this training requirement to the Board of Regents not later than the 180th day after the last day of each regular session of the legislature. "

CLOSED MEETING

Chairman Hatchel announced: The meeting of the TSTC Board of Regents held at the Connally Meeting & Conference Center in Waco, Texas on Thursday, November 14, 2019, after proper posting and in accordance with Chapter 551 of the Texas Government Code for the specific purpose provided in sections 551.071, 551.072, and 551.074, will recess from open meeting into closed meeting at 1:36 p.m.

Regent Alex Meade excused himself from the remainder of the Board Meeting due to travel.

The Closed Meeting is called to Order and a Quorum is determined at 1:37 p.m.

a. Consultation with Attorney (Texas Government Code, Section 551.071)

Texas Government Code, Section 551.071: "A governmental body may not conduct a private consultation with its attorney except:

- (1) When the governmental body seeks the advice of its attorney about:
 - (A) pending or contemplated litigation; or
 - (B) a settlement offer; or
- (2) On a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter."
 - Ted Donovan v. TSTC Discussion of the Ted Donovan v. TSTC case took place.
 - John Clark Owen v. TSTC Discussion of the John Clark Owen v. TSTC case took place.
- b. Deliberation Regarding Real Property (Texas Government Code, Section 551.072)

Texas Government Code, Section 551.072: "A governmental body may conduct a closed meeting to deliberate the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person."

• Discussion of potential real acquisition.



c. Personnel Matters (Texas Government Code, Section 551.074)

Texas Government Code, Section 551.074

- "(a) This chapter does not require a governmental body to conduct an open meeting:
 - (1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or
 - (2) to hear a complaint or charge against an officer or employee.
- (b) Subsection (a) does not apply if the officer or employee who is the subject of the deliberation or hearing requests a public hearing."
 - Internal Audit Director Performance Evaluation Performance evaluation discussion regarding Jason Mallory, Internal Audit Director took place.
 - Chancellor & CEO Performance Evaluation Performance evaluation discussion regarding Chancellor Michael L. Reeser took place.
- d. Adjourn

The November 14, 2019 Closed Session of the Texas State Technical College Board of Regents adjourned at 2:19 p.m.

e. Regents return to Austin Room at conclusion of Closed Meeting.

OPEN MEETING RECONVENES

The November 14, 2019 Open Meeting of the Texas State Technical College Board of Regents reconvened at 2:21 p.m.

ACTION ON CLOSED MEETING

Upon a motion by Regent Andarza and second by Regent Skinner, the Action of Closed Meeting, Minute Order 49-19, was approved unanimously.

Minute Order:

49-19

Approve the Purchase of 0.29 Acre Lot of Real Estate Near Texas State Technical College in Waco and Authorize the Chancellor to Negotiate the Purchase Agreement

"The Texas State Technical College Board of Regents approves the purchase of the 0.29 acre lot of real estate near the campus at Texas State Technical College in Waco and authorizes the Chancellor, or his designee, to negotiate the purchase agreement with the existing property owner."



ELECTION OF OFFICERS

Secretary to the Board, Ray Rushing, provided the slate of nominations received for Calendar Year 2020. Chairman Hatchel presented the nominations:

Chair: John Hatchel Vice Chair: Ivan Andarza Executive Committee Place 1: Curtis Cleveland Executive Committee Place 2: Tony Abad

Upon motion by Regent Honey and second by Regent McDonald, the officers was unanimously approved:

PROPOSED MEETING DATES

a. Proposed Board of Regents Meeting Dates for Calendar Year 2020

The proposed meeting dates for calendar year 2020 were unanimously approved.

CHANCELLOR COMMENTS

None.

BOARD COMMENTS

None.

ADJOURN

The meeting adjourned at 2:30 p.m.

Ray Rushing Secretary to the Board of Regents



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Committee for Student Learning and Student Development Tiffany Tremont, Chair; Kathy Powell, Member

Committee Chair Comments

Minute Orders: Proposed MO#

> 01-20(c) Approve Current List of Associate Degree and Certificate Programs......34 Jeff Kilgore

Reports:

None.



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 01-20(c)
Proposed By:	Jeff Kilgore, Vice Chancellor & Chi	ef Academic Officer
Subject:	Approve Annual List of Current	Associate Degree and Certificate Programs
Background:	Subchapter E, §9.93, requires all r be approved by the THECB. This Institution certify that each progr	am has been approved by its governing roval of new associate degree and certificate
Justification:	An annual approval of all degree a compliance with applicable rules.	and certificate programs is essential to ensure
Additional Information:	None.	
Fiscal Implications:	No fiscal implication.	
Attestation:	This Minute Order is in compliand the best of my knowledge.	e with all applicable laws and regulations to
Attachment(s):	Inventory of Approved Associate January 2020	Degree and Certificate Programs,
Recommended Minute Order:		e Board of Regents approves the current list of rograms. Activation of any currently upon meeting all related THECB
Recommended By:		

Recommended By:

go 0

Jeff Kilgore, Vice Chancellor & Chief Academic Officer



Inventory of Approved Associate Degree and Certificate Programs January 2020

	AWARD
AWARD NAME	ТҮРЕ

Agricultural Technology	AAS
Aircraft Airframe Technology	AAS
Aircraft Airframe Technician	CER2
Aircraft Dispatch Technology	AAS
Aircraft Pilot Training Technology - Airplane Specialization	AAS
Aircraft Pilot Training Technology - Helicopter Specialization	AAS
Aircraft Powerplant Technology	AAS
Aircraft Powerplant Technician	CER2
Air Traffic Controller	AAS
Architectural Design & Engineering Graphics Technology	AAS
Architectural/Civil Drafting Technology	AAS
Auto Collision & Management Technology - Refinishing Specialization	AAS
Auto Collision Refinishing	CER1
Auto Collision Refinishing	ATC
Auto Collision & Management Technology - Repair Specialization	AAS
Auto Collision Repair	CER1
Auto Collision Repair	CER2
Auto Collision Repair	ATC
Automation and Controls Technology	AAS
Automotive Technology	AAS
Automotive Maintenance & Light Repair	CER1
Automotive Technician	CER2
Automotive Technology Chrysler Specialization	CER2
Automotive Technology Toyota T-TEN	CER2
Avionics Technology	AAS
Biology	AS
Biomedical Equipment Technology	AAS
Medical Imaging Systems Technology	AAS
Building Construction Technology	AAS
Building Construction Craftsman	CER1
Business Management Technology	AAS

AAS - Associate of Applied Science Degree AS - Associate of Science Degree ATC - Advanced Technical Certificate CER1 - Certificate Level One CER2 - Certificate Level Two CER3/ESC - Enhanced Skills Certificate CCC - Core Curriculum Completer Certificate



Inventory of Approved Associate Degree and Certificate Programs January 2020

AWARD NAME	AWARD TYPE
Business Management Technology	CER2
Chemical Dependency Counseling	AAS
Chemical Dependency Counseling	CER1
Chemical Technology	AAS
Cloud Computing	AAS
Computer Aided Drafting and Design Technology	AAS
Computer Maintenance Technology	AAS
Computer Maintenance Technician	CER1
Home Integration Technology	CER1
Computer Networking & Systems Administration	AAS
Computer Programming Technology	AAS
Computer Science	AS
Culinary Arts	AAS
Culinary Assistant	CER1
Culinary Specialist	CER1
Culinarian	CER2
Cyber Security	AAS
Digital Forensics Specialist	ATC
Dental Assistant	CER1
Dental Hygiene	AAS
Diesel Equipment Technology - Heavy Truck Specialization	AAS
Diesel Equipment Technology - Heavy Truck	CER1
Diesel Equipment Technology - Heavy Truck	CER2
Diesel Equipment Technology - John Deere Construction & Forestry	AAS
Diesel Equipment Technology - Off Highway Specialization	AAS
Diesel Equipment Technology - Off Highway Equipment	CER1
Diesel Equipment Technology - Off Highway Specialization	CER2
Digital Media Design	AAS
Education and Training	AAS
Education and Training	CER2
Electrical Construction	CER1

AAS - Associate of Applied Science Degree AS - Associate of Science Degree ATC - Advanced Technical Certificate CER1 - Certificate Level One CER2 - Certificate Level Two CER3/ESC - Enhanced Skills Certificate CCC - Core Curriculum Completer Certificate



Inventory of Approved Associate Degree and Certificate Programs January 2020

	AWARD
AWARD NAME	ТҮРЕ

Electrical Lineworker Technology	AAS
Electrical Lineworker	CER1
Electrical Power and Controls	AAS
Electronics Technology	AAS
Electromechanical Technology	AAS
Electromechanical Technician	CER2
EMT - Paramedic	AAS
Emergency Medical Services - Advanced Emt (AEMT)	CER1
Emergency Medical Services - EMT	CER1
Emergency Medical Services - Paramedic	CER2
Energy Efficiency Specialist	CER1
Engineering	AS
Environmental Technology - Compliance	AAS
Facilities Management Technology	AAS
Graphics, Gaming & Simulation Programming	AAS
Health Information Technology	AAS
Medical Office Specialist	CER2
Medical Information Transcriptionist	CER1
Heating, Ventilation & Air Conditioning Technology	AAS
Heating, Ventilation & Air Conditioning Technology - HVAC Technician	CER1
Industrial Electrical Systems	CER1
Industrial Systems - Electrical Specialization	AAS
Industrial Systems Mechanic	CER1
Industrial Systems Mechanic - Electrical	CER2
Industrial Systems - Mechanical Specialization	AAS
Instrumentation Technology	AAS
Laser Electro-Optics	AAS
Logistics Technology	AAS
Mathematics	AS
Mechanical/Electrical Drafting Technology	AAS
Mechatronics Technology	AAS

AAS - Associate of Applied Science Degree AS - Associate of Science Degree ATC - Advanced Technical Certificate CER1 - Certificate Level One CER2 - Certificate Level Two CER3/ESC - Enhanced Skills Certificate CCC - Core Curriculum Completer Certificate



Inventory of Approved Associate Degree and Certificate Programs January 2020

AWARD NAME	AWARD TYPE
Mechatronics Technology	CER1
Occupational Safety Compliance Technology	AAS
Pharmacy Technician	CER2
Physics	AS
Plumbing & Pipefitting Technology	CER1
Precision Machining Technology	AAS
Machining	CER1
Process Operations	AAS
Robotics Technology	AAS
Registered Nursing (Associate Degree Nursing)	AAS
Vocational Nursing	CER2
Solar Energy Technology	AAS
Surgical Technology	AAS
Visual Communication Technology	AAS
Web Design and Development	AAS
Welding Technology	AAS
Structural Welding	CER1
Structural and Pipe Welding	CER2
Wind Energy Technology	AAS
Wind Energy Technician	CER1
Academic Core Curriculum	CCC

AAS - Associate of Applied Science Degree AS - Associate of Science Degree ATC - Advanced Technical Certificate CER1 - Certificate Level One CER2 - Certificate Level Two CER3/ESC - Enhanced Skills Certificate

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Committee for General Administration Pat McDonald, Chair; Tony Abad, Member

Committee Chair Comments

Minute Orders: Proposed MO#

02-20(c)	Rescind Statewide Operating Standard (SOS) GA 1.11 Passenger Transportation on TSTC Aircraft	
	Ray Rushing	
03-20(c)	Reaffirm the Mission Statement of Texas State Technical College Gail Lawrence	46

Reports:

None.





Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 02-20(c)
Proposed By:	Ray Rushing, Vice Chancellor, Chi	ef Legal Officer & General Counsel
Subject:	Rescind Statewide Operating Statewide Transportation on TSTC Aircra	candard (SOS) GA 1.11 Passenger ft
Background:	Aircraft was approved by the Tex Regents on October 20, 2000. At	DS) GA 1.11 Passenger Transportation on TSTC as State Technical College (TSTC) Board of the time, TSTC owned and managed its own ourposes. GA 1.11 allowed passengers to is incidental to training".
Justification:	TSTC no longer operates aircraft instructors and students are the c	that provide passenger transportation. Flight only persons on board.
Additional Information:	None.	
Fiscal Implications:	None.	
Attestation:	This Minute Order is in compliand with all applicable laws and regul	ce with all applicable laws and regulations ations.
Attachment(s):	SOS GA 1.11 Passenger Transport	ation on TSTC Aircraft
Recommended Minute Order:		e Board of Regents rescinds Statewide I Passenger Transportation on TSTC Aircraft."
Recommended By:		

Ray Rushing, Vice Chancellor, Chief Legal Officer & General Counsel

TEXAS STATE TECHNICAL COLLEGE STATEWIDE OPERATING STANDARD

	_		
No. GA 1.11	Page 1 of 5	Effective Date: 08/	/31/15
DIVISION:	General Administra	tion	
SUBJECT:	Passenger Transpor	tation on TSTC Air	craft
AUTHORITY:	Government Code, 7	Fitle 10, Chapter 22	05,
	Minute Order #97-00		
PROPOSED BY:	Original Signed by Tom Hooker		
TITLE:	Executive Director for Governance, Risk, and ComplianceDate: 08/31/15		
RECOMMENDED BY:	Original Signed by Jonathan Hoekstra		
TITLE:	Vice Chancellor & Chief Financial Date: 08/31/15 Officer		Date: 08/31/15
APPROVED BY:	Original Signed by Mike Reeser		
TITLE:	Chancellor Date: 08/31/15		

STATUS: Approved by Chancellor 08/31/15

HISTORICAL STATUS: Reviewed/Revised 02/2015 Approved by MC 9/21/01 Revised 9/05/01 Approved by BOR 10/20/00 Approved BOR Executive Committee 09/14/00 (EA-10-2000) Proposed 09/11/00

POLICY

The airworthy aircraft fleet administrated by Texas State Technical College is designated for "Flight Training" purposes. However, so long as a flight is primarily for training purposes, passengers may travel on Texas State Technical College aircraft if the travel is incidental to training and is consistent with applicable operating requirements.

PERTINENT INFORMATION

The airworthy TSTC aircraft fleet is subject to Government Code, Title 10, Chapter 2205, the *State Aircraft Pooling Act*. Other state statutes, as they may be enacted, may also be applicable.

TSTC is only authorized to utilize its aircraft fleet for training purposes. Thus, all TSTC flights are training flights.

Section 2205.31 (b) of the *State Aircraft Pooling Act*, charges TSTC with utilization of its fleet as follows, "Each agency shall use state-owned aircraft to the extent feasible."

State statute calls for TSTC to be efficient in its travel expenditures. Specifically, it requires that TSTC minimize the amount of travel expenses paid or reimbursed by the agency. TSTC is required to ensure that each travel arrangement is the most cost effective considering all relevant circumstances.

Section 2205.037 of the State Aircraft Pooling Act provides that:

- 1. A person may not use a state-owned aircraft solely for political purposes or spend state funds for the use of an aircraft solely for political purposes.
- 2. A person who violates this section is civilly liable to the state for the costs incurred by the state because of the violation.

TSTC aircraft that are powered by turboprop or jet engines will be collectively referred to as "turbine aircraft" throughout this Statewide Operating Standard and any related Campus Standard Operating Procedures.

Should any provisions herein conflict or contradict State or Federal statutes or regulations, the State or Federal statutes or regulations prevail.

DELEGATION OF AUTHORITY

The Chairman of the Board of Regents holds the authority to approve all training flights that include passengers on TSTC turbine aircraft. The Chairman may delegate this authority to various Regents or other designees within TSTC.

The Program Chair of the Air Pilot Training (APT) program has final authority to determine if any proposed flight that includes passengers fits within the training program and will be allowed.

The Chief Flight Instructor who oversees advanced flight instruction has final authority to decide if any proposed flight that includes passengers shall be made considering weather conditions, aircraft equipment, or other factors pertinent to the successful completion of the flight.

OPERATING REQUIREMENTS

Turbine Aircraft Authorization

Training flights that include passengers on TSTC turbine aircraft require the written authorization of the Chairman of the Board of Regents, or his/her designee. Such authorization must be provided on a specified form by the initiating party to the Air Pilot Training Program in advance of the proposed flight. No flights in turbine aircraft that include passengers will take place without this advance written authorization. This paragraph applies only to TSTC turbine aircraft.

No flights that include passengers on TSTC turbine aircraft are authorized unless at least four passengers will be transported on at least one leg of a planned flight. This paragraph applies only to TSTC turbine aircraft.

Note: Enrolled APT program students and members of the APT program faculty are not considered "passengers" subject to the requirements of this Statewide Operating Standard unless their presence on the aircraft is primarily for transportation purposes.

Permitted Passenger Flights

Passengers are permitted on TSTC aircraft if, and only if:

- 1. the flight is primarily for flight training, and
- 2. the flight is not disruptive to the overall TSTC flight training program, and
- 3. the flight is a necessary portion of the student-pilot's training curriculum, and
- 4. the student pilot enjoys academic benefit from the flight, and
- 5. the flight is otherwise in compliance with all applicable rules and regulations of TSTC, the state and the Federal Aviation Administration (FAA).

Authorized Passengers

The following passengers are permitted on TSTC aircraft:

- 1 TSTC employees who are traveling on official business;
- 2. persons in the company of TSTC employees whose transportation furthers the official business of TSTC; or
- 3. other persons specifically designated by the Texas Aircraft Pooling Board.

The following passengers are <u>not</u> permitted on TSTC aircraft:

- 1. family members of authorized passengers;
- 2. persons whose transportation does not directly further the official business of TSTC; or
- 3. persons whose travel purpose is contrary to this Statewide Operating Standard.

Authorized Travel Purposes

Transportation on TSTC aircraft is for official business purposes only and is incidental to TSTC's primary training purpose. TSTC may not provide aircraft transportation to a passenger if the passenger is to be transported to or from a place where the passenger:

- 1. will make or has made a speech not related to official state business;
- 2. will attend or has attended an event sponsored by a political party;
- 3. will perform a service or has performed a service for which the passenger is to receive an honorarium;
- 4. will attend or has attended an event at which money is raised for private or political purposes; or
- 5. will attend or has attended an event at which an audience was charged an admission fee to see or hear the passenger.

No transportation on TSTC aircraft may be provided for personal or private purposes.

Authorized Destinations

TSTC may not provide passenger transportation to a destination unless:

- 1. the destination is not served by a commercial carrier; or
- 2. the time required to use a commercial carrier interferes with passenger obligations; or
- 3. the number of passengers traveling makes the use of state aircraft cost-effective.

Aircraft Flight Logs

An Aircraft Flight Log for all TSTC flights will be kept and will be available for inspection. The Flight Log must contain the flight itinerary, the name of the instructor and student pilot, the names of any passengers, a detailed explanation of the purpose of the flight, and the total aircraft time logged. An electronic compilation of Aircraft Flight Logs will be forwarded to the Vice Chancellor of Finance on a monthly basis. After review, the Vice Chancellor of Finance will forward the electronic compilation of Aircraft Flight Logs to the Legislative Budget Board.

All TSTC campuses administering the APT program will also forward to the Vice Chancellor of Finance a copy of the monthly Aircraft TACH Cards covering turbine aircraft operations.

FAA Regulations

All TSTC training flights that include passengers will be conducted under Federal Aviation Regulations (FAR) Part 91 flight rules.

Rates and Billing Procedures

When passengers are present on TSTC training flights, the passengers are solely responsible for the direct expenses of the flight but not the expense of the flight instructor. These direct flight expenses will be billed by APT to the TSTC department account designated, in advance, by the passenger(s).

When passengers are transported on TSTC training flights, the student pilot is not liable for a per-hour expense of the aircraft. The student pilot is, however, liable for other routine flight expenses including, but not limited to, the cost of the flight instructor.

The TSTC APT program (or other TSTC department charged with the administration of TSTC aircraft) shall adopt rates for aircraft-flight-time-with-passengers that are sufficient to recover, in the aggregate and to the extent possible, all direct aircraft operating costs. In no case may the rates charged to TSTC departments for aircraft flight time be less than 80 percent of the rate which is routinely charged to APT students.

Report to the Board of Regents

A quarterly report will be issued by the Chancellor's Office to the Board of Regents on the use of TSTC turbine aircraft. Such report shall include the total number of hours of operation of the aircraft, the percentage of use exclusively for training purposes, the percentage of use that included passenger transportation on training flights, and the charge to TSTC for passenger-carrying training flights. Additionally, the quarterly report will have attached as exhibits a copy of the TACH Cards covering the quarter's turbine aircraft operations and copies of all Aircraft Flight Logs for passenger transportation on TSTC turbine aircraft.

Other Requirements

All state laws, rules, regulations and policies regarding employee use of air transportation apply in addition to the specific requirements set out above.

PERFORMANCE STANDARDS

1. All operating requirements of the Statewide Operating Standard are complied with at all times.

2. No training flights carrying passengers in TSTC turbine aircraft are conducted without the written authorization of the Chairman of the Board of Regents, or his/her designee.

3. The required quarterly report on the use of TSTC turbine aircraft is provided to the Board of Regents in a timely manner.



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 03-20(c)	
Proposed By:	Jonathan Hoekstra, Vice Chancellor & Chief Financial Officer		
Subject:	Reaffirm the Mission Statement of Texas State Technical College		
Background:	Texas State Technical College (TSTC) has a legislatively prescribed mission statement established by the Texas legislature and codified in the Texas Education Code, Section 135.01.		
Justification:	board ensures the regular review of further states that "the board, in it whether changes are made, thereb agreed-upon scope of institutional policies, procedures, and activities mission statement."	iples of Accreditation, states, "The governing of the institution's mission." The standard s review, reaffirms the mission statement and by maintaining a cognizance of the previously activities and ensuring that institutional remain compatible with and included in the	
	retreat. During the course of the n TSTC's role and mission statement Education Code; and its clearly def Board also reaffirmed that the mis requirements established by the S. "clearly defined, comprehensive, a and appropriate for higher education	In February 5, 2020, the TSTC Board of Regents met for a strategic planning etreat. During the course of the meeting, the Board reviewed and discussed STC's role and mission statement established by Section 135.01 of the Texas ducation Code; and its clearly defined purpose in Subsections (b) and (c). The oard also reaffirmed that the mission statement, as defined, meets accreditation equirements established by the SACSCOC Principles of Accreditation as being clearly defined, comprehensive, and published mission specific to the institution nd appropriate for higher education. The mission addresses teaching and earning, and where applicable, research and public service."	
		C's mission reflects a clear understanding of the institution by its governing rd, administration, faculty, students, staff and all constituents.	
Additional Information:	None.		
Fiscal Implications:	None.		
Attestation:	This Minute Order is in compliance the best of my knowledge.	e with all applicable laws and regulations to	
Attachment(s):	None.		
Recommended Minute Order:	"Texas State Technical College Board of Regents reaffirm the mission statement of Texas State Technical College."		
Recommended By:	Gail Lawrence, Executive Vice Char	cellor & Chief of Staff	

Gail Lawrence, Executive Vice Chancellor & Chief of Staff

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Committee for Facilities Keith Honey, Chair; Ron Widup, Member

Committee Chair Comments

Minute Orders: Proposed MO#

04-20(c)	Approve granting a Dedicated Easement Agreement for Utilities to the City of Abilene for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities over, on, and across Texas State Technical College in Abilene and authorize the Chancellor to execute the agreement
	Ray Fried
05-20(c)	Approve the Project and Budget to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Delegate Authority to the Chancellor to Enter into and Execute a Contract for the Project in Excess of One Million Dollars (\$1,000,000)
	Ray Fried
06-20(c)	Approve the Project and Budget to Expand the Welding Technology Facility in the Industrial Technology Center (1ITC) at Texas State Technical College in Waco and Authorize the Chancellor to Enter into Contracts for the Construction of the Project
07-20(c)	Approve the Concept to Expand the Welding Technology Facility in the Industrial Technology Building (200I) at Texas State Technical College in Harlingen and Authorize the Chancellor to Enter into Contracts for Pre- Construction Services

Reports:



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 04-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Chief Student Services Officer	
Subject:	Approve granting a Dedicated Easement Agreement for Utilities to the City of Abilene for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities over, on, and across Texas State Technical College in Abilene and authorize the Chancellor to execute the agreement	
Background:	Abilene Campus by connecting to the City Right of Way on Navajo Trail. (AISD) wishes to connect to the TST around the perimeter of the TSTC entire water main loop; the City of	alled the water service to feed the new TSTC the City of Abilene water main located in the The Abilene Independent School District TC water main and construct a loop main campus. By granting an easement for the Abilene will take over the service and the proposed route will require a 10' wide and 1.302 acres.
Justification:		ng a dedicated utility easement for the pilene Campus and the addition of the water Id Technology Center.
Additional Information:	None.	
Action Schedule:	Approve Granting of Easement	MO 04-20(c)
Fiscal Implications:	None.	
Attestation:	This Minute Order is in compliance the best of my knowledge.	e with all applicable laws and regulations to
Attachment(s):	Letter from General Counsel Map of Proposed Easement	
Recommended Minute Order:	permanent easement totaling 1.30 replacement, repair, upgrade, and	Board of Regents grants a dedicated 10 foot 2 acres for the operation, maintenance, removal of utility improvements and related College in Abilene, and authorizes the ute the easement agreement."
Recommended By:	aymore Officed	

Ray Fried, Associate Vice Chancellor for Facilities Planning and Construction

3801 Campus Drive Waco, Texas 76705

254-867-3972

January 14, 2020

Mr. Michael L. Reeser Chancellor & CEO Texas State Technical College System 3801 Campus Drive Waco, Texas 76705

Re: Approve granting a Dedicated Easement Agreement for Utilities to the City of Abilene for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities over, on, and across the Texas State Technical College in Abilene and authorize the Chancellor to execute the agreement.

As requested, I have reviewed and considered the legal ramifications of the requested granting of a dedicated 10 foot permanent easement totaling 1.302 acres for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities at Texas State Technical College ("TSTC") in Abilene, and the authorization of the Chancellor or his designee to execute the easement agreement.

Under Section 135.561 of the Texas Education Code, the TSTC Board of Regents may transfer land owned by TSTC as the board determines is in the best interest of fulfilling the mission of TSTC. The purpose for the easement is that the City of Abilene requires granting a dedicated utility easement for the existing water main to the Abilene Campus of Texas State Technical College and the addition of a water main to service the Abilene Independent School District's Career and Technology Center ("AISD"), which will be located on land leased from TSTC to the AISD.

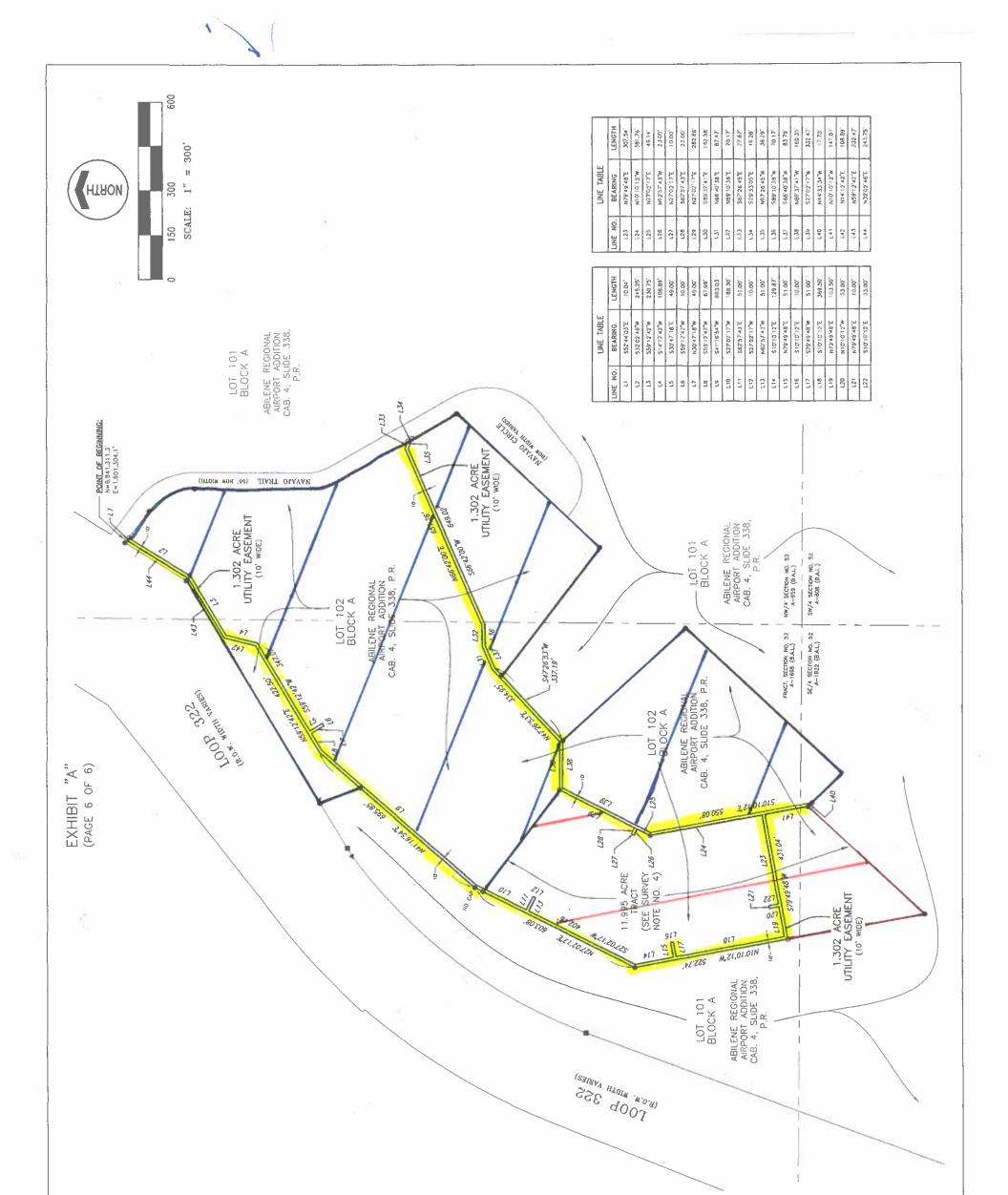
Having reviewed the minute order, it is my opinion that the Board of Regents approval of the requested granting of a dedicated 10 foot permanent easement totaling 1.302 acres for the operation, maintenance, replacement, repair, upgrade, and removal of utility improvements and related facilities at Texas State Technical College in Abilene, and the authorization of the Chancellor or his designee to execute the easement agreement, comports with state law and TSTC policy.

Should you have any questions or need additional information, please advise.

Respectfully Submitted,

Edward C. Vallejo Associate General Counsel

cc: Rick Herrera Vice Chancellor & Chief Student Services Officer



TAYLOR COUNTY, TEXAS DRAWN: DECEMBER 4, 2019

ABILENE REGIONAL AIRPORT ADDITION, A 10' WIDE UTILITY EASEMENT OUT OF LOT 102, BLOCK A, **CONTAINING 1.302 ACRES** SURVEY DRAWING OF CITY OF ABILENE,

LEE W. ROSENBAUM, R.P.L.S. #6394 ŝ ZW

705 12/04/

THIS SURVEY DRAWING REPRESENTS A SURVEY MADE ON THE GROUND UNDER MY SUPERVISION IN DECEMBER, 2019.





SURVEY NOTES:

OFFICIAL PUBLIC RECORDS, TAYLOR COUNTY, TEXAS

PLAT RECORDS, TAYLOR COUNTY, TEXAS

P.R.

O.P.R.

1.302 ACRE UTILITY EASEMENT BOUNDARY

SET 1/2 INCH REBAR ROD WITH PLASTIC CAP STAMPED "J&M EASEMENT"

FOUND ALUMINUM DISK MONUMENT STAMPED "HIBBS & TODD"

4 o

FOUND 1/2 INCH REBAR ROD WITH PLASTIC CAP STAMPED "H&T" (UNLESS NOTED OTHERWISE)

FOUND CONCRETE TXDOT ROW MARKER

.

LEGEND:

FOUND 1/2 INCH REBAR ROD WITH PLASTIC

CAP STAMPED "J&M BOUNDARY"

CURRENT LANDOWNER: TEXAS STATE TECHNICAL COLLEGE

(INSTR. NO. 2017-10229, O.P.R.)

)

1508 SANTA FE DA. STE 204 Weatherford TX 76038 517-594-9380

A COB

3465 CURAY LANE ABILENE. TX 79606 325-695-1070

T8PLS FIRM NO 10194493

BEARINGS, DISTANCES AND COORDINATES SHOWN HEREON ARE GRID AND REFERENCED TO THE TEXAS STATE PLANE COORDINATE SYSTEM, NORTH CENTRAL ZONE AND NAD83 AS DETERMINED FROM GPS OBSERVATIONS. DISTANCES CAN BE CONVERTED TO SUBFACE BY MULTIPLYING EACH BY THE SCALE FACTOR OF 1.0001473295.

JACOB & MARTIN, LLC IS REGISTERED WITH THE TEXAS BOARD OF PROFESSIONAL LAND SURVEYING UNDER FIRM NO. 10194493.

SURVEYOR DID NOT ABSTRACT THIS PROPERTY. THERE MAY BE EASEMENTS, COVENANTS, OR RESTRICTIONS THAT ENCUMBER THIS PROPERTY TO WHICH THIS SURVEY HOLDS NO RESPONSIBILITY.

4. THIS SURVEY DEPICTS THE EXTENTS OF AN 11.995 ACRE TRACT AS SHOWN PER AN UNRECORDED SURVEY PERFORMED BY LEE W. ROSENBAUM, R.P.L.S. NO. 6394 AND SIGNED ON 03/29/2019.

51



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 05-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Chief Student Services Officer	
Subject:	Approve the Project and Budget to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Delegate Authority to the Chancellor to Enter into and Execute a Contract for the Project in Excess of One Million Dollars (\$1,000,000)	
Background:	Bend County was opened in the F	r (ITC) at Texas State Technical College in Ft. Tall of 2016. The Electrical Lineworker ed in the Spring of 2018. The Fort Bend ollment.
Justification:	Technology and Electrical Linewo	fit from this expansion are Welding orker Technology which are both high sion of the facilities will add capacity and
Additional Information:	program expansion. During the d process it was determined that th back and the Diesel Equipment T deferred. The Electric Lineworke	ed the Diesel Equipment Technology ue diligence and pre-construction services a project scope would need to be scaled echnology expansion would need to be r Technology expansion is scheduled to be I the Welding Technology Project in the budget is \$6,000,000.
Action Schedule:	Approve the Concept Approve Project, Budget and Con	MO 45-19(c) tract >\$1M MO 05-20(c)
Fiscal Implications:	Funds are available through appr	opriations, gifts, and donations.
Attestation:	This Minute Order is in complian the best of my knowledge.	ce with all applicable laws and regulations to
Attachment(s):	Letter from General Counsel	
Recommended Executive Action:	budget to expand the Industrial T Technology Facility at Texas State delegates authority to the Chance	ge Board of Regents approves the project and Pechnology Center and Electrical Lineworker e Technical College in Ft. Bend County and ellor, or his designee, to enter into and action of this project in excess of One Million

Recommended By:

1/ nec amm

Raymond D. Fried, Associate Vice Chancellor Facilities Planning Construction and Maintenance

3801 Campus Drive Waco, Texas 76705

254-867-3972

January 20, 2020

Mr. Michael L. Reeser Chancellor & CEO Texas State Technical College 3801 Campus Drive Waco, Texas 76705

Re: Approve the Project and Budget to Expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College in Ft. Bend County and Delegate Authority to the Chancellor to Enter into and Execute a Contract for the Project in Excess of One Million Dollars (\$1,000,000).

As requested, I have reviewed and considered the legal ramifications of approving (1) the Project and Budget to expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College's Ft. Bend County campus, and (2) the delegation of authority from the Texas State Technical College Board of Regents to the Chancellor, or his designee, to enter into and execute a contract for the Project in excess of One Million Dollars (\$1,000,000).

Generally, Chapter 135 of the Texas Education Code vests the organization and control of Texas State Technical College with the Board of Regents. This would include the ability to approve projects, and the budget for said projects, to expand any facilities.

During the 84th Legislative Session comprehensive changes were made to the Texas Government Code. Generally, the TSTC Board of Regents alone has authority to approve and sign contracts on behalf of TSTC with a value exceeding One Million Dollars (\$1,000,000.00). However, among the changes made to the Government Code is a provision that allows the TSTC Board of Regents to delegate this approval and signatory authority to the Chancellor or his designee.

Having reviewed the Texas Education Code and the Government Code, it is my opinion that the approval of (1) the Project and Budget to expand the Industrial Technology Center and the Electrical Lineworker Technology Facility at Texas State Technical College's Ft. Bend County campus, and (2) the delegation of authority from the Texas State Technical College Board of Regents to the Chancellor, or his designee, to enter into and execute a contract for the Project in excess of One Million Dollars (\$1,000,000), comports with state law and TSTC policy.

Should you have any questions or need additional information, please advise.

Respectfully Submitted,

Edward C. Vallejo Associate General Counsel

cc: Rick Herrera Vice Chancellor & Chief Student Services Officer



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 06-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Chief Student Services Officer	
Subject:	Approve the Project and Budget to Expand the Welding Technology Facility in the Industrial Technology Center (1ITC) at Texas State Technical College in Waco and Authorize the Chancellor to Enter into Contracts for the Construction of the Project	
Background:	welding booths plus additional boo	•
Justification:	The present student demand in the the existing facility. The proposed enrollment.	e welding program exceeds the capacity of expansion will allow for increased
Additional Information:	The project is scheduled for occup	ancy in the Fall of 2020.
Action Schedule:	Approve the Project and Budget	M0 06-20(c)
Fiscal Implications:	Funds will be made available throu	igh appropriations.
Attestation:	This Minute Order is in compliance the best of my knowledge.	e with all applicable laws and regulations to
Attachment(s):	None.	
Recommended Executive Action:	budget to expand the Welding Tec	Board of Regents approves the project and hnology facility at Texas State Technical e Chancellor, or his designee, to enter into his project."

Recommended By:

7.

Raymond D. Fried, Associate Vice Chancellor Facilities Planning Construction and Maintenance



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 07-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Chief Student Services Officer	
Subject:	Approve the Concept to Expand the Welding Technology Facility in the Industrial Technology Building (200I) at Texas State Technical College in Harlingen and Authorize the Chancellor to Enter into Contracts for Pre-Construction Services	
Background:	Texas State Technical College in H welding booths plus additional bo The proposed project will add an associated mechanical and electri metallurgy lab space, renovation	n the Industrial Technology Building at Iarlingen has approximately 100 dedicated ooths for automation and layout/fabrication. additional 40 welding booths with cal infrastructure, automated welding and of existing classrooms and additional be accomplished by repurposing existing
Justification:		ne welding program exceeds the capacity of I expansion will allow for increased
Additional Information:	The desired project schedule is or	ccupancy in Fall 2020.
Action Schedule:	Approve the Concept	MO 07-20(c)
Fiscal Implications:	Funds will be made available thro	ough appropriations.
Attestation:	This Minute Order is in compliand the best of my knowledge.	ce with all applicable laws and regulations to
Attachment(s):	None.	
Recommended Executive Action:	expand the Welding Technology f (2001) at Texas State Technical Co	e Board of Regents approves the concept to facility in the Industrial Technology Building ollege in Harlingen and authorizes the ter into pre-construction service contracts."
Recommended By:	ρ	

Raymond D. Fried, Associate Vice Chancellor Facilities Planning Construction and Maintenance

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Board Meeting Date:	February 6, 2020	Proposed Executive Action #: 08-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Cl	nief Student Services Officer
Subject:		ancellor to Enter into and Execute an nolition, and Construction Management ne Million Dollars (\$1,000,000)
Background:	Government Code to make compre purchasing, and accounting proceed applicable to contracts with a tota these requirements is that the Tex Regents must approve contracts w	n, the passage of Senate Bill 20 amended the ehensive changes to state agency contracting, dures. This Bill establishes requirements l value in excess of one million dollars. One of cas State Technical College (TSTC) Board of with a total value over one million dollars or nat amount to the Chancellor of his designee.
Justification:	By MO 38-19(c) the Board of Rege Abatement and Demolition of Buil	ents approved the project and budget for the dings on the Waco Campus.
Additional Information:		batement and Demolition Management and ively procured purchasing contract through g system.
Action Schedule:	Approve Project and Concept Approve A/E Contract > \$1M Approve Project and Budget Approve Abatement and Demo >\$	MO 14-19(c) EA 29-19 MO 38-19(c) 1M MO 08-20(c)
Fiscal Implications:	Funds have been appropriated for	this project.
Attestation:	This Minute Order is in compliance with all applicable laws and regulations to the best of my knowledge.	
Attachment(s):	Letter from General Counsel	
Recommended Executive Action:	Chancellor, or his designee, to enter	e Board of Regents delegates authority to the er into and execute an environmental, ruction management services contract which Million Dollars (\$1,000,000)."

Recommended By:

i.

Raymond D. Fried, Associate Vice Chancellor Facilities Planning Construction and Maintenance

Waco, Texas 76705

January 14, 2020

254-867-3972

Mr. Michael L. Reeser Chancellor & CEO Texas State Technical College System 3801 Campus Drive Waco, Texas 76705

Re: Delegate the Authority to the Chancellor to Enter into and Execute an Environmental, Abatement, Demolition, and Construction Management Services Contract in Excess of One Million Dollars (\$1,000,000).

As requested, I have reviewed and considered the legal ramifications of the delegation of authority from the Texas State Technical College ("TSTC") Board of Regents to the Chancellor, or his designee, to enter into and execute an Environmental, Abatement, Demolition, and Construction Management Services Contract in excess of One Million Dollars (\$1,000,000).

During the 84th Legislative Session comprehensive changes were made to the Texas Government Code. Generally, the TSTC Board of Regents alone has authority to approve and sign contracts on behalf of TSTC with a value exceeding One Million Dollars (\$1,000,000.00). However, among the changes made to the Government Code is a provision that allows the TSTC Board of Regents to delegate this approval and signatory authority to the Chancellor or his designee.

The TSTC Board of Regents has previously approved the project and budget for the Abatement and Demolition of Buildings on the Waco Campus, and TSTC is currently engaged in selecting an Abatement and Demolition Management and Contracting firm to complete this project.

Having reviewed the changes to the Texas Government Code, after the passage of Senate Bill 20 during the 84th Legislative Session, it is my opinion that the delegation of authority from the Texas State Technical College Board of Regents to the Chancellor, or his designee, to enter into and execute an Environmental, Abatement, Demolition, and Construction Management Services Contract in excess of One Million Dollars (\$1,000,000), comports with state law and TSTC policy.

Should you have any questions or need additional information, please advise.

Respectfully Submitted,

Edward C. Vallejo Associate General Counsel

cc: Rick Herrera Vice Chancellor & Chief Student Services Officer



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 09-20(c)	
Proposed By:	Rick Herrera, Vice Chancellor & C	hief Student Services Officer	
Subject:		nte the Industrial Technology Center (ITC) e in Waco and Authorize the Chancellor to nstruction Services	
Background:	appropriation request in the amo demolition of buildings. By MO 3 the abatement and demolition pro	s Legislature approved TSTC's one-time unt of \$29,644,640 for abatement and 8-19(c) the TSTC Board of Regents approved oject and budget which included a relocation y funded by the one-time appropriation.	
	relocation of the current occupan for relocation, the renovation of t Technology Center serves as the r	scheduled for demolition will require the ts. After extensive review of various options he western portion of the Industrial most expedient and cost-efficient means to tration for the planned demolition. This	
Justification:	Industrial Technology Building w	tion of buildings on the Waco campus, the ill undergo renovations to house the r demolition and house administrative	
Additional Information:	The desired project schedule is fo	or occupancy in the Fall of 2021.	
Action Schedule:	Approval of the Project and Budg	et MO 38-19(c)	
Fiscal Implications:	The project may require multiple	funding sources to be determined.	
Attestation:	This Minute Order is in compliance with all applicable laws and regulations to the best of my knowledge.		
Attachment(s):	None.		
Recommended Executive Action:	renovate the Industrial Technolog	e Board of Regents approves the concept to gy Center at the Texas State Technical ne Chancellor, or his designee, to enter into ss."	
Recommended By:	Cumor Died		-

Raymond D. Fried, Associate Vice Chancellor Facilities Planning and Construction

Texas State Technical College Major Facility Projects-Status Update February 2020

#	Project Name	Campus	Managing Campus	Delivery Method	Fund Source		Cost Allocation		Required Approvals		% Complete
T	TSTC Monument and Wayfinding Project	1	Statewide	ion at Risk	HEAF Bond Total Funds		Owners reserve Abilene - Complete Warco - Complete Harlingen - Complete Sweetwater - Complete Breckenridge - Complete Brownwood - Complete Abilene - estimate Total Budget	а С	Approve Project and Budget	MO 03-17(c)	50%
з 5	Rework and Replace Paving on Sweetwater Campus Sweetwater Fire Loop	Sweetwater Sweetwater	Sweetwater Sweetwater	RFQ/RFP RFQ/RFP	HEAF Bond HEAF Bond Total Funds Local Funds Total Funds	\$ 40,000 \$ 460,000 \$ 500,000 \$ 788,000 \$ 788,000	Engineering / Design Construction Cost Total Budget Engineer Design Construction Cost Owners reserve Total Budget	40,000 460,000 500,000 103,000 540,000 145,000 788.000	Approve Concept Approve Project and Budget Approve Concept Approve Project and Budget	MO 07-17(c) MO 18-19(c) MO 05-19(c) MO 15-19(c)	10% 15%
4	Abate and Demo Airbase Buildings on Waco Campus	Waco	Waco	RFQ/RFP	Appropriations Total Funds	\$ 29,644,640 \$ 29,644,640 \$ 29,644,640	A/E Including Master Plan, Site Plan, Demo and Abatement Study, Relocation and Renovation Study, Site Reclamation Study A/E Design Construction Cost & Owners Reserve Total Budget	; 736,379 TBD 28,908,261 29,644,640	Approve Concept Approve A/E Contract <\$1M Approve Project and Budget Approve Abatement and Demo Contract >\$1M	MO 14-19(c) EA 29-19 MO 38-19(c) MO 08-20(c)	1%
9 P	Renovate Building 20HI HVAC Lab in Harlingen Install New Roofs on Waco Campus	Harlingen Waco	Harlingen Waco	IDIQ/ RFP TIPS Purchasing Agreement	Local Funds Total Funds Insurance Proceeds Deductible (none) Total Funds	\$ 580,000 \$ 580,000 \$ 953,321 \$ 953,321	A/E Design 5 Construction Cost 5 Total Budget 5 Roof Replacement Contract 5 Solar Panel Remove and Install 5 Owners reserve 5	46,051 533,949 580,000 650,000 264,800 38,521 953.371	Approve Project and Budget Approve Project and Budget Approve Contract > \$1 M	MO 17-19(c) EA 27-19 EA 28-19	10% 15%
8	Infrastructure Additions and Shade Structure Battlespace Fort Bend ITC Welding / Diesel and Electrical Line Worker Technology	Waco Fort Bend	Waco Fort Bend	Competitive Sealed Proposal CMR	Auxiliary Funds Total Appropriations / Gifts / Donations	ú ú	and tion Costs an sin sots sots	4 9	Approve Lease Agreement Approve Project and Budget Accept Project Approve Project Concept Approve Project, Budget and Contract > \$1M	MO 40-19(c) MO 37-19(c) February 2020 MO 45-19(c) MO 05-20(c)	30% 4%
6 <mark>1</mark>	Replace Roof and HVAC Equipment on Building 20SC Expand Welding at ITC	Harlingen Waco	Harlingen Waco	Purchasing Agreement IDIQA/E and RFP for L	Appropriations Total Appropriations	5		824,000 824,000 75,000 826,000 75,000	Approve Project and Budget Approve Project and Budget	MO 46-19(c) MO 06-20(c)	10% 2%
11 12	Expand Welding at Building 2001 Renovate the West End of the ITC Building for offices in Waco	Harlingen Waco	Harlingen Waco	IDIQ.A/E and RFP for CMR CMR	locial Appropriations Total TBD TBD Total Funds	5 976,000 TBD TBD TBD TBD TBD TBD	l otal Budget Project Costs Total Budget A/E Design Construction Costs Owner Costs Total Budget	9/6,000 TBD TBD - - - -	Approve Concept Approve Project Concept	MO 07-20(c) MO 09-20(c)	%0

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Committee for Fiscal Affairs

Alex Meade, Chair; Kathy Powell, Member

Committee Chair Comments

Minute Orders: Proposed MO#

10-20(c)	Approve the Ground Lease of Land at Texas State Technical College in Waco to The TSTC Foundation and Authorize the Chancellor to Execute the Lease Agreement
	Jonathan Hoekstra
11-20(c)	Approve the Master Lease of Student Housing Facilities and Related Parking at Texas State Technical College in Waco from The TSTC Foundation for a Term of up to 30 Years and Authorize the Chancellor to Execute the Lease Agreement
	Jonathan Hoekstra
12-20(c)	Approve the Employee Holiday Schedule for Fiscal Year 2021
13-20(c)	Approve the Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits Effective Fall 2020 Semester 73 <i>Jonathan Hoekstra</i>
Reports:	
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	*	Jonathan Hoekstra	



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 10-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & C	hief Student Services Officer
Subject:		and at Texas State Technical College in and Authorize the Chancellor to Execute the
Background:	approved by Minute Order 42-19 improvements at TSTC in Waco to January 2020, TSTC and the Foun	ate Technical College (TSTC) Board of Regents (c) the concept to lease land and o The TSTC Foundation (Foundation). In Idation entered into an agreement to (1) I (2) renovate the Red River apartments at
Justification:	to all students throughout the pro housing portfolio for competitive	very schedule that supplies adequate housing oject life, (2) position the TSTC student procurement of statewide maintenance and incially feasible investment to support come.
		project, develop the sites, and own the facilities. e Foundation the right to use the land on the two housing sites are located.
Additional Information:	the Board of Regents through Mir new and renovated facilities unde Foundation. TSTC will lease the fa	ction, TSTC administration seeks approval of nute Order 11-20(c) to occupy and operate the er a Master Lease Agreement with the acilities at a rate sufficient to cover the ministrative overhead for a term of up to 30 ect operating costs.
	TSTC will provide funds to pay th Ground Lease will terminate at su not paid, the term of the Ground I lending banks) will automatically	b \$22,000,000 for the project construction. is debt through renting the project. The ach time as the debt is paid in full. If the debt is Lease (to be negotiated between TSTC and the be extended. In the event of default on the close on the ground and the housing projects, ded) term of the Ground Lease.
	TSTC administration requests the Ground Lease in the best interest	e TSTC Board of Regents to approve the of fulfilling the mission of TSTC.

Action Schedule:	Approve Concept of Ground Lease to The TSTC Foundation Approve Ground Lease to The TSTC Foundation Approve Master Lease from The TSTC Foundation	MO 42-19(c) MO 10-20(c) MO 11-20(c)
Fiscal Implications:	The TSTC Foundation will pay an annual lease payment of \$1.00. A the lease, ownership of the housing facilities will vest in full to TST	
Attestation:	This Minute Order is in compliance with all applicable laws and re the best of my knowledge.	gulations to
Attachment(s):	Letter from General Counsel New and Renovated Housing Sites	
Recommended Minute Order:	"The Texas State Technical College Board of Regents approves the of land at Texas State Technical College in Waco to The TSTC Foun authorizes the Chancellor, or his designee, to execute the Ground I Agreement with The TSTC Foundation."	dation and

Recommended By:

alhon 7hto \langle

Jonathan Hoekstra, Vice Chancellor & Chief Financial Officer

3801 Campus Drive Waco, Texas 76705

January 14, 2020

254-867-3972

Mr. Michael L. Reeser Chancellor & CEO Texas State Technical College System 3801 Campus Drive Waco, Texas 76705

Re: Approve the Ground Lease of Land at Texas State Technical College in Waco to The TSTC Foundation.

As requested, I have reviewed and considered the legal ramifications of the requested approval of the ground lease of land at the Waco campus of Texas State Technical College ("TSTC") to The TSTC Foundation ("Foundation"), and the legal ramifications of the requested authorization for the Chancellor to proceed with the execution of said ground lease.

Under Section 135.561 of the Texas Education Code, the TSTC Board of Regents may lease land owned by TSTC as the board determines is in the best interest of fulfilling the mission of TSTC. Previously, the TSTC Board of Regents approved the concept to lease land and improvements at TSTC in Waco to the Foundation.

On-campus student housing is critical to the success of TSTC in carrying out its mission under Chapter 135 of the Texas Education Code. TSTC and the Foundation are expected to enter into an agreement to develop new student housing and renovate the Red River apartments at TSTC in Waco. This agreement is expected to ensure adequate housing to all students on the TSTC Waco campus, position the TSTC student housing portfolio for competitive procurement of statewide maintenance and operations, and provide a financially feasible investment to support affordable housing for decades to come.

Having reviewed the minute order, it is my opinion that the Board of Regents approval of the lease of land at Texas State Technical College in Waco to The TSTC Foundation, and the authorization of the Chancellor, or his designee, to execute a Ground Lease Agreement with The TSTC Foundation, comports with state law and TSTC policy.

Should you have any questions or need additional information, please advise.

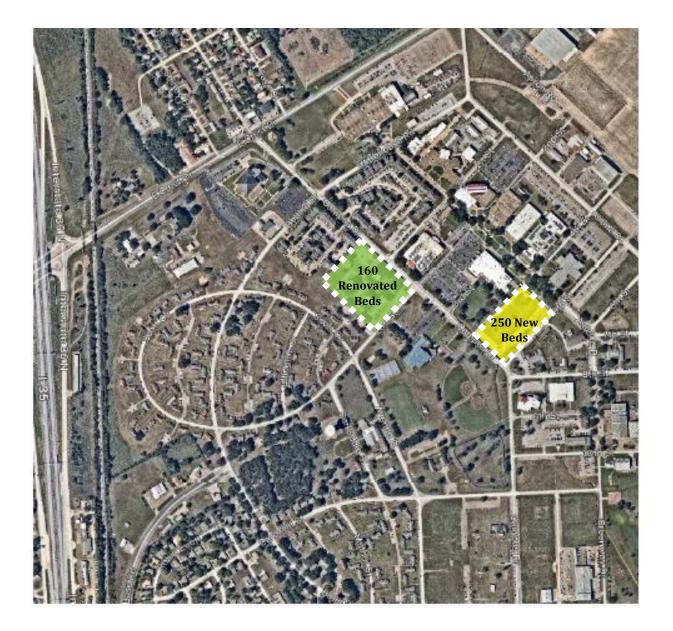
Respectfully Submitted,

Edward C. Vallejo Associate General Counsel

cc: Jonathan Hoekstra Vice Chancellor & Chief Financial Officer

> Rick Herrera Vice Chancellor & Chief Student Services Officer

New & Renovated Housing Sites





Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 11-20(c)
Proposed By:	Rick Herrera, Vice Chance	lor & Chief Student Services Officer
Subject:	Parking at Texas State T	e of Student Housing Facilities and Related echnical College in Waco from The TSTC f up to 30 Years and Authorize the Chancellor to ment
Background:	Texas State Technical Colle feasibility, and design stud campus housing. These stu renovate, modernize, or re replacement is likely to ha campus experience at TST the construction of 250 be Red River apartments, to b	ng is critical to the majority of students that enroll at ege (TSTC) in Waco. Recent market, financial lies explored students' needs and perceptions of on- adies validated management's recommendation to eplace the housing facilities. Such a renovation or ve an impact on student success and improve the C in Waco. The market and feasibility studies support ds for single students and the modernization of 40 be leased at current market rates.
	maintaining the related ho alternative structures for current market conditions unlikely at this time. Provi (Foundation) for immedia	valuated different approaches to operating and busing portfolio. Long term, TSTC plans to pursue operating and maintaining TSTC housing. However, and campus situations make several of these options ding financing through The TSTC Foundation te construction of new or renovated housing is an hieves short term housing objectives while allowing long term.
	land for the two project site 2020, TSTC and the Found	STC Board of Regents approved the concept to lease tes at TSTC in Waco to the Foundation. In January ation entered into an agreement to develop new vate existing student apartments at TSTC in Waco.
Justification:	appropriation from the 86 obsolete base housing, wh demolition of old housing, TSTC will renovate existin	ine is shaped by the timing of the one-time th Legislature for abatement and demolition of ich requires completion within six years. Prior to the new housing will be constructed for single students. g select salvageable housing to improve seful life, and increase efficiency.
	to all students throughout housing portfolio for comp	e a delivery schedule that supplies adequate housing the project life, (2) position the TSTC student petitive procurement of statewide maintenance and e a financially feasible investment to support ades to come.

Additional Information:	Simultaneous to this requested action, TSTC administration seeks the Board of Regents through Minute Order 10-20(c) to lease land Waco to the Foundation, providing the Foundation the right to use the TSTC campus in Waco where the two housing sites are located	l at TSTC in e the land on	
	This approval of the Master Lease is requested as part of a financi accomplished through the Foundation. The Foundation will borro \$22,000,000 for the project construction. The Foundation will ow projects and enter into a Master Lease with TSTC.	w up to	
	TSTC administration requests the TSTC Board of Regents to appro Ground Lease in the best interest of fulfilling the mission of TSTC.		
Action Schedule:	Approve Concept of Ground Lease to The TSTC Foundation Approve Ground Lease to The TSTC Foundation Approve Master Lease from The TSTC Foundation	Approve Ground Lease to The TSTC Foundation MO 10-20(c)	
Fiscal Implications:	Foundation in an amount necessary to pay the project loan. TSTC the Foundation an administrative fee. The term of the Master Leas coincide with the term of the debt payments. The revenues from t constructed and renovated units will generate a cash flow that exe	master tenant, TSTC will pay all operating expenses and will also pay rent to the Foundation in an amount necessary to pay the project loan. TSTC will also pay the Foundation an administrative fee. The term of the Master Lease will coincide with the term of the debt payments. The revenues from the newly constructed and renovated units will generate a cash flow that exceeds industry standard debt service coverage requirements. Once the debt is paid in full,	
Attestation:	This Minute Order is in compliance with all applicable laws and re the best of my knowledge.	egulations to	
Attachment(s):	Letter from General Counsel New and Renovated Housing Sites		
Recommended Minute Order:	"The Texas State Technical College Board of Regents approves the of student housing facilities and related parking at Texas State Tec College in Waco from The TSTC Foundation for a term of up to 30 authorizes the Chancellor, or his designee, to execute the Master I Agreement with The TSTC Foundation. Further, the Board of Rege authorizes The TSTC Foundation to enter into a transaction as a b under Chapter 53 of the Texas Education Code to facilitate the cor Waco."	chnical years and Lease ents expressly orrower	
Recommended By:			

Sha

Jonathan Hoekstra, Vice Chancellor & Chief Financial Officer

3801 Campus Drive Waco, Texas 76705

254-867-3972

January 14, 2020

Mr. Michael L. Reeser Chancellor & CEO Texas State Technical College System 3801 Campus Drive Waco, Texas 76705

Re: Approve the Master Lease of Student Housing Facilities and Related Parking at Texas State Technical College in Waco from The TSTC Foundation for a Term of up to 30 Years.

As requested, I have reviewed and considered the legal ramifications of the requested approval of the Master Lease Agreement for student housing facilities and related parking at Texas State Technical College ("TSTC") in Waco from The TSTC Foundation ("Foundation") for a term of up to 30 years, the requested authorization for the Chancellor, or his designee, to execute the Master Lease Agreement with the Foundation, and the requested authorization for Foundation to enter into a transaction as a borrower under Chapter 53 of the Texas Education Code to facilitate the construction in Waco.

On-campus student housing is critical to the success of TSTC in carrying out its mission under Chapter 135 of the Texas Education Code, and Chapter 53 of the Texas Education Code is an available mechanism to achieve the needed financing for the construction in Waco. Generally, the TSTC Board of Regents alone has authority to approve and sign agreements on behalf of TSTC with a value exceeding One Million Dollars (\$1,000,000.00), but this authority may be delegated to the Chancellor or his designee.

Ultimately, the Master Lease Agreement, which will have a value in excess of \$1,000,000, is expected to ensure adequate housing to all students on the TSTC Waco campus, position the TSTC student housing portfolio for competitive procurement of statewide maintenance and operations, and provide a financially feasible investment to support affordable housing for decades to come.

Having reviewed the minute order, it is my opinion that the Board of Regents (1) approval of the Master Lease Agreement for student housing facilities and related parking at Texas State Technical College in Waco from The TSTC Foundation for a term of up to 30 years, the authorization of the Chancellor, or his designee, to execute the Master Lease Agreement with The TSTC Foundation, and (2) expressly authorizing The TSTC Foundation to enter into a transaction as a borrower under Chapter 53 of the Texas Education Code to facilitate the construction in Waco, comport with state law and TSTC policy.

Should you have any questions or need additional information, please advise.

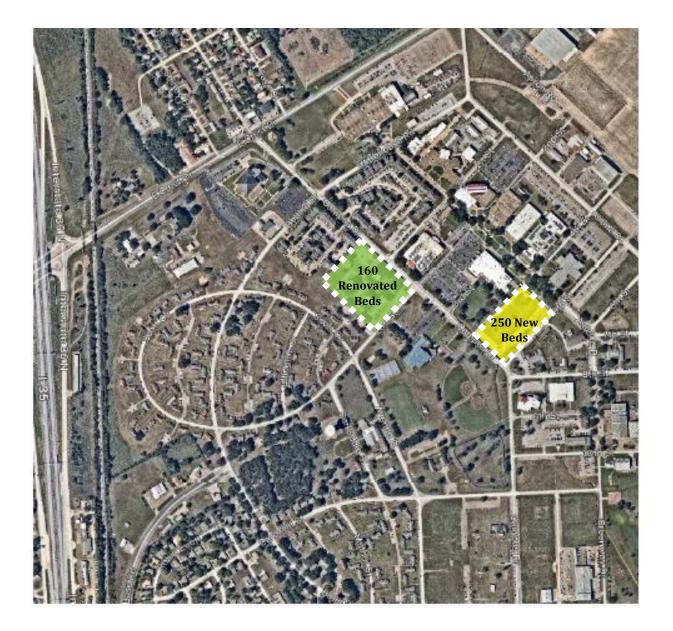
Respectfully Submitted,

Edward C. Vallejo Associate General Counsel

cc: Jonathan Hoekstra Vice Chancellor & Chief Financial Officer

> Rick Herrera Vice Chancellor & Chief Student Services Officer

New & Renovated Housing Sites





Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 12-20(c)
Proposed By:	Jonathan Hoekstra, Vice Chancell	or & Chief Financial Officer
Subject:	Approve the Employee Holiday	Schedule for Fiscal Year 2021
Background:	to employees of all state agencies observance at institutions of high	the number of holidays to be allotted annually . However, authority to determine the actual er education rests with their Boards of efficient operations of their institutions.
Justification:	-	e (TSTC) operating cycle generally follows a is more efficient to schedule holidays e.
Additional Information:	None.	
Fiscal Implications:	None.	
Attestation:	This Minute Order is in compliane the best of my knowledge.	ce with all applicable laws and regulations to
Attachment(s):	Proposed Employee Holiday Sche	dule for Fiscal Year 2021
Recommended Minute Order:	"The Texas State Technical College Board of Regents approves the Employee Holiday Schedule for Fiscal Year 2021 for Texas State Technical College."	
Recommended By:	Ionathan Hoeletra Vice Chancellor & Chief Financial Officer	

Jonathan Hoekstra, Vice Chancellor & Chief Financial Officer

Texas State Technical College Paid Holiday Schedule Fiscal Year 2021

Dates	Holiday	Days
September 07, 2020	Labor Day	1
November 26 - 27, 2020	Thanksgiving	2
December 24, 2020 - January 01, 2021	Winter Break	7
January 18, 2021	Martin Luther King, Jr. Day	1
April 02, 2021	Spring Holiday	1
May 31, 2021	Memorial Day	1
July 05, 2021	Independence Day	1



Board Meeting Date:	February 6, 2020	Proposed Minute Order #: 13-20(c)
Proposed By:	Rick Herrera, Vice Chancellor & Chie	f Student Services Officer
Subject:		Family Housing Rental Rates, Room and Deposits, Effective Fall 2020 Semester
Background:	deposit fees for housing across the st support needed renovations. Specific the student housing 2-bedroom apar more disparity between the 2-bedroo	to the rental rates, service charges, and cate to reflect market standards and cally, management proposes an increase to tment rates at TSTC in Marshall to create om and 4-bedroom apartment options. raising the application and deposit fees at
Justification:	 Marshall, 2-bedroom apartments. Occupancy levels are high on requiring a waitlist. Currently the difference betw apartment is \$185 a semeste apartments differentiates the The revised schedule also includes and the second schedule also includes are schedule also includes and the second schedule also includes are schedule also include are schedule also in	oposal to raise student housing rates on the the 2-bedroom apartments, commonly veen a 4-bedroom and a 2-bedroom r. Raising the rates on the 2-bedroom em as a premium option. djustments to application and deposit fees
	at different locations.	
Additional Information:	None.	
Fiscal Implications:	Maintains fiscal equilibrium of housi	ng operations.
Attestation:	This Minute Order is in compliance w the best of my knowledge.	vith all applicable laws and regulations to
Attachment(s):	Proposed Schedule of Student and Fa Charges, and Deposits Effective Fall 2	
Recommended Minute Order:		oard of Regents approves the Schedule of Rates, Room and Board Rates, Service 2020 Semester."
Recommended By:		

lh Jonathan Hoekstra, Vice Chancellor & Chief Financial Officer

Campus	Description	Fall 2018	Fall 2019	Fall 2020
Harlingen	Single Student Housing	-		
	A/C Block Brick (Bldg. A-D,G) 2 Bedroom Apartments			
	Double Occupancy per Bedroom per Student	\$805 semester	\$805 semester	\$805 semester
	Single Occupancy per Bedroom per Student	Not Applicable	\$1,205 semester	\$1,205 semester
	A/C Block Brick (Bldg. A-D, G) (Renovated FY 15 or Later) 2 Bedroom Apartments Double Occupancy per Bedroom per Student	\$955 semester	\$955 semester	\$955 semester
	A/C Brick Veneer (Renovated in FY 16 or later) Efficiency Dorms w/Microwave & Refrigerator or w/Kitchenette Double Occupancy per Student	\$1,025 semester	\$1,025 semester	\$1,025 semester
	A/C Brick Veneer Efficiency Dorms w/Microwave & Refrigerator or w/Kitchenette			
	Double Occupancy per Bedroom per Student	\$875 semester	\$875 semester	\$875 semester
	Single Occupancy per Bedroom per Student	Not applicable	\$1,320 semester	\$1,320 semester
	Family Housing			
	A/C Block Brick (Bldg. E,F) 2 Bedroom Apartments	\$755 monthly	\$755 monthly	\$755 monthly
	Applicable Fees			
	Application Fee	\$20	\$20	\$30
	Deposit (All Except Staff Housing)	\$150	\$150	\$200
	Moving Charge* (All Except Staff Housing)	\$50	\$50	\$50
	*The Housing Office retains the right TSTC.	t to deny any move no	t considered to be in t	the best interest of
	Lost Key Charge - Outside Door Lost Key Charge - Closet Door	\$30 \$3	\$30 \$3	\$30 \$3



Campus	Description	Fall 2018	Fall 2019	Fall 2020	
Marshall	Single Student Housing				
	A/C Block Brick (Bldg. A-H) 2 Bedroom Apartments				
	Single Occupancy per Bedroom per Student, Furnished	\$1,330 semester	\$1,330 semester	\$1395 semester	
	Single Occupancy per Bedroom per Student, Unfurnished	\$1,200 semester	\$1,200 semester	\$1,260 semester	
	4 Bedroom Apartments				
	Single Occupancy per Bedroom per Student, Furnished	\$1,145 semester	\$1,145 semester	\$1,145 semester	
	Single Occupancy per Bedroom per Student, Unfurnished	\$1,030 semester	\$1,030 semester	\$1,030 semester	
	Applicable Fees				
	Application Fee	\$20	\$20	\$30	
	Deposit	\$150	\$150	\$200	
	Moving Charge*	\$50	\$50	\$50	
	*The Housing Office retains the right TSTC.	t to deny any move no	t considered to be in t	he best interest of	
	Lost Key Charge - Outside Door	\$30	\$30	\$30	



Campus	Description	Fall 2018	Fall 2019	Fall 2020
Sweetwater	Single Student Housing			
	WASP, Rolling Pains and Avenger Apartments, 4 per suite, 2 per Bedroom and Weekday Meal Plan, 15 Meals per Week (MonFri.)			
	Double Occupancy per Bedroom per Student	\$2,510 semester	\$2,685 semester	\$2685 semester
	Single Occupancy per Bedroom per Student	Not Applicable	\$3,200 semester	\$3200 semester
	Cedar, Pecan, Oak and Mesquite Lodges, 2 per Suite, 1 per Bedroom and Weekday Meal Plan, 15 Meals per Week (MonFri.)	\$2,625 semester	\$2,800 semester	\$2800 semester
	Vocational or Associate Degree Nursing Studies - WASP, Rolling Plains and Avenger Apartments, 4 per Suite, 2 per Bedroom and Weekday Meal Plan, 150 Meals per Semester (MonFri.)			
	Double Occupancy per Bedroom per Student	\$2,245 semester	\$2,245 semester	\$2,245 semester
	Single Occupancy per Bedroom per Student	Not Applicable	\$2,760 semester	\$2,760 semester
	Vocational or Associate Degree Nursing Studies - Cedar, Pecan, Oak and Mesquite Lodges, 2 per Suite, 1 per Bedroom and Weekday Meal Plan, 150 Meals per Semester (MonFri.)	\$2,365 semester	\$2,365 semester	\$2,365 semester
	Applicable Fees		1	1
	Application Fee	\$20	\$20	\$30
	Deposit	\$150	\$150	\$200
	Cleaning Fee	-\$75 -	- \$75	-\$75
	Internet Charge (optional)			
	Moving Charge*	\$50	\$50	\$50
	*The Housing Office retains the right TSTC.	to deny any move no	t considered to be in t	the best interest of
	Lost Key Charge - Outside Door	\$50	\$50	\$50



Campus	Description	Fall 2018	Fall 2019	Fall 2020	
Waco	Single Student Housing				
		Red River Apartme	ents		
	Air Conditioned, 2 Bedrooms Double Occupancy Single Occupancy	\$1,320 semester \$1,720 semester	\$1,320 semester \$1,850 semester	\$1,320 semester \$1,850 semester	
	Residence Hall (Lavaca)				
	Air Conditioned, Room - Single Occupancy	\$1,440 semester	-\$1,440 semester-	-\$1,440 semester	
	Applicable Fees				
	Application Fee	\$20	\$20	\$30	
	Deposit	\$150	\$150	\$200	
	Lavaca Internet Charge (optional)	\$60 semester	- \$60 semester	- \$60 semester	
	Moving Charge*	\$50	\$50	\$50	
	*The Housing Office retains the right TSTC.	to deny any move not	t considered to be in t	he best interest of	
	Lost Key Charge - Outside Door	\$30	\$30	\$30	



Campus	Description	Fall 2018	Fall 2019	Fall 2020
Waco (continued)	Family Housing			
		Housing-Wood Fra	ame	
	2 Bedroom Duplex			
	Student	\$425 monthly	\$425 monthly	\$425 monthly
	Education Related	\$510 monthly	\$510 monthly	\$510 monthly
	Other	\$600 monthly	\$600 monthly	\$600 monthly
	3 Bedroom Duplex		-	
	Student	\$470 monthly	\$470 monthly	\$470 monthly
	Education Related	\$550 monthly	\$550 monthly	\$550 monthly
	Other	\$635 monthly	\$635 monthly	\$635 monthly
	2 Bedroom Single			
	Student	\$440 monthly	\$440 monthly	\$440 monthly
	Education Related	\$570 monthly	\$570 monthly	\$570 monthly
	Other	\$620 monthly	\$620 monthly	\$620 monthly
	3 Bedroom Single	φοzo monany	\$626 montany	¢020 monuny
	Student	\$505 monthly	\$505 monthly	\$505 monthly
	Education Related	\$590 monthly	\$590 monthly	\$590 monthly
	Other	\$660 monthly	\$660 monthly	\$660 monthly
	4 Bedroom Single		++++++++++++++++++++++++++++++++++++++	+••••
	Student	\$540 monthly	\$540 monthly	\$540 monthly
	Education Related	\$625 monthly	\$625 monthly	\$625 monthly
	Other	\$700 monthly	\$700 monthly	\$700 monthly
		Housing-Brick Ver	,	¢700 montriny
	3 Bedroom Small			
	Student	\$590 monthly	\$590 monthly	\$590 monthly
	Education Related	\$670 monthly	\$670 monthly	\$670 monthly
	Other	\$750 monthly	\$750 monthly	\$750 monthly
	4 Bedroom Small	\$7.50 monuny	\$750 monuny	\$750 monthly
	Student	\$615 monthly	\$615 monthly	\$615 monthly
	Education Related	\$695 monthly	\$695 monthly	\$695 monthly
	Other	\$780 monthly	\$780 monthly	\$780 monthly
	3 Bedroom Large	\$700 monuny	\$700 monuny	\$750 monthly
	Student	\$615 monthly	\$615 monthly	\$615 monthly
	Education Related	\$695 monthly	\$695 monthly	\$695 monthly
	Other	\$780 monthly	\$780 monthly	\$780 monthly
	4 Bedroom Large	¢r co monuny	\$7.00 monthly	\$7.00 monthly
	Student	\$650 monthly	\$650 monthly	\$650 monthly
	Education Related	\$730 monthly	\$730 monthly	\$730 monthly
	Other	-	-	\$730 monthly \$810 monthly
		\$810 monthly	\$810 monthly	ao io moniniy
	4 Bedroom Extra Large	# 7 50 (1)	# 750 ***	ф 7 50 и і
	Education Related	\$750 monthly	\$750 monthly	\$750 monthly
	Other	\$845 monthly	\$845 monthly	\$845 monthly



Campus	Description	Fall 2018	Fall 2019	Fall 2020		
Waco (continued)	Family Housing (Renovated in FY 2010 or Later)					
		Housing-Wood Fra	ame			
	2 Bedroom - Duplex					
	Student	\$555 monthly	\$555 monthly	\$555 monthly		
	Education Related	\$650 monthly	\$650 monthly	\$650 monthly		
	Other	N/A	N/A	N/A		
	3 Bedroom - Duplex					
	Student	\$605 montlhy	\$605 montlhy	\$605 montlhy		
	Education Related	\$700 monthly	\$700 monthly	\$700 monthly		
	Other	N/A	N/A	N/A		
	3 Bedroom Single					
	Student	\$650 monthly	\$650 monthly	\$650 monthly		
	Education Related	\$740 monthly	\$740 monthly	\$740 monthly		
	Other	N/A	N/A	N/A		
	4 Bedroom Single					
	Student	\$685 monthly	\$685 monthly	\$685 monthly		
	Education Related	\$780 monthly	\$780 monthly	\$780 monthly		
	Other	N/A	N/A	N/A		
		Housing-Brick Ver	neer			
	3 Bedroom Small					
	Student	\$700 monthly	\$700 monthly	\$700 monthly		
	Education Related	\$840 monthly	\$840 monthly	\$840 monthly		
	Other	N/A	N/A	N/A		
	3 Bedroom Large					
	Student	\$725 monthly	\$725 monthly	\$725 monthly		
	Education Related	\$875 monthly	\$875 monthly	\$875 monthly		
	Other	N/A	N/A	N/A		
	4 Bedroom Small					
	Student	\$725 monthly	\$725 monthly	\$725 monthly		
	Education Related	\$875 monthly	\$875 monthly	\$875 monthly		
	Other	N/A	N/A	N/A		
	4 Bedroom Large					
	Student	\$750 monthly	\$750 monthly	\$750 monthly		
	Education Related	\$910 monthly	\$910 monthly	\$910 monthly		
	Other	N/A	N/A	N/A		
	4 Bedroom Extra Large					
	Education Related	\$935 monthly	\$935 monthly	\$935 monthly		
	Other	N/A	N/A	N/A		



Campus	Description	Fall 2018	Fall 2019	Fall 2020
Waco (continued)	Applicable Fees			
	Application Fee	\$20	\$20	\$30
	Deposit	Equal to One Month's Rent	Equal to One Month's Rent	Equal to One Month's Rent
	Transfer Charge	\$250	\$250	\$250
	Water/Sewage/Trash Collection Costs for Brazos Community Housing	\$70 mo./duplex \$90 mo./house	\$70 mo./duplex \$90 mo./house	\$70 mo./duplex \$90 mo./house
	Pet Fee (non-refundable)	No Pets in Housing	No Pets in Housing	No Pets in Housing
	Pet Deposit (refundable)	No Pets in Housing	No Pets in Housing	No Pets in Housing
	Lost Key Charge - Outside Door	\$30)	\$30)	\$30)
	Moving Charge* Length of Residency Less than 12 Months 12 to 24 Months 24 Months or More *The Housing Office retains the right TSTC.	Not Allowed \$250 \$250 to deny any move no	Not Allowed \$250 \$250 t considered to be in t	Not Allowed \$250 \$250



Texas State Technical College

Operating Budget Performance

November 30, 2019

	FY 2020	FY2020	\$	%	TEO M	FY 20 Approved	FY 20	
Operating Revenues	12gund 12		אמו ומורב			סטעציו		אמו ומורב
State Appropriations & HEAF	107,077,839	107,298,497	220,658	0.2%	1	125,567,676	126,450,312	882,636
Tuition	33,981,103	33,052,184	-928,919	-2.7%	2	47,281,046	43,702,796	(3,578,250)
Student Financial Assistance	1,390,297	767,160	-623,137	-44.8%	ю	33,190,901	32,161,983	(1,028,918)
Auxiliary Enterprises	3,576,277	3,626,510	50,233	1.4%		12,349,341	11,886,945	(462,396)
Grants & Contracts	756,104	579,642	-176,462	-23.3%		5,194,295	5,069,744	(124,551)
Fees & Educational Sales	1,227,689	1,230,145	2,456	0.2%		4,336,150	4,242,919	(93,231)
Industry Relations	1,003,142	644,239	-358,903	-35.8%	4	4,239,823	2,576,956	(1,662,867)
Other	554,883	508,046	-46,837	-8.4%		3,550,859	3,373,315	(177,544)
Total Operating Revenues	149,567,334	147,706,423	-1,860,911	-1.2%		235,710,091	229,464,970	(6,245,121)
Operating Carryforward / Reserves	I					4,310,000	4,310,000	4,310,000
Operating Expenditures								
Instruction	15,959,905	15,922,090	-37,815	-0.2%		75,435,486	76,292,577	857,091
Student Financial Aid	5,302,512	4,062,350	-1,240,162	-23.4%	ю	39,687,490	38,449,493	(1,237,997)
Finance	2,426,310	2,307,728	-118,582	-4.9%		10,977,816	11,084,022	106,206
Advancement & Communications	1,384,183	1,394,101	9,918	0.7%		7,099,381	7,655,351	555,970
Auxiliary Services	2,346,160	2,372,563	26,403	1.1%		10,954,519	11,787,652	833,133
Facilities	2,269,297	2,219,909	-49,388	-2.2%		10,579,737	10,938,341	358,604
Facilities - Transfer to Capital	3,690,836	3,690,836	ı	0.0%		3,690,836	3,690,836	ı
Enrollment Management	2,355,325	2,061,199	-294,126	-12.5%		11,147,948	10,637,644	(510,304)
Information Technology	3,551,243	3,238,698	-312,545	-8.8%		10,140,165	9,433,313	(706,852)
Statewide Administration	1,399,486	1,346,687	-52,799	-3.8%		5,968,898	5,918,989	(49,909)
Statewide Benefits	7,370,085	7,582,579	212,494	2.9%	Ŋ	29,742,672	30,944,495	1,201,823
Debt Service & Leases	6,295,443	6,291,680	-3,763	-0.1%		12,011,364	12,137,726	126,362
Utilities & Other	1,245,321	1,344,330	600'66	8.0%		7,583,779	7,986,876	403,097
Strategic Pool (to be allocated)	1,250,000	I	-1,250,000	-100.0%	9	5,000,000	ı	(5,000,000)
Total Operating Expenditures	56,846,106	53,834,750	-3,011,356	-5.3%		240,020,091	236,957,315	(3,062,776)
Operating Budget Margin (Deficit)	92,721,228	93,871,673	1,150,445	1.2%		1	(3,182,345)	(3,182,345)

Texas State Technical College • Operating Budget Performance • November 30, 2019

Notes:

Explanations are provided below for any notable variances from the orignal budget.

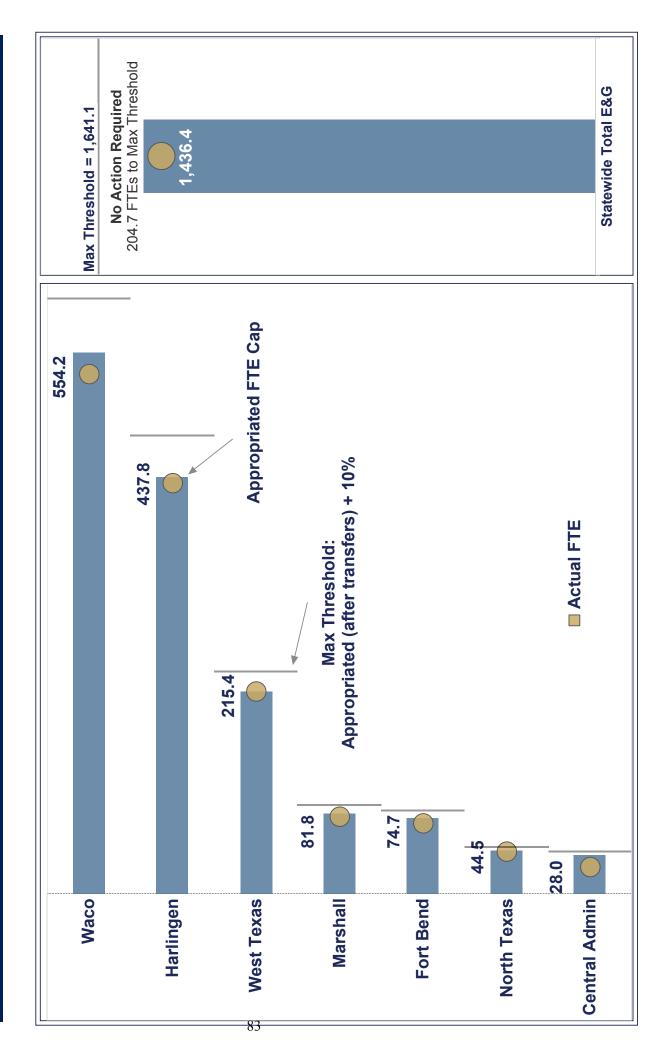
1) State appropriation revenue is slightly above budget due to increased benefits appropriations, as salaries have increased. The state appropriates retirement and payroll tax benefits at 100% of actual expenses, so if appropriated salary spending increases, the corresponding benefits appropriation increases as well.

million of this shortfall, based on FY 2019 enrollments and tuition. The forecasted revenue of \$43.70 million is nearly identitical to FY 2019 tuition revenue of \$43.66 million. 2) Tuition revenue is under budget for the first quarter, and is forecasted to be \$3.6 million below budget for the fiscal year. Program closures account for approximately \$1.8

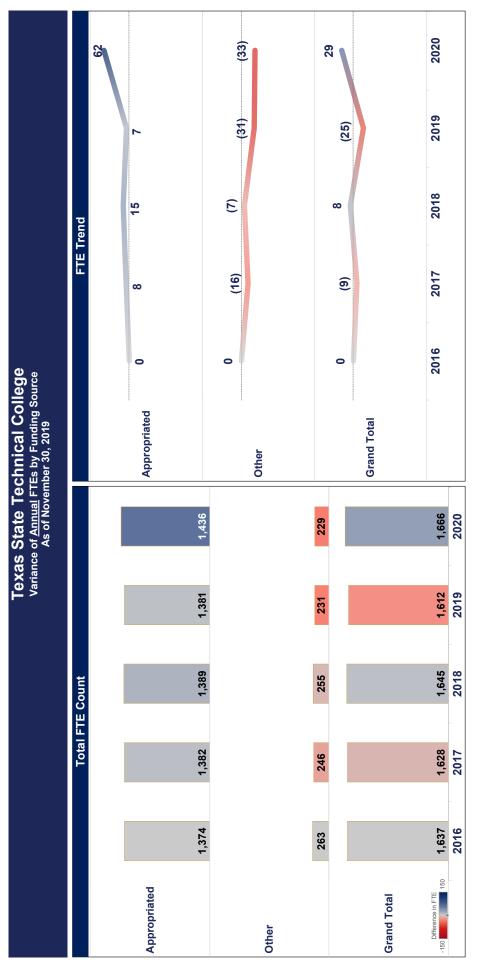
forecast for student financial aid expenses has also been reduced to reflect the tuition decrease. Variances in first quarter amounts in both revenue and expense are timing related, 3) Student financial assistance revenue is closely correlated to tuition revenue, and the year-end forecast has been adjusted to reflect lower than budgeted tuition. Similarly, the and will level out as financial aid is received and applied throughout the year.

4) Industry relations revenue is down due to a change in accounting method, that previously recorded grant-related workforce training revenues and expenses at a gross amount. Now, the revenues and expenses are recorded at a net amount. The decrease seen in revenue is offset by a decrease in expenses. Industry relations expenses are record in the Instruction line item. 5) Statewide benefits expenses are higher than originally budgeted due to salary and wage increases awarded in the current year. The increased benefits expense is mostly offset by increased state appropriation revenue (See Note 1).

6) TSTC's Strategic Pool, which is primarliy used to fund compensation increases, is designed to be allocated among functional departments as expenses are incurred, therefore, no actual expenses are reflected in this line item. Four equal amounts are budgeted each quarter for budget to actual comparison purposes only. As of November 30, 2019, \$1.8 million of the pool had been allocated, leaving \$3.2 million to be allocated during the remainder of the fiscal year. **Texas State Technical College** State Appropriated Employees - Full Time Equivalent Report FY 2020 - For the Quarter Ending November 30, 2019 The number of Full Time Equivalent employees is within the max threshold of 1,641 by 205 FTEs, therefore no action is required.



		5 64	AS OF IST QUALTER OF LACIT LEAR	I I GAI		
FTE Title Category	Campus	2016	2017	2018	2019	2020
FTE Administrators Fort Bend	Fort Bend	0 - 0	4 - 4	5 - 5	e - 6	1 - 1
	Harlingen	14 - 0	12 - (2)	9 - (5)	6 - (8)	3 - (11)
	Marshall	5 - 0	2 - (3)	2 - (3)	2 - (3)	1 - (4)
	North Texas	0 - 0	3 - 3	2 - 2	3 - 3	1 - 1
	System	12 - 0	13 - 1	12 - 0	12 - 0	18 - 6
	Waco	17 - 0	12 - (5)	19 - 2	17 - 0	12 - (5)
	West Texas	0 - 6	7 - (2)	5 - (4)	6 - (3)	3 - (6)
FTE Faculty	Fort Bend	0 - 0	16 - 16	23 - 23	26 - 26	32 - 32
	Harlingen	167 - 0	166 - (1)	162 - (5)	166 - (1)	174 - 7
	Marshall	60 - 0	40 - (20)	42 - (18)	36 - (24)	36 - (24)
	North Texas	0 - 0	17 - 17	18 - 18	20 - 20	20 - 20
	System	0 - 0	0 - 0	0 - 0	0 - 0	0 - 0
	Waco	255 - 0	255 - 0	243 - (12)	224 - (31)	229 - (26)
	West Texas	74 - 0	78 - 4	81 - 7	81 - 7	86 - 12
FTE Other Staff	Fort Bend	0 - 0	23 - 23	44 - 44	46 - 46	49 - 49
	Harlingen	379 - 0	351 - (29)	334 - (45)	327 - (52)	334 - (45)
	Marshall	65 - 0	52 - (13)	48 - (17)	50 - (15)	51 - (14)
	North Texas	0 - 0	17 - 17	20 - 20	26 - 26	24 - 24
	System	34 - 0	34 - 0	41 - 7	37 - 3	22 - (12)
	Waco	415 - 0	405 - (10)	411 - (4)	394 - (21)	430 - 15
	West Texas	132 - 0	123 - (9)	124 - (8)	128 - (4)	141 - 9
		2016	2017	2018	2019	2020
FTE Ad	FTE Administrators	57 - 0	53 - (4)	54 - (3)	51 - (6)	39 - (18)
Statewide	FTE Faculty	556 - 0	572 - 16	569 - 13	553 - (3)	577 - 21
FT	FTE Other Staff	1,025 - 0	1,005 - (20)	1,022 - (3)	1,009 - (16)	1,051 - 26
	Grand Total	1,638 - 0	1,629 - (9)	1,645 - 7	1,614 - (24)	1,666 - 28



TEXAS STATE TECHNICAL COLLEGE

Pledged Collateral Report November 30, 2019

202,078 189,379 225,275 50,785 240,000 234,273 732,553 77,632 696,186 11,999,891 988,984 224,154 230,724 240,000 (Insufficient) Sufficient 952,836 42,346,492 1,600,000 947,279 **Market Value** Collateral at SECURITY ON DEPOSITS No Collateral Required No Collateral Required No Collateral Required 256,650 30,346,601 867,447 Required Collateral 250,000 250,000 Coverage (up to) 500,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 250,000 FDIC* 24,725 25,846 19,276 10,000 60,621 15,727 30,846,601 208,295 47,922 172,368 199,215 10,000 506,650 9,211,900 12,415,032 656,210 55,547,835 1,117,447 Deposits Total 10,000 & Time Deposits 2,809,009 172,368 199,215 10,000 506,650 4,824,689 1,117,447 Money Market DEPOSITS 25,846 19,276 24,725 28,037,592 208,295 60,621 47,922 15,727 9,211,900 12,415,032 656,210 50,723,146 Deposits Demand Veritex Comm. Bank - N. Richland Hills First Ntl Bank of Central Texas - Waco First Ntl Bank - Albany/Breckenridge First Community Bank - San Benito Texas National Bank - Sweetwater Frost Bank - Harlingen/Fort Bend Citizens National Bank - Red Oak TexasTerm (Government Pool) Texas Bank & Trust - Marshall Texas First State Bank - Waco **FexPool** (Government Pool) Prosperity Bank - Abilene Texas Bank - Brownwood InterBank - Breckenridge Bank of America - Waco Compass Bank - Waco Cash in State Treasury Depository - Location TOTAL

* Federal Deposit Insurance Corp. All demand deposits owned by a public unit held in an insured depository institution within the State in which the public unit is located are added together and insured up to \$250,000. Separately, all time and savings deposits owned by a public unit and held in an insured depository institution within the State in which the public unit is located are added together and insured up to \$250,000. The term "demand deposits" means both interest-bearing and noninterest-bearing deposits.

TEXAS STATE TECHNICAL COLLEGE Quarterly Investment Report As of November 30, 2019

Description	Beginning Value as of 08/31/19	Ending Value as of 11/30/19	Interest Rate
Operating Funds			
Cash in State Treasury	6,548,214	9,211,900	2.25%
Statewide Operating	17,959,836	20,587,064	1.50%
Harlingen - Local Operating	191,645	166,216	1.20%
Waco - Local Operating	40,418	65,731	1.50%
Sweetwater - Local Operating	68,421	60,621	1.74%
Marshall - Local Operating	52,712	47,922	0.10%
Fort Bend - Local Operating	41,836	42,079	0.00%
Brownwood - Local Operating	17,417	19,276	0.50%
System - Local Operating	15,788	15,856	1.50%
Abilene - Local Operating	21,494	25,846	0.20%
North Texas - Local Operating	32,013	24,725	0.25%
Breckenridge - Local Operating	15,086	15,727	0.25%
Payroll	5,994,805	5,666,060	1.50%
Federal Funds	10	21,160	0.00%
FNB Central Texas - MMKT	2,017,826	2,026,461	1.50%
FNB Central Texas - CD	500,825	500,825	2.25%
Compass Bank - CD	918,343	921,875	2.26%
FNB Albany/Breckenridge - CD	100,000	100,000	2.00%
First Community Bank - CD	40,121	40,121	1.60%
Texas Regional Bank / FCB - CD	132,200	132,247	2.00%
Texas First State Bank - CD	255,042	256,650	2.50%
Texas First State Bank - CD	250,000	250,000	2.25%
TexasTerm - Pool	12,235,363	12,295,054	1.74%
Total Operating Funds	47,449,415	52,493,416	
Endowment Funds			
Bank of America - CD	10,000	10,000	0.05%
Compass Bank - CD	195,572	195,572	2.36%
FNB Albany/Breckenridge - CD	99,215	99,215	1.75%
FNB Central Texas - MMKT	280,523	281,723	1.50%
Liberty/Veritex Community Bank - CD	10,000	10,000	2.62%
Total Endowment Funds	595,310	596,510	
Bond Proceeds			
FNB Central Texas	1,710,221	1,681,721	1.50%
TexasTerm	319,064	119,978	1.74%
TexPool	777,916	656,210	1.68%
Total Bond Proceeds	2,807,201	2,457,909	
Total All Investments	50,851,926	55,547,835	

TEXAS STATE TECHNICAL COLLEGE Quarterly Investment Report As of November 30, 2019

Schedule of Time Deposits:

			Days		
Description	Amount	Maturity Date	Maturity	Rate	Туре
Texas First State Bank	256,650	6/27/2020	365	2.50%	Operating
Texas First State Bank	250,000	7/25/2020	365	2.25%	Operating
Compass Bank	195,572	12/5/2019	365	2.36%	Endowment
Compass Bank	921,875	4/11/2020	365	2.26%	Operating
Bank of America	10,000	8/10/2020	365	0.05%	Endowment
First Community Bank	132,247	6/20/2020	276	2.00%	Operating
First Community Bank	40,121	6/18/2020	215	1.60%	Operating
FNB Central Texas	250,825	5/24/2020	365	2.25%	Operating
FNB Central Texas	250,000	8/7/2020	365	2.25%	Operating
FNB - Albany/Breckenridge	34,215	4/13/2020	365	1.75%	Endowment
FNB - Albany/Breckenridge	100,000	4/13/2020	365	2.00%	Operating
FNB - Albany/Breckenridge	65,000	4/5/2020	365	1.75%	Endowment
Veritex Community Bank	10,000	9/7/2020	731	2.62%	Endowment
Total Time Deposits	2,516,505				
Weighted A	verage Maturity (T	ime Deposits):	366 days		

Weighted Average Rate of Interest (All Investments):	1.78%
Current One Year Treasury Bill Rate:	1.60%
Lipper Money Market Funds Average Return (1 YR):	1.67%

FY 2020 Interest Received and Accrued (All Investments): \$252,764

All investments are shown at cost. Market value equals cost due to the type of investment. All balances are per the bank as of the report date.

I certify that this investment portfolio is incompliance with Texas State Technical College's policy on investments and the Public Funds Investment Act (Texas Government Code, Section 2256).

Anju Motwani, Vice President & Controller

Jonathon 7-fockto

Jonathan Hoekstra, Chief Financial Officer

February 6, 2020

Date

February 6, 2020

Date

Texas State Technical College Condensed Statements of Net Position August 31, 2017, 2018, and 2019

		2017	2018	2019
Assets	_			
Cash & Investments - Unrestricted	\$	47,241,985	51,496,955	45,035,545
Cash & Investments - Restricted		31,892,770	8,675,037	5,054,876
Receivables		19,431,166	20,956,019	31,846,346
Capital/Intangible Assets, Net		196,017,827	229,376,666	219,657,365
Other Assets		15,354,997	14,940,673	77,913,608
Total Assets	_	309,938,745	325,445,349	379,507,740
Liabilities and Net Position				
Liabilities				
Accounts Payable		16,800,120	12,074,623	8,420,558
Payroll Payables		13,019,560	13,719,338	12,954,495
Unearned Tuition Revenue		18,914,427	20,872,743	21,165,852
Other Liabilities		16,936,846	20,400,383	60,245,968
Long-term Debt		126,630,611	124,516,885	115,709,571
Total Liabilities		192,301,563	191,583,973	218,496,444
Net Position				
Net investment in capital assets		94,050,573	110,115,274	107,111,531
Restricted, expendable		2,871,825	2,352,712	1,579,013
Restricted, non-expendable		573,470	576,583	582,507
Unrestricted		20,141,314	20,816,808	51,738,245
Total Net Position	_	117,637,182	133,861,376	161,011,296
Total Liabilities and Net Position	\$	309,938,745	325,445,349	379,507,740
	iguidity an	d Leverage Analysis		

Liquidity Ratio: Cash on Hand (in days)

Determines how long, in days, TSTC could meet	operating expenses without receiving	new income.	
Unrestricted Cash x 365 Days	17,243,324,496	18,796,388,462	16,437,973,743
Operating Expenses	170,940,204	172,903,395	172,480,464
TSTC Cash on Hand (in days):	101 days	109 days	95 days
	Bond Rating	Median	
Benchmark:	Prime	260 days	
FY 2018 Public Universities	High Grade	140 days	
	Upper Medium Grade	50 days	

Leverage Ratio: Spendable Cash & Investments to Total Debt

Examines the ability of an institution to repay bondho	lders from wealth that can be a	ccessed over time.	
Spendable Cash & Investments	46,668,515	50,920,372	44,453,038
Total Debt	126,630,611	124,516,885	115,709,571
TSTC Spendable Cash & Investments to Debt	0.62x	0.48x	0.43x
	Bond Rating	Median	
Benchmark:	Prime	3.00x	
FY 2018 Public Universities	High Grade	0.80x	
	Upper Medium Grade	0.20x	

Texas State Technical College Condensed Statement of Changes in Net Position August 31, 2017, 2018, and 2019

	_	2017	2018	2019
Operating Revenue	-			
Gross Tuition and Fees	\$	49,082,538	48,641,404	49,734,616
Discounts and Allowances		(21,687,186)	(18,758,246)	(20,981,265)
Financial Aid Grants		23,666,823	30,641,925	29,940,276
Scholarship Expense		(12,144,630)	(21,708,107)	(16,405,454)
Net Tuition and Fee Revenue		38,917,545	38,816,975	42,288,173
State Appropriations		100,281,485	104,437,300	104,015,902
Net Auxiliary Revenue		9,200,983	9,055,940	8,513,728
Other Grants and Contracts		13,387,900	12,526,097	12,620,694
Investment Income		717,504	989,028	1,332,867
Other Sales		8,103,883	7,584,909	6,849,258
Total Operating Revenue		170,609,300	173,410,248	175,620,620
Operating Expenses				
Salaries, Wages and Benefits		109,664,542	111,592,833	112,258,431
Materials and Supplies		15,043,314	14,896,473	12,822,954
Depreciation and Amortization		11,807,743	12,551,248	15,243,248
Communications and Utilities		6,643,092	6,326,494	6,049,974
Interest Expense and TPFA Payment		6,708,709	6,935,353	7,410,398
Other Expenses	_	21,072,805	20,600,995	18,695,460
Total Operating Expenses		170,940,204	172,903,395	172,480,464
Net Operating Income		(330,904)	506,852	3,140,156
Nonoperating Activity				
Nonoperating revenues		7,507,153	23,758,043	35,247,956
Nonoperating expenses		(3,330,245)	(3,541,970)	(11,236,806)
Total Nonoperating Activity	•	4,176,908	20,216,072	24,011,150
Total Change in Net Position	\$	3,846,004	20,722,925	27,151,306

Operating Margin Analysis

Operating Margin

Profitability ratiothat demonstrates how much revenues are left over after all the operating costs have been paid.Operating Net Income (Loss)(330,904)506,852Operating Revenues170,609,300173,410,248

Operating Revenues	170,609,300	173,410,248	175,620,620
TSTC Operating Margin:	-0.19%	0.29%	1.79%
Benchmark: FY 2018 Public Universities	Bond Rating Prime High Grade Upper Medium Grade	Median 0.60% 0.40% -3.80%	

3,140,156