# Board of Regents Meeting

November 16, 2017 Waco, Texas



3801 Campus Drive Waco, Texas 76705

> 254-867-4891 254-867-3973

November 2, 2017

Mr. Keith Honey, Chair Members of the Board of Regents Texas State Technical College Waco, Texas 76705

SUBJECT: Action Items for the Board of Regents' Meeting on November 16, 2017

Regents:

The attached materials have been prepared for consideration by the Board of Regents of Texas State Technical College for the November 16, 2017 meeting. These materials have been reviewed and approved by the appropriate staff members as indicated.

As Chancellor of the college, I have also reviewed and approved the recommendations and submit them for whatever action the Board of Regents deems proper.

Sincerely,

Michael L. Reeser Chancellor & CEO

/cjs

Attachments



tstc.edu

3801 Campus Drive Waco, Texas 76705

> 254-867-4891 254-867-3960

November 16, 2017

Mr. Keith Honey, Chair Members of the Board of Regents Texas State Technical College System Waco, Texas 76705

#### SUBJECT: Quarterly Control & Compliance Attestation

Regents:

I am providing this letter in connection with the College's preparation of quarterly Board reporting. I understand that you and the Board of Regents will rely on these reports to assist with your governance responsibilities, specifically including, but not limited to, your responsibilities to the Governor's Office, Legislative Budget Board, and the Texas Higher Education Coordinating Board.

I have reviewed sections of the Board reports relevant to my operating responsibilities and believe the disclosures are informative and reasonably reflect the underlying events and the inclusion of other information necessary to give you a materially complete picture of our operations. I hereby certify, to the best of my knowledge and belief, that the reports do not contain any untrue statement of a material fact or omit any material fact(s) necessary to make the report misleading.

I confirm that I am responsible within areas of my operating responsibility for:

- a. The design and implementation of programs and controls to prevent and detect fraud;
- b. Establishing and maintaining effective internal control over financial reporting, effective and efficient operations, and regulatory compliance;
- c. Maintaining appropriate documentation of such internal control; and
- d. Financial reports, records and supporting documentation that were properly reviewed and to my knowledge, do not contain any untrue statement of material fact or omit material facts that would result in making the information and/or documentation misleading.

I confirm, to the best of my knowledge and belief, the following representations:

- 1. I have no knowledge of any regulatory violations, occurrences of misstatement, fraud or suspected fraud affecting the College during the period being reviewed that has not been reported to you, our General Counsel, the Internal Audit Director, or the Audit Committee;
- 2. There are no contingent claims that have not been reported to our Chief Financial Officer or General Counsel; and



- 3. I have maintained adequate internal control over financial reporting, effective and efficient operations, and regulatory compliance within my areas of operating responsibility as of September 30, 2017 based on criteria established by prudent risk management practices.
- 4. There have been no changes in internal control that might negatively affect the effectiveness of such controls, including any corrective actions taken with regard to related deficiencies and weaknesses previously identified. I have resolved, or am currently in the process of resolving, all such issues identified and communicated to me during previous audits (internal or external).
- 5. All material transactions have been communicated to the Chief Financial Officer for recording and disclosure in the financial statements and/or Board reports.
- 6. The following, to the extent applicable, have been appropriately identified and communicated for proper recording and disclosure:
  - a. Related-party transactions associated with vendor relationships; and
  - b. Significant contractual obligations, or other contingent liabilities.
- 7. Violations or possible violations of laws or regulations whose effects should be considered for disclosure due to their level of impact have been communicated to you, our General Counsel, the Internal Audit Director, or the Audit Committee.
- 8. The College has complied with all aspects of contractual agreements that would have a material effect on the financial statements in the event of noncompliance.
- 9. Other than those previously disclosed, no events have occurred subsequent to September 30, 2017 that should be disclosed due to their impact on the financial statements, effectiveness of existing systems of control, or regulatory compliance.

Please note, no qualifying matters occurred during the period covered by this correspondence. So, this two-page letter makes up the entirety of this installment of the periodic disclosures.

Sincerely,

Michael L. Reeser Chancellor & CEO



tstc.edu

### SCHEDULE OF ACTIVITIES

#### TEXAS STATE TECHNICAL COLLEGE Board of Regents November 15-16, 2017 Waco, Texas

#### Wednesday, November 15, 2017

Hilton Waco
113 S. University Parks Dr.
Waco, TX 76701
Telephone: (254) 759-5517
Reception
Dinner
Special Meeting of TSTC Board of Regents

#### Thursday, November 16, 2017

8:00 a.m.	The Board of Regents Meetings Breakfast
9:00 a.m.	Board Working Group Meetings
9:00 a.m.	Chairman's Coffee with the New Regents
10:45 a.m.	Audit Committee Meeting
11:30 a.m.	Lunch
12:30 p.m.	Board of Regents Meeting
5:15 p.m.	Ad Hoc Committee Working Session

All events occur on the 3<sup>rd</sup> Floor of the John B. Connally Technology Center

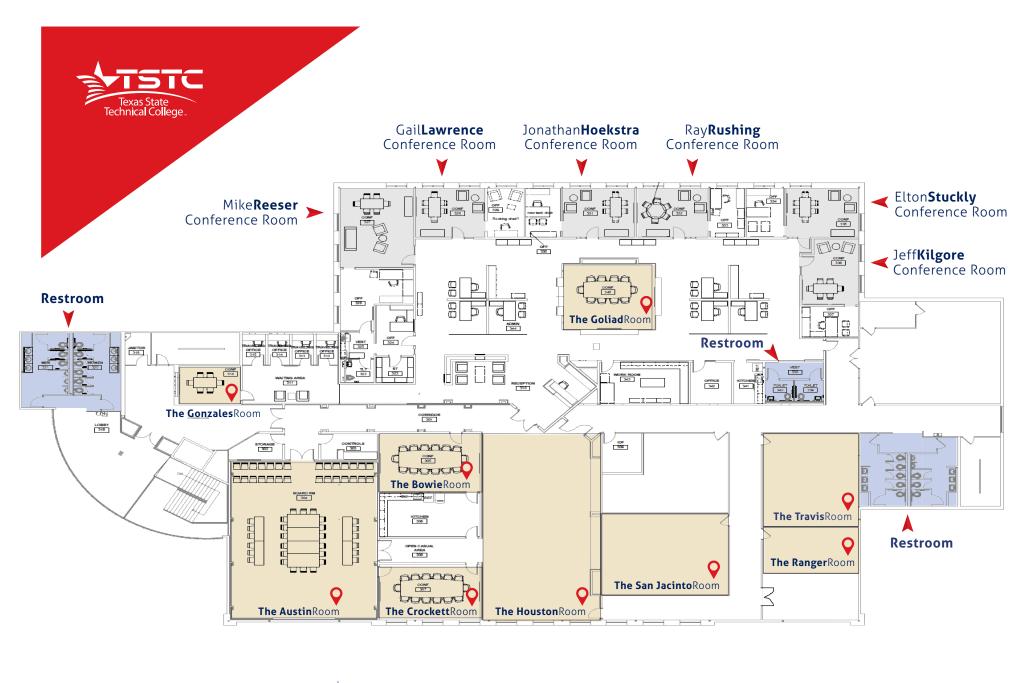




\* Yellow box indicates reserved parking area.

**TSTC** is located in the heart of Texas, between Dallas and Austin.

When driving on I-35, take exit 342-A about 5 miles north of Waco. After exiting go east on Crest Drive. The main entrance is on your right. The John B. Connally Technology Center is on the corner of Crest and Campus drives.



John B. Connally Technology Center 3rd Floor

CONFERENCE ROOMS

EXECUTIVE CONFERENCE ROOMS

#### RESTROOMS

#### TEXAS STATE TECHNICAL COLLEGE

**Special Meeting of the Board of Regents** 

Texas State Technical College Connally Meeting & Conference Center 1651 E. Crest Drive Waco, TX 76705

Wednesday, November 15, 2017

7:30 p.m.

#### AGENDA

- I. Meeting Called to Order
- II. Determination of Quorum
- III. Representative Kyle Kacal, Gavel Presentation
- IV. Resolutions/Gifts to Retiring Regents
- V. Swearing In of New Regents
- VI. Honoring of Table Makers
- VII. Adjourn

#### TEXAS STATE TECHNICAL COLLEGE

#### **Board of Regents Meeting**

Texas State Technical College Connally Meeting & Conference Center 1651 E. Crest Drive Waco, TX 76705

Thursday, November 16, 2017

12:30 p.m.

#### AGENDA

- **II.** Meeting Called to Order
- **III.** Determination of Quorum
- IV. Adoption of Agenda
- V. Approval of Minutes of August 8 & 9, 2017 Meetings
- VI. Recognition of Guests
- VII. Chancellor's Comments
- VIII. TSTC Foundation Operating Plan Jeff Kilgore
  - IX. Committee Reports and Minute Orders
    - a. Committee for Student Learning and Student Development (Joe Gurecky Chair)

#### **Committee Chair Comments**

### Minute Orders:

Proposed MO #

None.

#### **Reports:**

TSTC Board of Regents Honor Graduates Summer 2017......25 Elton E. Stuckly, Jr.

#### b. Committee for Strategic Relations (Joe Hearne – Chair), Ivan Andarza

#### **Committee Chair Comments**

#### Minute Orders: Proposed MO #

38-17(c) Approval of The TSTC Foundation Operating Plan Update for the Period	
September 1, 2017 to August 31, 2018	29

#### **Reports:**

1.	(Oral Report)	)
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Beth Wooten

#### c. Committee for Facilities (Ellis Skinner – Chair), John Hatchel]

#### **Committee Chair Comments**

#### Minute Orders: Proposed MO #

39-17(c) Accept the Central Chiller Plant Design and Construction Phase Services at Texas State Technical College in Harlingen
40-17(c) Accept the Chilled Water Plant Project at Texas State Technical College in Harlingen
41-17(c) Accept the HVAC Replacement Project in Building 5SO1 Academics / Technology Center / Learning Resource Center at Texas State Technical College in Marshall

	<ul> <li>42-17(c) Approval to grant an easement to The Trinity River Authority of Texas for the construction of a permanent sanitary sewer pipeline at Texas State Technical College in North Texas</li></ul>	7
Report		
1.	Major Facility Projects Status Update5 Ray Fried	1
2.	Oral Report Progress Photos	•

#### d. Audit Committee (Ivan Andarza – Chair), Joe Gurecky]

#### **Committee Chair Comments**

#### Minute Order: Proposed MO #

None.

#### **Reports:**

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Status of Fiscal Year 2018 Audit Schedule & Other Projects A-6
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Follow-up Schedule & Status
Internal Audit Annual Report Fiscal Year 2017 A-14
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#### e. Committee for Fiscal Affairs (John Hatchel – Chair), Ellis Skinner]

#### **Committee Chair Comments**

#### Minute Orders: Proposed MO #

43-17(c)	Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges and Deposits, Effective Spring 2018 Semester (Waco Campus only)
44-17(c)	Schedule of Student Meal Plan Rates, Effective Spring 2018 Semester
45-17(c)	Policy for Investments

#### **Reports:**

1.	Auxiliary Reports – Fiscal Years 2013 - 2017	
	•	Jonathan Hoekstra

2.	-	arison of Budget to Expenditures and Encumbrances, September 1, 2016 h August 31, 20177 Jonathan Hoekstra	3
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		Jonathan Hoekstra	
5.	Quarte	erly Investment Report, August 31, 20178 Jonathan Hoekstra	0
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X.	Co	onsent Agenda Items	
38-	-17(c)	Approval of The TSTC Foundation Operating Plan Update for the Period September 1, 2017 to August 31, 2018	
39-	-17(c)	Accept the Central Chiller Plant Design and Construction Phase Services at Texas State Technical College in Harlingen	
40-	-17(c)	Accept the Chilled Water Plant Project at Texas State Technical College in Harlingen	
41-	-17(c)	Accept the HVAC Replacement Project in Building 5SO1 Academics / Technology Center / Learning Resource Center at Texas State Technical College in Marshall	
42-	-17(c)	Approval to grant an easement to The Trinity River Authority of Texas for the construction of a permanent sanitary sewer pipeline at Texas State Technical College in North Texas	
43-	-17(c)	Schedule of Student and Family Housing Rental Rates, Room and Board Rates Service Charges and Deposits, Effective Spring 2018 Semester (Waco Campus only)	

Please note: Meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of the discussions and the reports of previous meetings. The estimated times are approximate and may be adjusted as required with no prior notice. Lunch will be at approximately noon.

44-17(c) Schedule of Student Meal Plan Rates, Effective Spring 2018 Semester

- 45-17(c) Policy for Investments
- XI. Unfinished Business
- XII. New Business
- XIII. Public Comments

#### XIV. Closed Meeting

- A. Public remains seated.
- B. Chair announces: The meeting of the TSTC Board of Regents held at Connally Meeting & Conference Center, Waco, Texas on Thursday, November 16, 2017, after proper posting and in accordance with Chapter 551 of the Texas Government Code for the specific purpose provided in sections 551.071, 551.072, and 551.074 will recess from Open Meeting into Closed Meeting at time.
- C. The Open Meeting takes a recess and the Regents retire to the Crockett Room to conduct the Closed Meeting.
- D. The Closed Meeting is called to Order and a Quorum is determined.
- E. Consultation with Attorney (Texas Government Code, Section 551.071)

Texas Government Code, Section 551.071

"A governmental body may not conduct a private consultation with its attorney except:

- (1) When the governmental body seeks the advice of its attorney about:
- (A) pending or contemplated litigation; or
- (B) a settlement offer; or

(2) on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter."

F. Deliberation Regarding Real Property (Texas Government Code, Section 551.072)

Please note: Meetings are scheduled to follow each other consecutively and may start earlier or later than the posted time depending on the length of the discussions and the reports of previous meetings. The estimated times are approximate and may be adjusted as required with no prior notice. Lunch will be at approximately noon.

*Texas Government Code, Section 551.072* 

"A governmental body may conduct a closed meeting to deliberate the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person."

#### G. Personnel Matters (Texas Government Code, Section 551.074)

*Texas Government Code, Section 551.074 "(a) This chapter does not require a governmental body to conduct an open meeting:* 

(1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or

(2) to hear a complaint or charge against an officer or employee.

(b) Subsection (a) does not apply if the officer or employee who is the subject of the deliberation or hearing requests a public hearing."

- H. Chair adjourns the Closed Meeting.
- I. The Board returns to Austin Room.
- J. Open Meeting reconvenes.

#### XV. Action

Possible Action from Closed Meeting.

#### XVI. Election of Officers

#### XVII. Chancellor Comments

Michael L. Reeser

#### **XVIII.** Board Comments

#### Adjourn



#### MINUTES TEXAS STATE TECHNICAL COLLEGE Board of Regents Special Meeting Texas State Technical College John B. Connally Technology Center Board Room

#### Wednesday, August 9, 2017

The special meeting of the Texas State Technical College Board of Regents was called to order at 1:08 p.m. August 10, 2017, by Chair Keith Honey.

#### **DETERMINATION OF QUORUM**

Members Present: Ivan Andarza, Penny Forrest, John Hatchel, Joe Hearne, Keith Honey, J.V. Martin, Joe Gurecky and Ellis Skinner

Members Absent: Linda McKenna

A quorum was present and the notice of the meeting had been published.

#### **ADOPTION OF AGENDA**

Upon motion by Mr. Hatchell and second by Mrs. Forrest, the Agenda was adopted unanimously.

#### STRATEGIC PLAN PRESENTATION

#### **Reports**

1.	Situational Context (Oral Report)Mike Reeser
2.	Traditional College/Cohort Wages (Oral Report)Elton Stuckly & Jeff Kilgore
3.	Grow & Diversify Revenue Mix (Oral Report)Jonathan Hoekstra & Rick Herrera
4.	Great Place to Work (Oral Report)Ray Rushing & Gail Lawrence

#### **BUDGET OVERVIEW AND DISCUSSION**

#### MINUTE ORDERS

- 34-17(c) Operating Budget for Fiscal Year 2018
- 35-17(c) Appropriation Transfers for Fiscal Year 2018
- 36-17(c) Allocation of Higher Education Assistance Funds for Fiscal Year 2018

The Open Meeting is recessed at 5:07 p.m. and reconvenes at 10:31 a.m. on August 10, 2017.

Upon a motion by Mr. Skinner and second by Mrs. Forrest, the following Minute Orders were approved unanimously:

34-17(c) Operating Budget for Fiscal Year 2018

"The Board of Regents approves the Operating Budget for Fiscal Year 2018."

35-17(c) Appropriation Transfers for Fiscal Year 2018

"The Board of Regents approves the Appropriation Transfers for Fiscal Year 2018."

36-17(c) Allocation of Higher Education Assistance Funds for Fiscal Year 2018

"The Board of Regents approves the Allocation of Higher Education Assistance Funds for Fiscal Year 2018."

#### **BOARD COMMENTS**

None.

The meeting adjourned at 11:04 a.m.

Ray Rushing Secretary to the Board of Regents



Texas State Technical College Board of Regents Meeting Minutes Thursday, August 10, 2017 Texas State Technical College Statewide Conference Center 1651 E. Crest Drive Waco, TX 76705

The meeting of the Texas State Technical College Board of Regents was called to order at 11:23 a.m., August 10, 2017, by Chair Keith Honey.

#### **DETERMINATION OF A QUORUM**

Members Present: John Hatchel, Penny Forrest, Joe Gurecky, Joe Hearne, Keith Honey, Ivan Andarza, J.V. Martin and Ellis Skinner.

Members Absent: Linda McKenna.

#### **ADOPTION OF AGENDA**

Upon a motion by Mr. Martin and second by Mr. Hearne, the Agenda was adopted unanimously.

#### **APPROVAL OF MINUTES**

Upon a motion by Mr. Andarza and second by Mr. Gurecky, the Minutes of the May 3, 2017, Board of Regents meeting were approved unanimously.

#### **RECOGNITION OF GUESTS**

None.

**CHANCELLOR'S COMMENTS** 

#### COMMITTEE REPORTS AND MINUTE ORDERS

a. Committee for Student Learning and Student Development



#### Minute Orders: Proposed MO #

26-17(c) Declaration of the North Building known as 5N01 and the associated land in Marshall Texas as Surplus Property Not Needed for Educational and Training Purposes at Texas State Technical College

#### **Reports:**

TSTC Board of Regents Honor Graduates Spring 2017 ...... Elton E. Stuckly, Jr.

#### b. Committee for Strategic Relations

1. No Activity

#### c. Committee for Facilities

#### Minute Orders: Proposed MO #

27-17(c) Approve the Concept to Sell the North Building, known as 5N01, and the 10.456 Acres of Land on the TSTC Marshall Campus

34-17(c)-number amended to 37-17(c) Acceptance of Brazos Center Project at Texas State Technical College in Fort Bend

#### **Reports:**

- 1. MP1 Summary and Certified Reports
- 2. Major Facility Projects Status Update
- 3. Construction Progress Oral Report

Ray Fried

#### d. Audit Committee

#### Minute Order: Proposed MO #

25-17(c) Proposed Audit Plan for Fiscal Year 2018

#### **Reports:**

Status of Fiscal Year 2017 Audit Schedule & Other Projects

Summary of Audit Reports

Follow-up Schedule & Status

Fort Bend: Diesel Instructional - Departmental Audit

Fort Bend: HVAC Instructional - Departmental Audit

OIT: TAC §202 Compliance Audit

Harlingen: Provost Office - Departmental Audit

Harlingen: Developmental Education - Departmental Audit

Trade Adjustment Assistance Community College and Career Training Grant – Interim Evaluation Report

Trade Adjustment Assistance Community College and Career Training Grant – Monitoring Report

Waco Police: CJIS Security Audit

Attestation Disclosures

#### e. Committee for Fiscal Affairs

#### Minute Orders: Proposed MO #

- 28-17(c) Lease of 11,064 Square Feet of ACTI Hangar at the TSTC Waco Airport to Siemens Government Technologies
- 29-17(c) Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits, Effective Fall 2017 Semester
- 30-17(c) Revised Schedule of Charges for the Incidental Cost of Flight Instruction Effective Fall 2017
- 31-17(c) Approve the Purchase of 5.57 Acres of Real Estate Adjacent to the Texas State Technical College Waco Airport
- 32-17(c) Reallocation of Appropriation Transfers for Fiscal Year 2017
- 33-17(c) Allocation of Higher Education Assistance Funds for Fiscal Year 2017

#### **Reports:**

1. Comparison of Budget to Expenditures and Encumbrances, September 1, 2016 through June 30, 2017

Jonathan Hoekstra

2. TSTC Full Time Equivalent (FTE)

Jonathan Hoekstra

 Pledged Collateral - Collateral Pledged for Deposits in Excess of \$250,000, May 31, 2017

Jonathan Hoekstra

4. Quarterly Investment Report, May 31, 2017

Jonathan Hoekstra

#### **CONSENT AGENDA ITEMS**

Upon motion by Mrs. Forrest and second by Mr. Hatchell, the Consent Agenda Items were approved unanimously:

25-17(c) Proposed Audit Plan for Fiscal Year 2018

"The Board of Regents approves the Proposed Audit Plan for Fiscal Year 2018."

26-17(c) Declaration of the North Building known as 5N01 and the associated land in Marshall Texas as Surplus Property Not Needed for Educational and Training Purposes at Texas State Technical College

> "The Board of Regents declares of the North Building known as 5N01 and the associated land in Marshall Texas as Surplus Property Not Needed for Educational and Training Purposes at Texas State Technical College."

27-17(c) Approve the Concept to Sell the North Building, known as 5N01, and the 10.456 Acres of Land on the TSTC Marshall Campus

"The Board of Regents approves the concept to sell the North Building, known as 5N01, and the 10.456 Acres of Land on the TSTC Marshall Campus."

28-17(c) Lease of 11,064 Square Feet of ACTI Hangar at the TSTC Waco Airport to Siemens Government Technologies

"The Board of Regents approves the lease of 11,064 Square Feet of ACTI Hangar at the TSTC Waco Airport to Siemens Government Technologies."

29-17(c) Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits, Effective Fall 2017 Semester

> "The Board of Regents approves the schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits, Effective Fall 2017 Semester."

30-17(c) Revised Schedule of Charges for the Incidental Cost of Flight Instruction – Effective Fall 2017

"The Board of Regents approves the revised Schedule of Charges for the Incidental Cost of Flight Instruction – Effective Fall 2017."

31-17(c) Approve the Purchase of 5.57 Acres of Real Estate Adjacent to the Texas State Technical College Waco Airport

"The Board of Regents approves the Purchase of 5.57 Acres of Real Estate Adjacent to the Texas State Technical College Waco Airport."

32-17(c) Reallocation of Appropriation Transfers for Fiscal Year 2017

"The Board of Regents approves Reallocation of Appropriation Transfers for Fiscal Year 2017."

33-17(c) Allocation of Higher Education Assistance Funds for Fiscal Year 2017

"The Board of Regents approves Allocation of Higher Education Assistance Funds for Fiscal Year 2017."

34-17(c) Operating Budget for Fiscal Year 2018

"The Board of Regents approves the Operating Budget for Fiscal Year 2018."

35-17(c) Appropriation Transfers for Fiscal Year 2018

"The Board of Regents approves the Appropriation Transfers for Fiscal Year 2018."

36-17(c) Allocation of Higher Education Assistance Funds for Fiscal Year 2018

"The Board of Regents approves the Allocation of Higher Education Assistance Funds for Fiscal Year 2018"

37-17(c) Acceptance of Brazos Center Project at Texas State Technical College in Fort Bend

> "The Board of Regents approves the Acceptance of Brazos Center Project at Texas State Technical College in Fort Bend."

#### **UNFINISHED BUSINESS**

None

#### **NEW BUSINESS**

Executive Management Council Report.....

Rick Herrera

#### **PUBLIC COMMENTS**

Mrs. DLR Mayes made public comments.

#### **CLOSED MEETING**

Chair announced: The meeting of the TSTC Board of Regents held at Texas State Technical College Statewide Conference Center, Waco, Texas on Thursday, August 10, 2017, after proper posting and in accordance with Chapter 551 of the Texas Government Code for the specific purpose provided in Sections 551.071, 551.072 and 551.074, will recess from Open Meeting into Closed Meeting at 12:53 p.m.

The Open Meeting is recessed and the Regents retire to the Crockett Room to convene the Closed Meeting.

The Closed Meeting is called to Order and a Quorum is determined.

Consultation with Attorney (Texas Government Code, Section 551.071)

*Texas Government Code, Section 551.071 "A governmental body may not conduct a private consultation with its attorney except:* 

- (1) When the governmental body seeks the advice of its attorney about:
- (A) pending or contemplated litigation; or
- (B) a settlement offer; or

(2) on a matter in which the duty of the attorney to the governmental body under the Texas Disciplinary Rules of Professional Conduct of the State Bar of Texas clearly conflicts with this chapter."

Deliberation Regarding Real Property (Texas Government Code, Section 551.072)

Texas Government Code, Section 551.072 "A governmental body may conduct a closed meeting to deliberate the purchase, exchange, lease, or value of real property if deliberation in an open meeting would have a detrimental effect on the position of the governmental body in negotiations with a third person."

Personnel Matters (Texas Government Code, Section 551.074)

Texas Government Code, Section 551.074

"(*a*) This chapter does not require a governmental body to conduct an open meeting:

(1) to deliberate the appointment, employment, evaluation, reassignment, duties, discipline, or dismissal of a public officer or employee; or

(2) to hear a complaint or charge against an officer or employee.

(b) Subsection (a) does not apply if the officer or employee who is

the subject of the deliberation or hearing requests a public hearing."

The Chair adjourns the Closed Meeting at 3:14 p.m.

The Board returns to the Austin Room.

#### **OPEN MEETING**

The Board of Regents reconvened into Open Meeting at 3.20 p.m., and reported that no action was taken in the Closed Meeting.

#### **ACTION ON CLOSED MEETING**

None

**CHANCELLOR COMMENTS** 

#### **BOARD COMMENTS**

None

#### **ADJOURN**

The next meeting of the Board of Regents is scheduled for November 16, 2017.

The meeting adjourned at 3:25 p.m.

Ray Rushing Secretary to the Board of Regents

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## Committee for Student Learning and Student Development [Joe Gurecky (Chair)]

**Committee Chair Comments** 

**Minute Orders:** Proposed MO #

None

#### **Report:**

1. TSTC Board of Regents Honor Graduates Summer 2017......25 Elton E. Stuckly, Jr.



### TSTC Board of Regents Honor Graduates — Summer 2017 —

#### **TSTC Waco**

Mr. Broc J. Thiele Diesel Equipment Technology- Off Highway Specialization	AAS	Ms. Melanie J. Alberts Cyber Security; Cyber Security Digital Forensics Specialization	AAS
Mr. Seth A. Blanchard	CER1	-	
Energy Efficiency Specialist		Ms. April N. Kaderka Culinary Assistant	CER1
Mr. Daylon L. Rankin	AAS	•	
Computer Networking & Systems		Ms. Katarina N. Tanner	AAS
Administration-CISCO Specialist		Instrumentation Technology	
Ms. Jaycie L. Walts	CER1	Ms. Shelby D. Kaderka	CER1
Dental Assistant		Culinary Assistant	
Mr. Marcus M. Crespin Computer Maintenance Technology; Computer Networking & Systems	AAS	Mr. Rafael A. Mendez, IV Electrical Power and Controls	AAS
Administration-CICSO Specialist;		Mr. Brandon K. Fisher	AAS
Home Integration Technology	CER1	Computer Networking & Systems Administration-CISCO Specialist	~
Mr. Joel D. Van Sant	AAS		
Cloud & Data Center Management;		Ms. Katelyn M. Scott	AAS
Computer Networking & Systems Administration-CISCO Specialist		Environmental Technology – Comple Occupational Safety Compliance Technology	iance;
Mr. Curtis G. Persons, II	AAS		
Electrical Power and Controls		Mr. Bruce E. Bormann Biomedical Equipment Technology;	AAS
Mr. Nolan J. Maxwell Advanced Pipe Welding ESC	CER3	Medical Imaging Systems Technolog	gy
		Mr. Jonathan C. McElmurry	AAS
Mr. Pablo Hernandez Plumbing & Pipefitting Technology	CER1	Computer Networking & Systems Administration-CISCO Specialist	

TSTC Waco (continued)		Ms. Veronica C. Alaniz Education & Training	AAS
Mr. Alexander P. Boothe Land Surveying Technology	AAS	Mr. Osbaldo L. Garza Building Construction Technology	CER1
Mr. Mason D. Burke Electrical Lineworker	CER1	Ms. Mmachimerem O. Onyemelukwe Education & Training	AAS
Mr. Colt W. Hackney Diesel Equipment Technology- Heavy Truck	CER1	Mr. Matthew J. Hamm Wind Energy Technician	CER1
Mr. Michael J. Thomas Electrical Lineworker	CER1	Ms. Grecia W. Garcia Physics	AS
Mr. Hunter C. Hackney Diesel Equipment Technology-	CER1	Ms. Carla L. Delgado Building Construction Technology	CER1
Heavy Truck		TSTC Fort Bend	
Mr. Domonic M. Majewski Electrical Lineworker	CER1	Mr. Trent J. Carter HVAC Technician	CER1
Mr. Christopher A. Bender Land Surveying Technology	AAS	Mr. Eleazar A. Dorantes Machining	CER1
Ms. Desiree' D. Murphy Dental Assistant	CER1	Mr. Justin J. Nieto Machining	CER1
TSTC Williamson Co.		Mr. Ramon Torres, Jr.	CER1
Mr. Gabriel Martinez Industrial Maintenance –	AAS	Machining	CLKI
Mechanical Specialization		TSTC West Texas	
TSTC Harlingen		Ms. Nicole M. Wiley L.V.NR.N. Transition	AAS
Mr. Manuel Huerta Refrigeration Mechanic	CER1	TSTC Abilene	
Mr. Iasias B. Garza Automotive Technology	AAS	Mr. Cory J. Hall Chemical Dependency Counseling	CER1
Mr. Stephen Gonzales Architectural Design & Engineering Graphics Technology	AAS	Mr. Tanner A. Counts Aircraft Airframe Technology; Aircraft Powerplant Technology	AAS

### TSTC Abilene (continued)

Mr. Mitch A. Baker Database and Web Programming	AAS
Ms. Lori A. Fiorello Biomedical Equipment Technology	AAS
TSTC Marshall	
Mr. Seth M Walker Biomedical Equipment Technology	AAS
Mr. Juan C. Sanchez Electrical Lineworker	CER1
Mr. Timothy G. Oliver Computer Aided Manufacturing Ma	AAS chinist
Mr. Jerry E. Pemberton, Jr. Diesel Equipment Technology- Off-Highway Equipment	CER1
Mr. Robert D. Hanson Electrical Lineworker	CER1
TSTC North Texas	
Mr. Christopher K. Adams Computer Networking & Systems Administration	AAS

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## Committee for Strategic Relations [Joe Hearne (Chair), Ivan Andarza]

#### **Committee Chair Comments**

#### **Minute Orders:** Proposed MO #

38-17(c)	Approval of The TSTC Foundation Operating Plan Update for the Perio	
	September 1, 2017 to August 31, 2018	.29

#### **Reports:**

1.	(Oral Report)	
	(	

Beth Wooten



Board Meeting Date:	November 16, 2017	Proposed Minute Order #:	38-17(c)	
Proposed By:	Jeff L. Kilgore, Vice Chancellor & Chief Marketing Officer			
Subject:	Approval of The TSTC Foundation Operating Plan Update for the Period September 1, 2017 to August 31, 2018		ne Period	
Background:	The TSTC Foundation, chartered for the sole purpose of assisting Texas Sta Technical College (TSTC) and its students, seeks the approval of its operati plan for the Fiscal Year 2018. The TSTC Foundation administration recommends approval of the plan.		f its operating	
Justification:	The special provisions relating only to components of Texas State Technical College in the General Appropriations Act, approved by the Texas Legislature biennially, contain the provision that the TSTC Board of Regents must approve a satisfactory annual operating plan for a foundation that uses any of the College's assets or facilities.			
Additional Information:	The TSTC System Administration Board of Regents will find it to			
Fiscal Implications:	None			
Attestation:	This Minute Order is in complia the best of my knowledge.	nce with all applicable laws and	regulations to	
Attachment(s):	The TSTC Foundation Annual C 2018	Derating Plan September 1, 201	7 – August 31,	
Recommended Minute Order:	"The Board of Regents of Texas Foundation Operating Plan for t 2018."	State Technical College approv he period September 1, 2017 to 2		
Recommended By:	Alla	L		

Jeff L. Kilgore, Vice Chancellor & Chief Marketing Officer

## TEXAS STATE TECHNICAL COLLEGE THE TSTC FOUNDATION

## and

## ADVANCEMENT

Annual Operating Plan 2017-2018

### TEXAS STATE TECHNICAL COLLEGE THE TSTC FOUNDATION *and* ADVANCEMENT Annual Operating Plan 2017-2018

#### **Introduction**

The TSTC Foundation was created to be independent of the TSTC state organization to accomplish a number of objectives that could not be done otherwise. Among other things, when individuals or business organizations wish to contribute money or other resources to TSTC, The Foundation can accept the gift and offer a tax deduction. Additionally, The TSTC Foundation can assist TSTC by providing funding for scholarships and other important purposes, investing gifts and donations, building relationships and collaborating with individuals and outside entities, and by providing financing arrangements for capital purposes.

The TSTC Foundation, created in 2000, is recognized by the United States Internal Revenue Service as a 501©3 non-profit organization, and is purposed to "promote the interests and general welfare of all components of the Texas State Technical College System, to encourage the development of community support for technical education across Texas; to contact legislators and other governmental agencies in support of TSTC's role and mission; to influence public opinion in support of technical education in general and Texas State Technical College in particular."

The relationship between The TSTC College and The TSTC Foundation is specified in writing in the form of a mutually-approved operating agreement. In this agreement, The Foundation agrees to provide support to the College in accordance with the provisions of its Articles of Incorporation, Charter and Bylaws. This includes, but is not limited to, raising, receiving, acknowledging, investing, accounting for and administering funds for the College to use for operational and educational purposes, as well as for legislative support.

With a unique, meaningful market offering and several markets available to it, The TSTC Foundation has high potential for producing significant funds for TSTC and its students. The key to realizing this potential is through disciplined execution of a few key, conventional strategies and investment in the effort.

#### Role of the Advancement/The TSTC Foundation

Advancement is the strategic, integrated method of managing relationships to increase understanding and support among an educational institution's key constituents, including alumni and friends, key influencers, prospective students, the media, members of the community and philanthropic entities of all types.

The primary core disciplines of educational advancement are:

- 1. Alumni Relations
- 2. Fundraising

- 3. Communications
- 4. Marketing

The areas that support Advancement are:

- 1. Operations: build/implement the infrastructure and streamline statewide processes.
  - 1. Enhance the donor intelligence system
  - 2. Measure/Increase constituent engagement statewide
- 2. Field Development: identify high potential donors and cultivate them for gifts based upon established baselines. Many fundraising "asks" are directed at scholarships and other gifts that directly benefit TSTC students.
- 3. Sponsored Programs: provides research administration support to serve TSTC and to enhance education through acquisition/administration of funds from sources outside the institution (grants, contracts, and other agreements from agencies, foundations, and private industry).

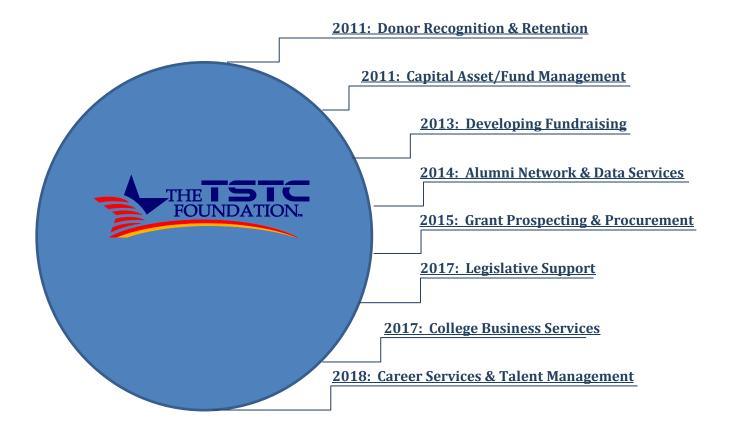
Advancement/The TSTC Foundation work toward the ultimate goals of engaging internal and external constituents in ways (financially and otherwise) that benefit the growth of TSTC, the training of its students and the economic development of state of Texas. Additionally, the TSTC Board of Directors serve as both independent advocates building relationships with individuals and outside entities to the benefit of TSTC and serves as the foundation of TSTC donors and volunteers statewide.

The integration of all marketing efforts also benefits the fundraising work by using the success in recruiting students and helping them to find outstanding jobs. In addition to that, some fundraising efforts are also aimed at getting resources for equipment and supplies that can improve the quality of instruction or improve the capacity of classes or programs. The resources that are provided by the State of Texas for TSTC are substantial and essential but gifts that are obtained by the fundraising efforts enable the organization to innovate and take advantage of opportunities that would not be possible otherwise. The future of TSTC largely depends upon the efforts of the fundraising group and The Foundation's flexibility.

The TSTC Foundation assists and promotes the general welfare of TSTC by providing funding for unrestricted student and instructional aid funds, in-kind equipment donations from industry, student emergency relief funds, scholarships and other important resources.

The TSTC Foundation advances the cause of developing the skills of Texans to change their future and the economic strength of Texas. This is done by directing tax-free contributions to the individuals and areas of greatest needs, adding flexibility to the College's ability to meet needs, granting more accessibility to students who might otherwise not be able to acquire workforce skills, ensuring the connection between the source and use of funds, efficient administration of fundraising activities, and introducing TSTC to new audiences.

## The TSTC Foundation "Growth of Purpose & Value"



Strategies:

- 1. Enhance donor recognition and retention program efforts.
- 2. Manage real and other assets and explore continued opportunities for the benefit of the college.
- 3. Increase the total amount of income and number of annual donors by 10%.
- 4. Increase alumni engagement 10%.
- 5. Increase amount of external funding (grants) awarded to TSTC Foundation by 10%.
- 6. Increase Legislative Affairs support services.
- 7. Grow unrestricted revenues by exploring, developing, and expanding business ventures with and on behalf of TSTC.
- 8. Increase industry/employer engagement and fundraising efforts.

#### **Strategy 1:** Enhance donor recognition and retention program efforts.

Tactic a: Develop monthly engagement plan by region, targeting key donors, by planning specific appreciation opportunities that will include Leadership and the Chancellor as appropriate.

Tactic b: Institute new 'thank you' note policy that will include all Field Development Officers and the Chancellor as appropriate based on giving level.

Tactic c: Produce printed Annual Report to be mailed to all donors.

## Strategy 2: Manage real and other assets and explore continued opportunities for the benefit of the college.

Tactic a: Prudently manage and utilize endowments and other restricted funds to maximize financial aid to students and increase enrollment.

Tactic b: Provide flexibility to the college for financing, ownership and management of real estate and other fixed assets.

Tactic c: Actively evaluate growth and transition opportunities that can utilize the Foundation's structure to provide greater financial and other outcomes for the college.

## Strategy 3: Increase the total amount of income and number of annual donors by 10%.

Tactic a: Conduct quarterly mass solicitations to targeted constituencies.

Tactic b: Conduct multi-year fundraising campaign targeting scholarship and unrestricted gifts.

Tactic c: Increase constituent engagement in an effort to strategically align fundraising efforts.

Tactic d: Conduct annual wealth screening of all constituent records in the database.

Tactic e: Increase Field Development portfolios through prospect and donor research.

#### Strategy 4: Increase alumni engagement.

Tactic a: Increase the number of alumni email addresses in the Raiser's Edge by completing annual alumni survey and attending strategic events such as commencements and Operation Graduations, in an effort to collect updated alumni data. Tactic b: Send monthly alumni e-newsletter to promote The Alumni Network, The Alumni Job Network, auxiliary services, merchant discount program, and employer engagement.

Tactic c: Increase the number of alumni profiles in HireTSTC.

Tactic d: Increase alumni giving.

# Strategy 5: Increase amount of external funding (grants) awarded to TSTC Foundation.

**Tactic a:** Build working group to work with Texas Workforce Commission Skills Development and Skills for Small Business funding projects.

**Tactic b:** Facilitate involvement of executive leadership in the strategic pursuit and implementation of sponsored programs.

**Tactic c:** Transition the flow of grant awards on all private Foundation grants to The TSTC Foundation.

**Tactic d:** Deploy pre-award and post-award staff in service of all Advancement initiatives.

**Tactic e:** Actively pursue private Foundation grant funding that will support statewide fundraising initiatives.

#### **Strategy 6:** Increase Legislative Affairs support services.

Tactic a: Provide support through strategic planning, production and execution of high-level, high-end events as directed by Legislative Affairs office.

Tactic b: Increase fundraising efforts to specifically raise unrestricted gifts that can be designated for the support of TSTC Legislative Affairs and associated activities.

Tactic c: Engage Foundation board members to serve as TSTC advocates in local communities in an effort to promote college needs and interests with TSTC elected official delegation.

Tactic d: Build a database of Foundation Board contacts or influencers to the state legislature.

# Strategy 7: Explore, develop, and expand business ventures with and on behalf of TSTC

Tactic a: Begin to explore rental of James B. Connally meeting space to external constituents.

Tactic b: Begin to support TSTC Guest Services by coordinating rental of Waco Inn.

Tactic c: Explore opportunities to develop TSTC's online bookstore.

Tactic d: Continue to be available to support capital/construction projects or new TSTC business lines.

Strategy 8: Increase industry/employer engagement and fundraising efforts.

Tactic a: Increase support of TSTC Career Services/Talent Management activities.

Tactic b: Increase support and involvement with industry advisory groups, employers.

Tactic c: Increase number of alumni employer profiles in HireTSTC.

Tactic d: Increase involvement with industry/sector based professional organizations.

# Conclusion

While this presents The TSTC Foundation's operational plan in accordance with the operational agreement between TSTC and The TSTC Foundation, it is strategically and functionally integrated with the overall Marketing Division efforts for 2017-2018.

These eight primary strategies continue the development of a foundation of a culture of philanthropy at TSTC.

# Type of Gift

4-Year Trend FY14 to FY17

38

THE **FOUNDATION**.

Type of Gift	FY14	FY15	FY16	FY17
Capital	\$0.00	\$1,050,000,00	\$408,073.11	\$3,236,545.00
Gift in Kind	\$1,379,484.18	\$755,975.55	\$445,554.45	\$1,790,112.75
Cash	\$455,832.25	\$965,657.53	\$1,307,336.95	\$1,505,818.96
TOTAL	\$1,835,316.43	\$2,771,633.08	\$2,160,964.51	\$6,532,476.71
\$7,000,00 \$6,000,00 \$5,000,00 \$4,000,00 \$3,000,00 \$2,000,00 \$1,000,00 \$1,000,00 \$	0.00 0.00 0.00 0.00 0.00	FY15 FY16	G G G	apital ift In Kind ash otal Gifts

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[Ellis Skinner (Chair), John Hatchel]

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Ray Fried



<b>Board Meeting Date:</b>	November 16, 2017	Proposed Minute Order #	<b>:</b> 39-17(c)	
Proposed By:	Jonathan Hoekstra, Vice Chance	llor & Chief Financial Office	r	
Subject:	Accept the Central Chiller Plant Design and Construction Phase Services Conducted by Halff Associates at Texas State Technical College in Harlingen			
Background:	By Minute Order 19-14, the Board of Regents approved the concept to replace the aging Central Chiller Plant at the Harlingen campus and authorized the Chancellor or his designee to proceed with the engineering and design of the project.			
Justification:	This project will be completed at the Engineer's construction phase	-	f 2017 including	
Additional Information:	None			
Action Schedule:	Approval of Concept	May 2014	MO 19-14	
	Accept Project	November 2017	MO 39-17	
Fiscal Implications:	Funds available as currently bud	geted.		
Attestation:	This Minute Order is in complia the best of my knowledge.	nce with all applicable laws a	nd regulations to	
Attachment(s):	None			
Recommended Minute Order:	"The Board of Regents authorize Central Chiller Plant Design and Technical College in Harlingen a Board of Regents authorizes the payment due to the Engineer in t	Construction Phase Services and upon final completion of Chancellor or his designee to	at Texas State the project, the	
Recommended By:	Carpore 1	Freed		

Ray Fried, Associate Vice Chancellor for Facilities Planning Construction and Maintenance

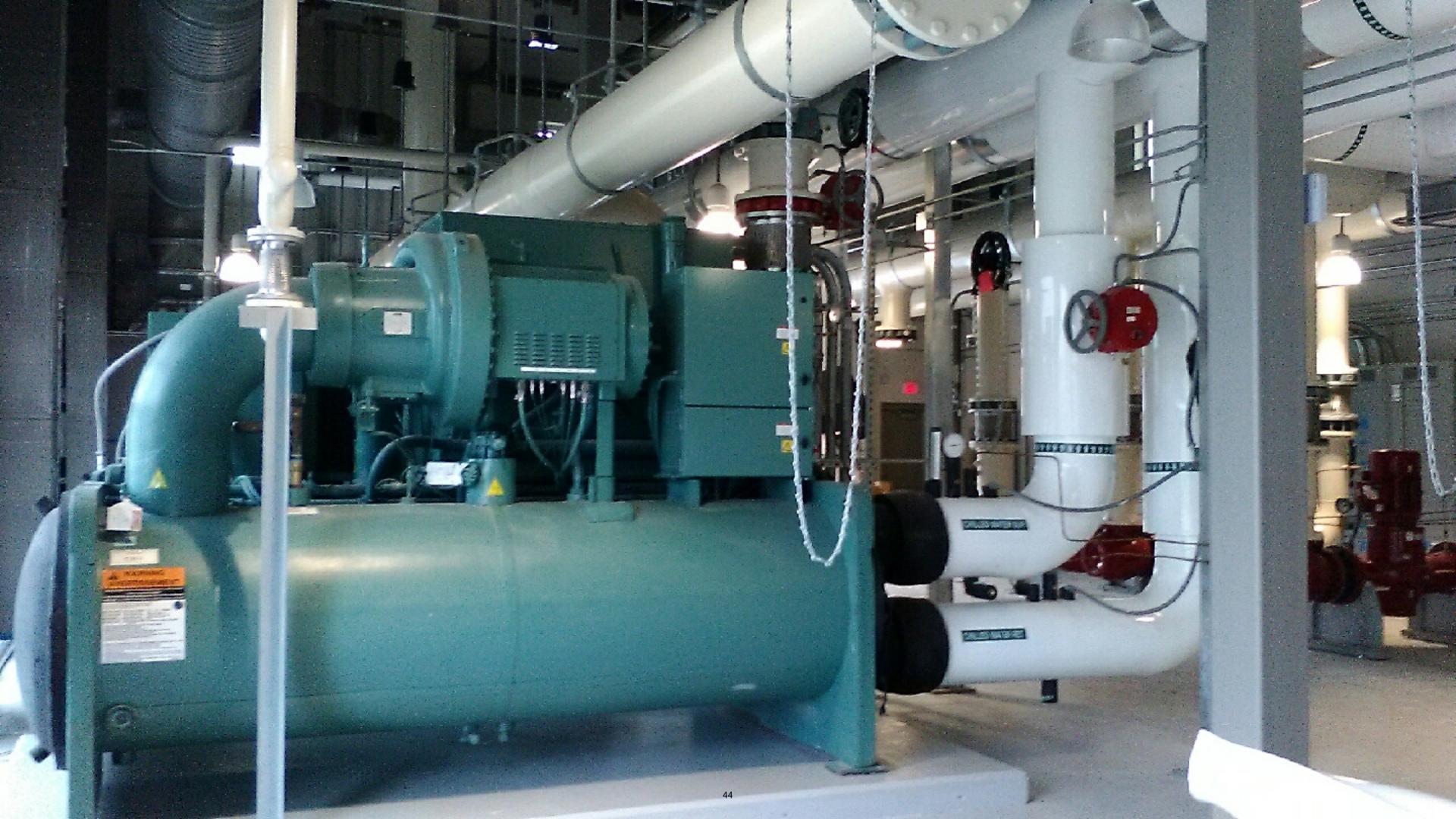


<b>Board Meeting Date:</b>	November 16, 2017	Proposed Minute Order #	<b>#:</b> 40-17(c)		
Proposed By:	Jonathan Hoekstra, Vice Chance	llor & Chief Financial Office	r		
Subject:	-	Accept the Chilled Water Plant Construction Project Completed by D. Wilson Construction Company at Texas State Technical College in Harlingen			
Background:	By Minute Order 48-16, the Boa the aging TSTC Harlingen Central facility. The existing central chill and considered Critical Deferred	al Chiller Plant with a new st ler plant at the Harlingen can	ate-of-the-art		
Justification:	This project will be completed a provide energy savings through thermal storage.	-			
Additional Information:	Halff Associates was selected to construction phase services.	perform the design and desig	n associated		
Action Schedule:	Approval of Concept	May 2014	MO 19-14		
	Approve Project Budget	August 2016	MO 48-16		
	Accept Project	November 2017	MO 40-17		
Fiscal Implications:	Funds available as currently bud	geted.			
Attestation:	This Minute Order is in complia the best of my knowledge.	nce with all applicable laws a	nd regulations to		
Attachment(s):	Photos				
Recommended Minute Order:	"The Board of Regents authorize Chilled Water Plant at Texas Sta Substantial Completion and to p construction cost pending final a Completion, the Board of Regen make final payment due to the co	te Technical College in Harli ay the contractor ninety-five p cceptance. Upon receipt of C ts authorizes the Chancellor of	ngen upon percent of the ertificate of Final		
Recommended By:	Carpore 1	Fried			

Ray Fried, Associate Vice Chancellor for Facilities Planning Construction and Maintenance









Board Meeting Date:	November 16, 2017	Proposed Minute Order #:	41-17(c)
Proposed By:	Jonathan Hoekstra, Vice Chance	llor & Chief Financial Officer	
Subject:		Project in Building 5SO1 Acader esource Center at Texas State Ter	
Background:	campus reached the end of their effective. By Minute Order 04-1	units in Building 5SO1 at the Ma useful life and were no longer eff 7 the Board of Regents approved nd authorized the Chancellor or h	ficient and the heating
Justification:		ng upgrades and energy savings r ents to increase the energy saving 018.	
Additional Information:	None		
Action Schedule:	Approve Project and Budget	MO 04-17	
	Accept Project	MO 41-17	
Fiscal Implications:	Fund available as currently budg	eted.	
Attestation:	This Minute Order is in complian the best of my knowledge.	nce with all applicable laws and r	regulations to
Attachment(s):	None		
Recommended Minute Order:	Heating Ventilation and Cooling Technical College in Marshall up contractor ninety-five percent of acceptance. Upon final acceptance	es the Chancellor or his designee project in Building 5S01 at Texa pon substantial completion and to the construction cost pending fin ce, the Board of Regents authoriz ke final payment due to the contr	as State pay the nal zes the

**Recommended By:** 

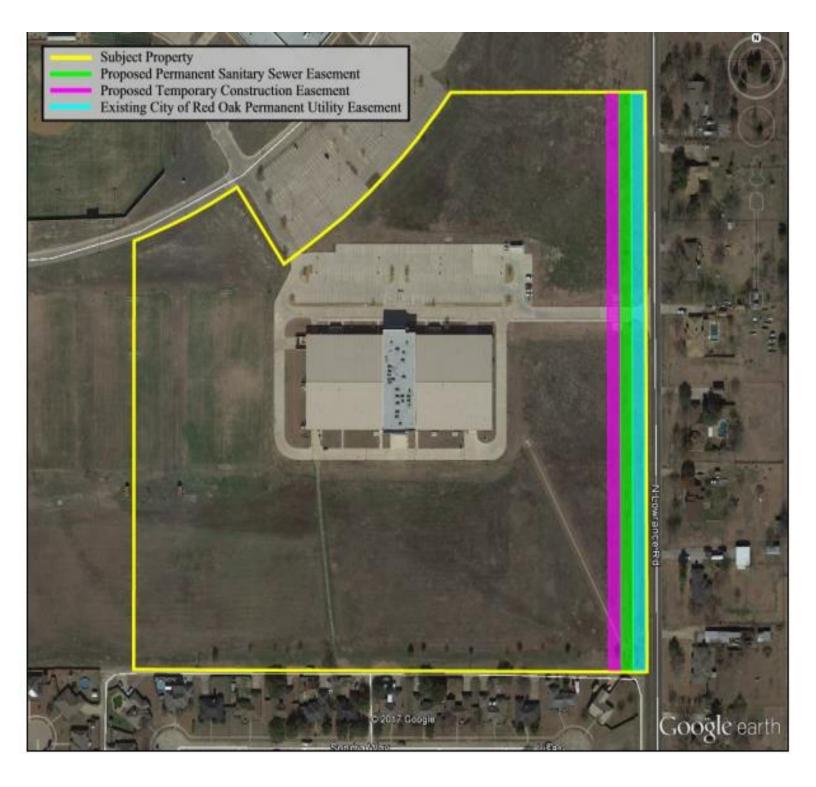
E Fried (1

Ray Fried, Associate Vice Chancellor for Facilities, Planning, Construction, and Maintenance.



Board Meeting Date:	November 16, 2017	Proposed Minute Order #:	42-17(c)
Proposed By:	Jonathan Hoekstra, Vice Chance	ellor & Chief Financial Officer	
Subject:		to The Trinity River Authority of itary sewer pipeline at Texas Sta	
Background:	permanent sanitary sewer pipeli Campus. The proposed route wi	Texas (TRA) is proposing to con- ne on the eastern boundary of the 11 require a 30' wide permanent e vide temporary construction ease	e North Texas easement
	its original condition. This inclu	Texas will be required to restore ides all ground cover, trees, and i uction and operation of the pipel	rrigation
Justification:	The proposed easement will not future use of the property.	adversely affect the College's pr	resent or
Additional Information:	None		
Fiscal Implications:	TRA will pay TSTC \$11,949 in	consideration for the easement.	
Attestation:	This Minute Order is in complia the best of my knowledge.	ance with all applicable laws and	regulations to
Attachment(s):	Map of proposed easement, and	letter from General Counsel	
Recommended Minute Order:	acres to Trinity River Authority sanitary sewer pipeline, along w	30 foot permanent easement tota of Texas for the construction of vith a 0.838 acre temporary const cal College North Texas, and aut tecute the easement agreement."	a permanent ruction
Recommended By:	Carrance .	Fried	

Ray Fried, Associate Vice Chancellor for Facilities, Planning, Construction, and Maintenance.



#### **OFFICE OF GENERAL COUNSEL**

3801 Campus Drive Waco, Texas 76705

254-867-3972

November 2, 2017

Mr. Michael Reeser Chancellor Texas State Technical College System 3801 Campus Drive Waco, Texas 76705

RE: Approval to grant an easement to The Trinity River Authority at Texas State Technical College North Texas

Dear Chancellor Reeser:

As requested, I have considered the legal ramifications regarding the grant of an easement to The Trinity River Authority (TRA) for the construction of a permanent sanitary sewer pipeline across the property of Texas State Technical College North Texas.

The TRA is proposing the construction of a new permanent sanitary sewer pipeline along the eastern boundary of the TSTC North Texas Campus. The proposed route will require a thirty foot wide permanent easement totaling .839 acres. A temporary construction easement will be included in the grant.

The easement requires the TRA to restore the property to its original condition. Any trees which cannot be replaced in their original location within the permanent easement will be replaced elsewhere to TSTC's satisfaction, and the landscaping will likewise be replaced to TSTC's satisfaction. Any damage to the irrigation system will be immediately repaired, and the area will be irrigated until the trees and other landscaping are again established.



The proposed easement will not adversely affect TSTC's current or future use of the property. The appraised values, for compensation purposes, are \$9,434.00 for the permanent easement and \$2,515.00 for the temporary construction easement, for a total of \$11,949.00.

If you have any questions or need additional information, please advise.

Respectfully submitted,

Susan Shafer Associate General Counsel

cc: Jonathan Hoekstra, Chief Financial Officer Ray Rushing, General Counsel of TSTC and Secretary of the Board of Regents Cynthia Saunders, Manager of Board Support

# Texas State Technical College Major Facility Projects-Status Update November 2017

	Project Name	Campus	Managing Campus	Delivery Method	Fund Sourc	•		Cost Alloca	tion		Poquirod Appr	ovala		% Complete
		•		,		-	0 750 005			250.000	Required Appr	UVdIS	MO 24 42	complete
	Renovation of	Harlingen	Harlingen	Construction	Tuition Revenue Bond	\$	3,750,000	Architect/Engineer	\$		Approve Concept		MO 34-13	
	Building 20PM			Manager At Risk				Construction	\$	3,400,000	Approve Budget		MO 55-15	
	Engineering Center							Owners Cost	\$	100,000	Approved MO amount	\$	3,750,000	
1	(Phase 2)				Subtotal Funds	\$	3,750,000	Subtotal Construction	\$	3,750,000	Acceptance		Fall 2018	7%
							Additional	Information						
					TPFA	\$	612,000	IT, FFE, Equip.	\$	612,000				
					Total Funds	\$	4,362,000	Total Cost	\$	4,362,000				
	Central Chiller Plant	Harlingen	Harlingen	Request for	Designated Tuition	\$	40,000	Engineering / Design	\$	578,330	Approve Concept and		MO 19-14	
	Engineering and			qualifications	HEAF Bond	\$	605,000	Owners Cost	\$	-	design project			
2	design				Transfer to project #3	\$	(45,500)				Approved MO amount	\$	800,000	97%
	0				Transfer to project #3	\$	(21,170)						,	
					Total Funds	\$	578,330	Total Cost	\$	578,330	Accept Project		MO 39-17	
	Replace Central	Harlingen	Harlingen	Construction	HEAF Bond	\$	8,000,000		\$		Approve Concept		MO 19-14	
	Chiller Plant	-	-	Manager At Risk		Ś			· · ·	0,020,000	l i			
3				Manager At Mak	HEAF from project #2	'	45,500				Approve Budget		MO 48-16	97%
-					Savings from project #2	\$	21,170	Owners Cost	Ş	46,670	Approved MO amount	\$	7,900,000	5775
					Total Funds	\$	8,066,670	Total Cost	\$	8,066,670	Accept Project		MO 40-17	
	The Brazos Center	Fort Bend	Harlingen	Construction	Tuition Revenue Bond	\$	14,950,000	A/E	\$	998,619	Approve Concept		MO 46-14	
		County		Manager At Risk				Construction	\$	13,384,448	Approve Budget		MO 56-15	
				Ū	Donation Grant Aux. Serv.	\$	250,000	Owners Cost	\$	816,933	Approved MO amount	\$	14,950,000	
4					Subtotal Funds			Subtotal Construction	\$	15,200,000	Accept Project		MO 37-17	99%
							Additional	Information						
					Equipment TPFA	ć		IT / Equipment	\$	2,947,000				
						\$				i	-			
					Total Funds	\$	18,147,000	Total Costs	\$	18,147,000				
	Replace Water and	Waco	Waco	Competitive	HEAF Bonds	\$	8,700,000	Architect/Engineer	\$	1,169,871	Approve Concept		MO 47-14	
	Sewer Infrastructure			Sealed Proposal				Construction	\$	7,400,010	Approve project & Budget		MO 07-16	
5	on Main Campus							Owners Cost	\$	130,119	Approved MO amount	\$	8,700,000	50%
					Total Funds	\$	8,700,000	Total Cost	Ś	8,700,000	Accept project	S	Summer 2018	
	Accept real property	Abilene	Sweetwater	Construction	Tuition Revenue Bond	\$	12,000,000	Architect/Engineer	\$		Approve Concept		MO 49-14	
	and Construct TSTC			Manager At Risk	HEAF Bonds	Ś	46,321	Construction	Ś	11,033,407	Issue Bonds		Spring 2016	
	West Texas Industrial			Manager At NISK		Ŷ	-0,521	Const. Auxiliary Services	ب خ	11,000,407	Approved MO Amount		\$12,000,000	
									ې خ	05 420				
	Technology Center							Owners Cost	Ş	95,439	Approve Project and Budget		MO 08-16	
6											Approve Land Purchase		MO 68-16	25%
0					Subtotal Funds	\$	12,046,321	Subtotal Construction	\$	12,046,321	from Donation			23/0
							Additional	Information			Accept Project	S	Summer 2018	
					Gifts and donations	Ś	465,000		Ś	465,000	1			
					TPFA	ې د	3,540,000	Equipment, FFE, IT	\$ \$	3,540,000				
					ITTA	ډ	3,340,000	Equipment, FFE, 11	Ş	3,340,000	1			
							16,051,321	Total Cost	\$	16,051,321				

# Texas State Technical College Major Facility Projects-Status Update November 2017

	Project Name	Campus	Managing Campus	Delivery Method	Fund Sour	ce		Cost All	ocation		Required Approva	s	% Complete
7	TSTC Monument and Wayfinding Project	Statewide		Construction Manager at Risk	HEAF Bond	\$	780,000	Construction	\$	780,000	Approve Project and Budget	MO 03-17	6%
8	HVAC Replacement	Marshall		Design Build Performance Contract	HEAF Bond Under run Total Funds	\$ \$ \$	1,000,000 (1,842) 998,158	Construction Total Cost	\$	998,158	Approve Project and Budget Approved MO Accept Project	MO 04-17 \$1,000,000 <b>MO 41-17</b>	99%
	Rehabilitation of Runways, Taxiways, and Apron at the TSTC Waco Airport	Waco	Waco		FAA/TxDOT Grant TSTC Airport Funds FAA/TxDOT Grant CO 1 TSTC Airport Funds CO 1	\$ \$ \$ \$	5,668,209 629,801 971,675 107,964	Architect/Engineer Construction Original Budget	\$ \$ \$ \$	500,000 5,798,010 6,298,010 1,079,639	Concept Increase Contract amount	MO 91-11 MO 26-16 MO 44-16	
	Rework and Replace Paving	Sweetwater	Sweetwater	RFQ	HEAF Bond	\$ \$ \$	7,377,649 40,000 65,101,128	Engineering / Design	\$ \$ \$	7,377,649 40,000 65,101,128	Approve Concept and design project	MO 07-17	5%

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# Committee for Fiscal Affairs [John Hatchel (Chair), Ellis Skinner]

# **Committee Chair Comments**

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Board Meeting Date:	November 16, 2017	Proposed Minute Order #:	43-17(c)		
Proposed By:	Jonathan Hoekstra, Chief Finan	cial Officer			
Subject:	•	Schedule of Student and Family Housing Rental Rates, Room and Board Rates, Service Charges, and Deposits, Effective Spring 2018 Semester			
Background:	College Waco campus. The pro-	Rate increases are requested for student housing on the Texas State Technical College Waco campus. The proposed increases would place units more in lin- with market rates that have increased throughout the local market.			
Justification:	<ul> <li>at Waco includes:</li> <li>Relatively low family how throughout the Waco matched throughout throu</li></ul>	sociated with renovated, family- pusing rates given the strong den rket. s needed to ensure tenant safety fordable and competitive for pri	hand throughout our		
Additional Information:	Significant modifications have be ensure tenant safety and address	• • •			
Fiscal Implications:	Maintains fiscal equilibrium of	nousing operations.			
Attestation:	This Minute Order is in complia the best of my knowledge.	nce with all applicable laws and	regulations to		
Attachment(s):	Schedule of Student and Family Deposits Effective Spring 2018	Housing Rental Rates, Service Semester	Charges, and		
<b>Recommended</b> Minute Order:	"The Board of Regents approve Rental Rates, Room and Board Spring 2018 Semester."		• •		
Recommended By:					

ht  $\supset$ re

Jonathan Hoekstra, Chief Financial Officer

# Waco Campus Housing Rates

Description	Fall 2017	Spring 2018				
Single Student Housing						
Application Fee	\$20	\$20				
Deposit	\$150	\$150				
Lavaca Internet Charge (optional)	\$60 semester	\$60 semester				
Lost Key Charge - Outside door	\$30	\$30				
Moving Charge*	\$50	\$50				

	Red River Apartments	
Air Conditioned, 2 Bedrooms		
Double Occupancy	\$1,320 Semester	\$1,320 Semester
Single Occupancy	\$1,720 Semester	\$1,720 Semester

Residence Hall (Lavaca)		
Air Conditioned, Room		
Single Occupancy	\$1,440 Semester	\$1,440 Semester

Description	Fall 2017	Spring 2018
	Family Housing	
Application Fee Per Person over 17 years old	\$20	\$20
Deposit	Equal to One Month's Rent	Equal to One Month's Rent
Transfer Charge	\$250	\$250
Pet Fee (non-refundable)	No Pets in Housing	No Pets in Housing
Pet Deposit (refundable)	No Pets in Housing	No Pets in Housing
Lost Key Charge - Outside door	\$30	\$30
Moving Charge* Length of Residency:		
Less than 12 months	Not Allowed	Not Allowed
At least 12 months, but less than 24 months	\$250	\$250
24 months or more	\$250	\$250
*The Housing Office retains the right to deny any move not considered to be in the best interest of TSTC.		

I	Family Housing - Wood Frame	
2 Bedroom Duplex		
Student	\$425 monthly	\$425 monthly
Education Related	\$510 monthly	\$510 monthly
Other	\$600 monthly	\$600 monthly
3 Bedroom Duplex		
Student	\$470 monthly	\$470 monthly
Education Related	\$550 monthly	\$550 monthly
Other	\$635 monthly	\$635 monthly
2 Bedroom Single		
Student	\$440 monthly	\$440 monthly
Education Related	\$570 monthly	\$570 monthly
Other	\$620 monthly	\$620 monthly
3 Bedroom Single		
Student	\$505 monthly	\$505 monthly
Education Related	\$590 monthly	\$590 monthly
Other	\$660 monthly	\$660 monthly
4 Bedroom Single		
Student	\$540 monthly	\$540 monthly
Education Related	\$625 monthly	\$625 monthly
Other	\$700 monthly	\$700 monthly

Description	Fall 2017	Spring 2018
Fa	amily Housing - Brick Veneer	
3 Bedroom Small		
Student	\$590 monthly	\$590 monthly
Education Related	\$670 monthly	\$670 monthly
Other	\$750 monthly	\$750 monthly
4 Bedroom Small		-
Student	\$615 monthly	\$615 monthly
Education Related	\$695 monthly	\$695 monthly
Other	\$780 monthly	\$780 monthly
3 Bedroom Large		
Student	\$615 monthly	\$615 monthly
Education Related	\$695 monthly	\$695 monthly
Other	\$780 monthly	\$780 monthly
4 Bedroom Large		
Student	\$650 monthly	\$650 monthly
Education Related	\$730 monthly	\$730 monthly
Other	\$810 monthly	\$810 monthly
4 Bedroom Extra Large		
Education Related	\$750 monthly	\$750 monthly
Other	\$845 monthly	\$845 monthly

Description	Fall 2017	Spring 2018
	Family Housing - Wood Frame (Renovated in FY 2010 or Later)	
2 Bedroom - Duplex		
Student	\$515 monthly	\$555 monthly
Education Related	\$600 monthly	\$650 monthly
3 Bedroom - Duplex		
Student	\$560 montlhy	\$605 montlhy
Education Related	\$650 Monthly	\$700 Monthly
3 Bedroom Single		
Student	\$600 monthly	\$650 monthly
Education Related	\$685 monthly	\$740 monthly
4 Bedroom Single		
Student	\$635 monthly	\$685 monthly
Education Related	\$720 monthly	\$780 monthly

	amily Housing - Brick Veneer enovated in FY 2010 or Later)	
3 Bedroom Small		
Student	\$645 monthly	\$700 monthly
Education Related	\$780 monthly	\$840 monthly
3 Bedroom Large		
Student	\$670 monthly	\$725 monthly
Education Related	\$810 monthly	\$875 monthly
4 Bedroom Small		
Student	\$670 monthly	\$725 monthly
Education Related	\$810 monthly	\$875 monthly
4 Bedroom Large		
Student	\$695 monthly	\$750 monthly
Education Related	\$845 monthly	\$910 monthly
4 Bedroom Extra Large		
Education Related	\$865 monthly	\$935 monthly



Board Meeting Date:	November 16, 2017	Proposed Minute Order #:	44-17(c)
Proposed By:	Jonathan Hoekstra, Chief Financial Officer		
Subject:	Schedule of Student Meal Plan	Rates Effective Spring 2018 Sen	nester
Background:	Certain students that reside on Texas State Technical College campuses are required to purchase meal plans during their first two semesters. Historically, student meal plans across TSTC's residential campuses have varied in price point and methodology.		
Justification:	methodology across all TSTC re meal plans at the Harlingen, Sw students enrolled in meal plans	eetwater, and Waco campus cafe more flexible options. In addition oss the variety of choices offered	andard for es allow on, TSTC can
Additional Information:	None		
Fiscal Implications:	Maintains fiscal equilibrium of	cafeteria operations.	
Attestation:	This Minute Order is in complia the best of my knowledge.	nce with all applicable laws and	regulations to
Attachment(s):	Schedule of Student Meal Plan	Rates Effective Spring 2018 Sen	nester
Recommended Minute Order:	"The Board of Regents approve Effective Spring 2018 Semester	s the Schedule of Student Meal I.	Plan Rates
Recommended By:		fuelto	

Jonathan Hoekstra, Chief Financial Officer

# Schedule of Student Meal Plan Rates Effective Spring 2018 Semester

Campus	Description	Rate	
All Residential Campuses	Meal Plan 1	\$650	*
Sweetwater,	Meal Plan 2	\$1,200	*
Waco)	Meal Plan 3	\$1,650	*

#### Statewide Meal Plan Rates, Effective Spring 2018

#### Statewide Meal Plan Rates, Effective Fall 2017

Waco	Meal Plan 1	\$500	*
	Meal Plan 2	\$1,000	*
	Meal Plan 3	\$1,500	*

Harlingen	Meal Plan 1 (70 breakfasts)	\$280
	Meal Plan 2 (70 lunches)	\$420
	Meal Plan 3 (140 meals)	\$700

West Texas	21 Meals	\$148.75
	70 Meals	\$488.75
	150 Meals	\$1,032.75
	Full Meal Plan (225 Meals)	\$1,253.75
	Resident Nursing Meal Plan	\$1,032.75

\* Declining balance meal plan program. Students begin each semester with a set amount of funds that are electronically added to their account. Purchases are deducted from their account based on the value of the meal items selected. Meal plan dollars expire the last class day of each semester. Meal plans have no cash value at semester's end and are not transferable to others or to future semesters.



<b>Board Meeting Date:</b>	November 16, 2017	<b>Proposed Minute Order #:</b> 45-17(c)							
Proposed By:	Jonathan Hoekstra, Chief Financial Officer								
Subject:	Policy for Investments								
Background:	requires all state agencies to adopt safety of principal, liquidity, and	t, Government Code Chapter 2256 (the Act), ot an annual investment policy that ensures adequate yield for invested funds. The policy nd includes operating requirements and compliance with the Act.							
Justification:	policy annually in accordance wi	CSTC) traditionally approves its investment th The Public Funds Investment Act, at the Fall meeting of the TSTC Board of							
Additional Information:	None								
Fiscal Implications:	No significant fiscal impact								
Attestation:	This Minute Order is in complian the best of my knowledge.	nce with all applicable laws and regulations to							
Attachment(s):	None								
Recommended Minute Order:	funds not needed for immediate of plant funds, endowment funds, a appropriately invested according preservation and safety of princip	echnical College (TSTC) to prudently invest operating purposes and other funds such as nd other reserve funds. Such funds will be to each fund type in consideration of oal, liquidity, and yield while meeting the ege. All deposits and investments shall estment Act.							
	SHORT-TERM VERSUS LONG	G-TERM PORTFOLIO							
	Limitations on instruments, diver	sification and maturity scheduling shall							

Limitations on instruments, diversification and maturity scheduling shall depend upon whether the funds being invested are considered short-term or long-term funds. All funds shall be considered short-term except construction funds, endowment funds, plant funds for future capital projects, and reserve funds.

#### SHORT-TERM PORTFOLIO DIVERSIFICATION

TSTC will diversify its investments to avoid incurring unreasonable risks inherent in over-investing in individual financial institutions or maturities.

Maturity Scheduling:

Investment maturities of operating funds shall be scheduled to coincide with projected cash flow needs, taking into account large routine expenditures (payroll, bond payments) as well as considering sizeable blocks of anticipated revenue.

Short-term funds shall be invested in instruments whose maturities do not exceed one year from the time of purchase.

#### LONG-TERM PORTFOLIO DIVERSIFICATION

Eligible investment instruments and diversification objectives for the longterm portfolio shall be the same as for the short-term portfolio.

Maturity scheduling shall be timed according to anticipated need. Weighted Average portfolio maturity shall not exceed 24 months. Long-term funds shall be invested in instruments whose maturities do not exceed three years from the time of purchase.

The remainder of this policy applies to both short-term portfolio and the long-term portfolio.

# THE COMPETITIVE SELECTION OF INVESTMENT INSTRUMENTS AND OPERATING ACCOUNTS

Before TSTC invests any funds, a competitive 'bid' process shall be conducted. If a specific maturity date is required, either for cash flow purposes or for conformance to maturity guidelines, bids will be requested for instruments that meet the maturity requirements. If no specific maturity is required, a market trend (yield curve) analysis will be conducted to determine which maturities would be most advantageous.

Written or oral bids will be requested from three approved depository banks for various options with regard to term and instrument. TSTC will accept the bid that provides the highest rate of return within the maturity required and within the parameters of these policies. TSTC will maintain a copy of bids obtained. The Chief Financial Officer shall discuss with the Board of Regents Fiscal Affairs Committee the existing status of depository agreements with existing operating accounts at each fall meeting of the Board of Regents, including the necessity of bidding such operating accounts.

# **QUALIFIED INSTITUTIONS**

TSTC shall maintain a listing of depository financial institutions that are approved for investment purposes. In order to be qualified as an approved depository institution, a financial institution must meet the following tests:

- 1. The financial institution is selected by competitive bid process in accordance with Section 51.003(a) of the Education Code;
- 2. The financial institution must provide their most recent Statement of Condition report on request;
- 3. The financial institution must sign a 'Certification by Registered Principal of Investment Firm/Bank' certifying that the registered principal reviewed *TSTC's Investment Policy* and acknowledges that their organization has implemented reasonable procedures and controls to comply; and,
- 4. The financial institution must maintain a consistent record of compliance with TSTC's collateral coverage and investment policy.

TSTC shall use a competitive bid process in accordance with Section 51.003 of the Education Code to invest through any one of these entities:

- 1. "Primary" government security dealers (as defined by the New York Federal Reserve), or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).
- 2. A Federally-insured financial institution doing business in Texas, or
- 3. Texas local government investment pools, as permitted in accordance with Government Code 2256.016 and this policy.

# ETHICAL GUIDELINES FOR INVESTMENTS

1. Section 51.923 of the Education Code permits an institution of higher education to contract with a non-profit corporation even though one or more members of the governing board of the institution of higher education also serves as a member, director, officer or employee of such a non-profit corporation. This section further permits an institution of higher education to contract with a business entity even though one or more members of the governing board of the institution

of higher education have an interest in the business entity if the interest is not a substantial interest. An interest is a substantial interest if: (1) the board member owns 10 percent or more of the voting stock or shares of the business entity or owns either 10 percent or more or \$15,000 or more of the fair market value of the business entity; (2) funds received by the member from the business entity exceed 10 percent of the member's gross income for the previous year; (3) the member is an officer of the business entity or a member of the governing board of the business entity: or (4) an individual related to the member in the first degree by consanguinity or affinity, as determined under Chapter 573, Government Code, has an interest in the business entity as described above. If a board member has a substantial interest in a business entity as described in this paragraph, the institution of higher education can still contract with that business entity provided that the board member discloses such interest to the board and refrains from voting on the contract or transaction requiring board approval.

- 2. Section 404.0211 of the Government Code, does not disqualify a bank from serving as a depository for funds of a state agency if one or more officers or employees of the state agency, who have the duty of selecting a depository, is also an officer or director of the bank if a majority of the members of the board vote to select the bank as a depository; and the interested officer or employee does not vote or take part in the proceedings. This section also does not disgualify a bank from serving as a depository for funds of a state agency if one or more officers or employees of the state agency, who have the duty of selecting a depository, own or have a beneficial interest, individually or collectively in 10 percent or less of the outstanding capital stock of the bank, if a majority of the members of the board vote to select the bank as a depository; and the interested officer or employee does not vote or take part in the proceedings.
- 3. Employees of TSTC who are involved in the selection of depository financial institutions shall not attempt to gain any personal benefit from the financial institutions in turn for depositing the funds in said financial institution. These employees must complete and sign an Employee Independence Deposits and Investments form, TSTC-0-FA-012 (09-11), at the beginning of each fiscal year. These forms are due to the Chief Financial Officer by October 1 of each year. This form seeks information needed to determine if a board vote would be needed for selection of a depository institution.
- 4. Board members will be requested to complete form TSTC-0-FA-043 (09-11) before the fall meeting of the Board of Regents. This form seeks information needed to determine if a board vote would be needed for selection of a depository institution.

#### COLLATERAL

Statute requires that all state deposits above the level of federal insurance be fully collateralized. Statute further requires that all deposits that are collateralized by securities be protected at a minimum of 100 percent of the deposit amount. Securities are accepted at 100 percent of their market value. The value of surety bonds and FHLB Letters of Credit are their face value.

TSTC's funds in excess of FDIC-insurance, are to be fully collateralized at all times by government securities which include U.S. Treasury obligations and/or direct obligations of Federal agencies or instrumentalities including certain mortgage-backed securities, FHLB Letters of Credit or surety bonds.

All investments and/or pledged collateral requiring a Moody's Investor Service or S&P rating of "A" or better per Chapter 2256 of the Government Code must be in compliance. An independent pricing and rating service organization ("Independent Investment Evaluator or IIE") will be contracted to certify to TSTC on a monthly basis that the securities pledged against its deposits are accurately rated and priced at market value.

Pledged securities may be held in safekeeping at a commercial bank in the State of Texas, the Texas Independent Bankers-Bank (TIB), the Federal Home Loan Bank (FHLB), or at the Federal Reserve Bank.

The first portion of TSTC's demand and time deposits may be collateralized by the applicable FDIC coverage.

The collateral-to-deposit ratio for pledged deposits will be evaluated monthly. The market value of the collateral will be evaluated monthly.

In both ratio and market value processes, the financial institutions will be notified immediately if the value of securities pledged decreases to the point where the value is less than the amount on deposit and invested. Financial institutions are expected to correct deficit collateral positions immediately. Financial institutions that repeatedly fail to maintain sufficient collateral levels will be removed from TSTC's approved financial institution list.

The Accounting and Reporting Office keeps an updated record of bonds or securities pledged as collateral for deposits. The report contains the following by depository financial institution: security description, CUSIP number, par value, maturity, rate, market value, safekeeping receipt, and financial institution code.

Each month the Accounting and Reporting Office receives from each depository financial institution a listing of all pledged collateral. The

Accounting and Reporting Office will compare the financial institution report to TSTC's report to determine any changes. The Accounting and Reporting Office will send all changes to the IIE (Independent Investment Evaluator). The IIE will update their records, review market values and will furnish an updated Pledged Collateral Report to TSTC.

# AUTHORIZED INVESTMENTS

1. Certificates of Deposit (in Federally-insured institutions)

Time Certificates of Deposit with a maturity not to exceed two (2) years from the date of purchase, insured by the Federal Deposit Insurance Corporation (FDIC) or its successor, when possible and appropriate, in a financial institution or institutions located in the county or counties in which a TSTC campus operation is located, except for endowment accounts where the donor references a specific depository.

In addition, separate CDs issued by depositories wherever located, bundled together into a single investment with the full amount of principle and interest of each CD federally insured may be purchased through a selected depository institution with its main office or branch office in Texas. This depository shall act as the custodian for the various certificates on behalf of TSTC.

- 2. Obligations of, or Guaranteed by Governmental Entities
  - a. Obligations, including letters of credit, of the United States or its agencies and instrumentalities;
  - b. Direct obligations of this state or its agencies and instrumentalities;
  - c. Other obligations, the principal and interest of which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, this state or the United States or their respective agencies and instrumentalities, including obligations that are fully guaranteed or insured by the Federal Deposit Insurance Corporation or by the explicit full faith and credit of the United States; and
  - d. Obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than 'A' or its equivalent.

- 3. TexPool, an authorized AAA rated local government investment pool and other similar Texas public funds investment pools investing in government securities and repurchase agreements as approved by the Board, rated no less than AAAm or equivalent and seeking to maintain a constant dollar net asset value.
- 4. Repurchase agreements ("Repos") with a defined termination date, collateralized by Treasury and Federal Agency securities listed in items "a," "b" and "c" above, collateralized initially at a minimum market value of 102 percent of the dollar value of the transaction, with the accrued interest accumulated on the collateral included in the calculation.

# UNAUTHORIZED INVESTMENTS

- 1. Obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal;
- 2. Obligations whose payment represents the coupon payments on the outstanding principal stream of cash flow from the underlying mortgage-backed security collateral and bears no interest;
- 3. Collateralized Mortgage Obligations that have a stated final maturity date of greater than ten years; and,
- 4. Collateralized mortgage obligations the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

# **LIQUIDITY**

The TSTC Investment Officer shall insure that:

- 1. Income and expenditure patterns will be monitored and continually updated to determine monthly cash needs of TSTC;
- 2. Placement of TSTC's investments and maturity schedules is determined by the cash needs and cash expectations of TSTC; and,
- 3. The TSTC portfolio will contain liquid interest-earning instruments.

# YIELD

The TSTC Investment Officer shall insure that:

1. The yield on investments is negotiated at the time of purchase and that it reflects market conditions and yields available; and,

2. The investment portfolio consists of an appropriate mix of shortterm interest-earning instruments that benefit from anticipated market conditions and that achieve the best allowable yield.

An investment that requires a minimum credit rating does not qualify as an AUTHORIZED INVESTMENT during the period the investment does not have the minimum credit rating even if the investment had the appropriate rating at the time of purchase. The Investment Officers shall take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

#### **GIFTS AND BEQUESTS**

The terms of cash gifts or bequests shall be honored with respect to the donor's preference of depository, type of investment and use of the earnings provided that the donor's preference is not contrary to applicable law.

The Texas Education Code, Chapter 135.2, authorizes the Board of Regents to accept certain land and facilities in the name of the State of Texas. The Board of Regents has delegated to the Chancellor authority to receive all other gifts and bequests.

The Chancellor has delegated to the Chief Financial Officer the authority to accept cash, checks, money orders, bank drafts, payments made with certain credit cards, supplies, and equipment.

The Chancellor retains sole authority to accept all other gifts or bequests, such as marketable securities, real estate, tangible personal property, beneficial interests in insurance policies, beneficial and/or assignable interests in retirement plans, bequests, etc. After review and due consideration, the Chancellor may delegate this authority to the Chief Marketing Officer on a case-by-case basis; such delegation must be in writing before being acted upon by the Chancellor's designee. In general, these types of gifts and bequests will be converted into cash as promptly as possible, unless prohibited by the terms of the gift or bequest; exceptions may be made with the Chancellor's approval.

#### **INVESTMENT OFFICER**

The Chief Financial Officer is designated as Investment Officer of TSTC and is responsible for managing the purchase, sale and the investing of all financial resources under TSTC control or as granted by law. The Comptroller is designated as an alternate investment officer of TSTC who may act on investment decisions in the absence of the designated investment officer. The designated investment officers, acting in accordance with the System Operating Standard for Investments and exercising due diligence, shall not be held personally responsible for a specific security's credit risk or market price changes, provided that these deviations are reported immediately and that appropriate action is taken to control adverse developments. Should the Chief Financial Officer be unable to serve in the capacity of Investment Officer of TSTC, the Chancellor may designate a successor that shall be ratified by the TSTC Board of Regents at its next regularly scheduled meeting.

The standard of care to be applied by the investment officer shall be the 'prudent investor' rule, which states:

"Investments shall be made with judgment and care, under prevailing circumstances that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of the capital and the probable income to be derived. Investment of funds shall be governed by the following investment objectives, in order of priority: preservation and safety of principal, liquidity and yield."

The prudent investor rule shall be applied in the context of managing the overall portfolio, rather than an individual investment.

Bond proceed investments must comply with the Texas Public Funds Investment Act, Chapter 2256 of the Government Code, and any amendments made thereto.

## **INVESTMENT TRAINING**

Investment officers shall receive 10 hours of investment training relating to an investment officer's responsibilities within twelve (12) months after assuming duties; and attend additional training sessions not less than once every two years and receive not less than ten (10) hours of training. Such training from an independent source shall be sponsored or instructed through the University of North Texas Center for Public Management, the Government Finance Officers Association, Government Finance Officers Association of Texas, Government Treasurers Organization of Texas, Texas Municipal League, Texas Association of School Board Officials, Texas Association of School Boards, the North Central Texas Council of Governments or other independent industry organizations to include education in investment controls, security risks, strategy risks, market risks, and compliance with the Public Funds Investment Act.

**Recommended By:** 

Jonathan Hoekstra, Chief Financial Officer

#### Texas State Technical College Auxiliary Reports - Bookstore Fiscal Years 2013-2017

		2013		2014		2015		2016		2017	
Revenue		5,055,191		3,927,859		4,781,441		4,483,150		4,403,575	
Expenditures	Cost of Goods Sold	3,748,047	74%	2,894,389	74%	3,356,371	70%	3,206,094	72%	3,493,918	79%
	Salaries & Benefits	659,214	13%	638,750	16%	650,518	14%	657,235	15%	768,976	17%
	Freight	105,476	2%	103,883	3%	92,929	2%	72,293	2%	74,451	2%
	Utilities	30,290	1%	34,941	1%	33,436	1%	28,583	1%	28,384	1%
	Fees & Other Charges	27,922	1%	45,065	1%	30,145	1%	26,538	1%	32,329	1%
	Other	21,470	0%	69,065	2%	38,781	1%	27,686	1%	76,205	2%
	Maintenance	11,954	0%	17,515	0%	21,761	0%	15,175	0%	16,594	0%
	Rental of Space	24,000	0%	24,000	1%	24,000	1%	24,000	1%	24,000	1%
Total Expenditures		4,628,373		3,827,607		4,247,940		4,057,604		4,514,858	
Net Operating Revenues before Capital		426,817	8% _	100,252	3% _	533,501	11% _	425,546	9% _	(111,283)	-3%
Capital	Bond Proceeds Revenue	-		-		-					
	Capital Expenditures	(8,808)		(16,407)		(27,613)		(38,520)		(17,473)	
Net Capital Investments		(8,808)		(16,407)		(27,613)		(38,520)		(17,473)	
Net Revenues after Capital Investments		418,009	11%	83,846	3%	505,887	15%	387,026	12%	(128,756)	-4%

#### Texas State Technical College Auxiliary Reports - Food Service Fiscal Years 2013-2017

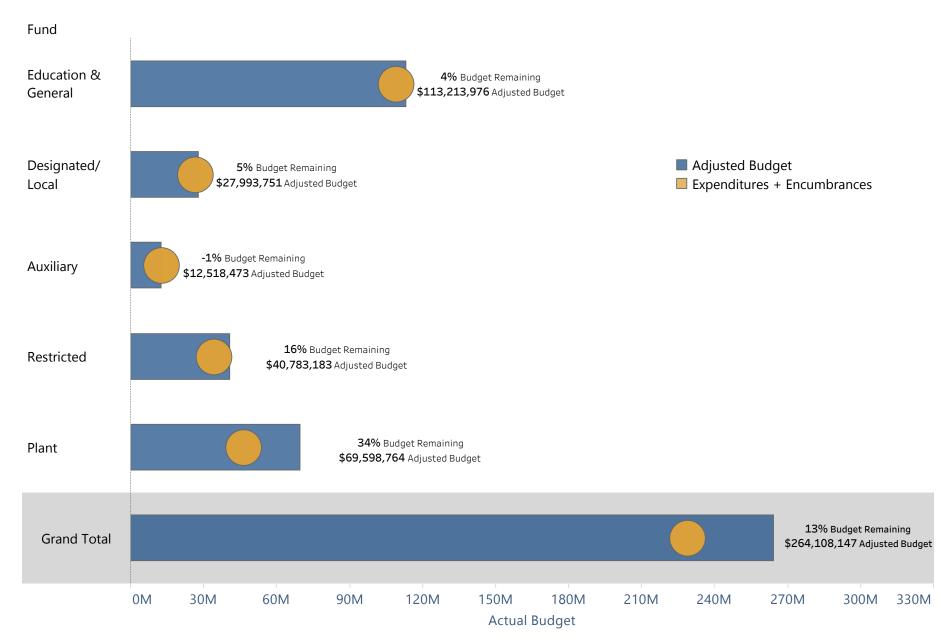
	2013		2014	2014 2015			2016		2017		
Revenue		1,997,380		2,015,708		2,113,870		1,941,643		1,897,093	
Expenditures	Cost of Goods Sold	825,635	41%	827,701	41%	911,574	43%	910,255	47%	809,640	43%
	Salaries & Benefits	677,080	34%	775,343	38%	845,570	40%	850,822	44%	938,604	49%
	Utilities	54,562	3%	53,832	3%	49,305	2%	57,593	3%	66,614	4%
	Maintenance	111,000	6%	86,593	4%	79,617	4%	89,667	5%	129,592	7%
	Other	14,714	1%	28,191	1%	21,738	1%	25,576	1%	39,167	2%
	Fees	13,555	1%	18,610	1%	19,787	1%	21,169	1%	20,293	1%
Total Expenditures		1,696,546		1,790,270		1,927,591		1,955,083		2,003,909	
Net Operating	Revenues before Capital	300,835	15%	225,437	11%	186,279	9% _	(13,440)	-1%	(106,817)	-6%
Capital	Use of Fund Balance	-		-		-					
	Capital Expenditures	(23,293)		(22,058)		(40,937)		(10,101)		(93,049)	
Net Capital Investments		(23,293)		(22,058)		(40,937)		(10,101)		(93,049)	
Net Revenues after Capital Investments		277,541	14%	203,379	10%	145,341	7%	(23,541)	-1%	(199,866)	-11%

#### Texas State Technical College Auxiliary Reports - Housing Fiscal Years 2013-2017

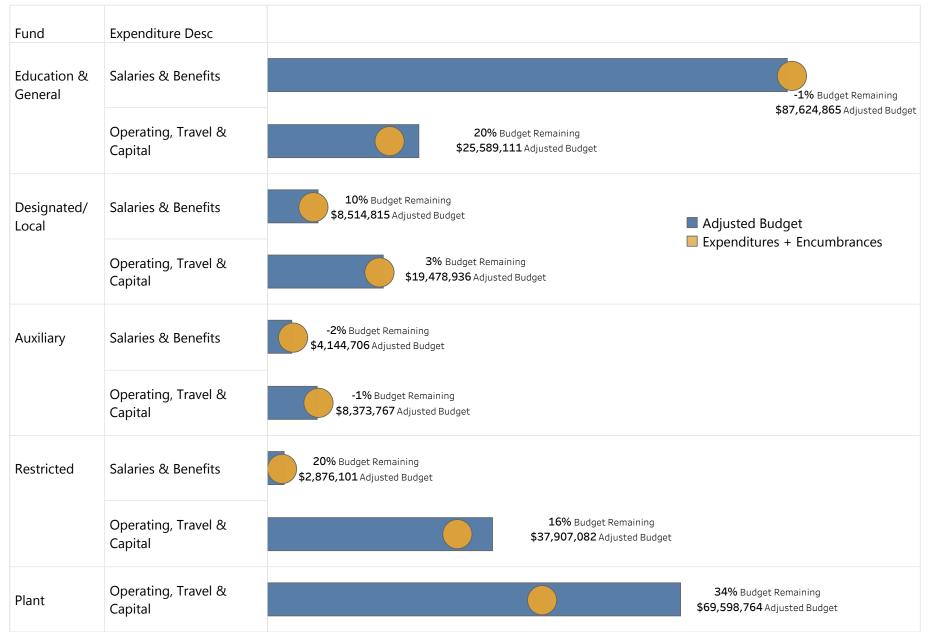
		2013		2014		2015		2016		2017	
Revenue		4,810,295		5,016,225		5,118,538		4,960,801		5,025,323	
Expenditures	Salaries & Benefits	1,987,272	41%	2,103,529	42%	2,172,544	42%	2,037,287	41%	2,104,523	42%
	Maintenance	377,947	8%	523,699	10%	549,747	11%	355,677	7%	654,124	13%
	Utilities	913,640	19%	986,987	20%	876,422	17%	1,002,064	20%	1,176,539	23%
	Hi-Ed Taxes Property	64,366	1%	141,249	3%	126,220	2%	138,019	3%	169,142	3%
	Other	277,340	6%	270,319	5%	264,941	5%	235,689	5%	222,226	4%
	Debt Service*	589,541	12%	547,126	11%	475,412	9%	415,195	8%	462,888	9%
Total Expendit	ures	4,210,106		4,572,908		4,465,286		4,183,930		4,789,442	
Net Operating R	evenues before Capital	600,189	12%	443,317	9%	653,252	13%	776,870	16%	235,881	5%
Capital	Bond Proceeds Revenue Capital Expenditures	1,344,418 (1,612,444)		385,230 (276,910)		125,046 (207,871)		(595,600)		(329,418)	
Net Capital Inves		(268,026)		108,320		(82,826)		(595,600)		(329,418)	
Net Revenues af	ter Capital Investments	332,163	7%	551,638	11%	570,426	11%	181,270	4%	(93,537)	-2%

\* Principal portions of Debt Service Excluded

# <u>Texas State Technical College</u> <u>Comparison of Budget to Expenditures and Encumbrances</u> <u>September 1, 2016 - August 31, 2017</u>



# <u>Texas State Technical College</u> <u>Comparison of Budget to Expenditures and Encumbrances</u> <u>September 1, 2016 - August 31, 2017</u>

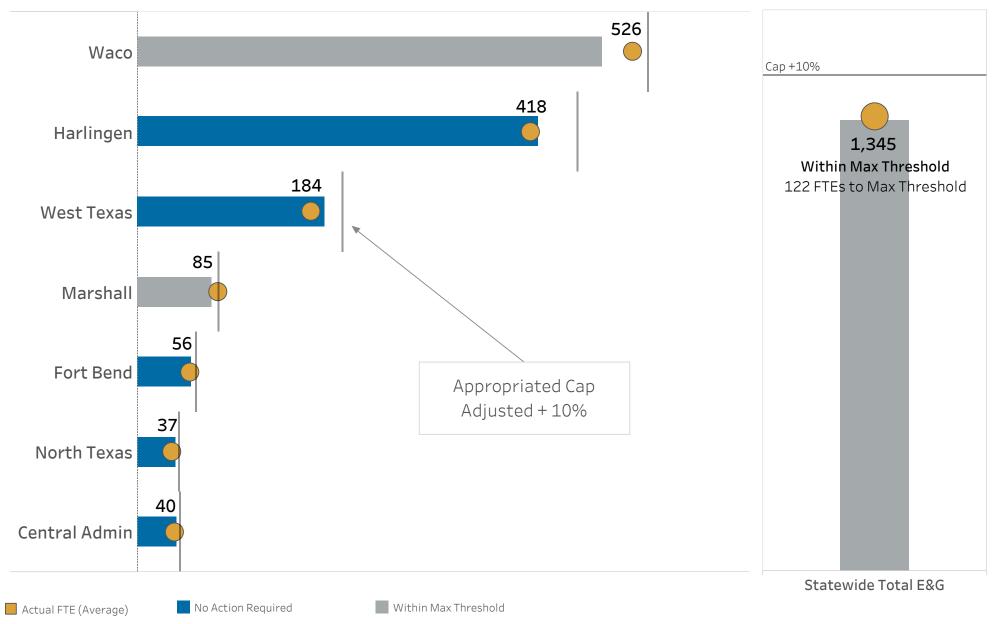


# <u>Texas State Technical College</u> <u>Variance of Adjusted Budget to Original Budget</u> <u>September 1, 2016 - August 31, 2017</u>

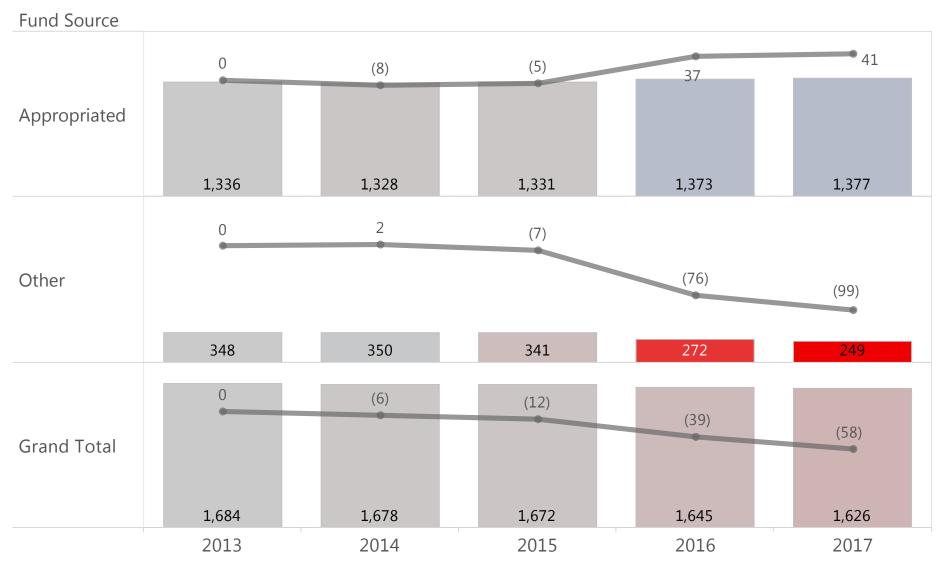
Fund	Expenditure Desc		
Education & General	Salaries & Benefits	1,157,821 Variance Adjusted Budget	
	Operating, Travel & Capital	4,282,368 Variance	
Designated/ Local	Salaries & Benefits	1,081,708 Variance	
	Operating, Travel & Capital	3,385,100 Variance	
Auxiliary	Salaries & Benefits	91,180 Variance	
	Operating, Travel & Capital	1,066,312 Variance	
Restricted	Salaries & Benefits	579,638 Variance	
	Operating, Travel & Capital	6,036,860 Variance	
Plant	Operating, Travel & Capital	9,882,113 Variance	
	Grand Total	27,563,1	.00 Variance
		0M 30M 60M 90M 120M 150M 180M 210M 240M 270M 30 Original Budget	00M 330M

## Texas State Technical College State Appropriated Employees-Full Time Equivalent FY 2017 - As of 8/31/17

Number of Employees is within threshold by 122 FTEs therefore no action is required.



# Texas State Technical College Variance of FTEs by Funding Source from FY 2013 As of 8/31/17



This illustration demonstrates the total FTEs in each funding source by fiscal year. The line graph (and labels) represent the FTE variance from FY 2013.

### Texas State Technical College FTE Trend by Location and Fund Source As of 9/1/2017

Location	Fund Source	2013	2014	2015	2016	2017	2018*
Waco	Appropriated	558 - 0	552 - (6)	515 - (43)	542 - (16)	517 - (41)	498 - (60)
	Other	146-0	138 - (8)	141 - (5)	131 - (15)	131 - (15)	130 - (16)
Harlingen	Appropriated	437 - 0	427 - (10)	448 - 11	445 - 9	443 - 6	420 - (17)
	Other	136-0	161-25	139 - 3	97 - (39)	81 - (55)	74 - (62)
Sweetwater	Appropriated	123 - 0	98 - (25)	93 - (30)	89 - (34)	98 - (25)	99 - (24)
	Other	37 - 0	18 - (19)	28 - (9)	16 - (21)	14 - (23)	13 - (24)
Marshall	Appropriated	91-0	105 - 13	92-1	92-1	87 - (4)	81 - (10)
	Other	15-0	12 - (2)	11-(3)	10 - (5)	7 - (8)	6 - (9)
Fort Bend	Appropriated	0 - 0	5 - 5	8 - 8	23 - 23	46 - 46	63 - 63
	Other	0 - 0	0 - 0	1-1	1-1	3-3	7 - 7
Abilene	Appropriated	49 - 0	56 - 7	62 - 13	58 - 9	59 - 10	61-12
	Other	4 - 0	6-2	4 - 0	4 - 0	1 - (3)	0 - (4)
Central Admin	Appropriated	36 - 0	38 - 2	37-1	29 - (7)	39 - 3	41 - 5
	Other	7 - 0	8-1	10-3	13-6	11-4	11-4
North Texas	Appropriated	0 - 0	2-2	24 - 24	29 - 29	36 - 36	41 - 41
	Other	0 - 0	0 - 0	1-1	0 - 0	1-1	0 - 0
EWC	Appropriated	0 - 0	3-3	18 - 18	25 - 25	20 - 20	24 - 24
	Other	0 - 0	0 - 0	0 - 0	0 - 0	0 - 0	0 - 0
Brownwood	Appropriated	22 - 0	26 - 4	23 - 1	27 - 5	17 - (5)	18 - (4)
	Other	3 - 0	5-2	4 - 1	0 - (3)	0 - (3)	0 - (3)
Breckenridge	Appropriated	21-0	18 - (3)	12 - (9)	14 - (7)	16 - (5)	15 - (6)
	Other	1-0	2-1	2-1	0-(1)	0 - (1)	0-(1)

Total FTE & Variance from FY 2013

\* As Budgeted

# **TEXAS STATE TECHNICAL COLLEGE**

PLEDGED COLLATERAL REPORT

Augu	St S	1, 4	201	'

A	В	С	D	E	F	G	н	I
		PORTE	OLIO			SECURIT	Y ON DEPOSITS	
DEPOSITORY-LOCATION	REGULAR DEMAND DEPOSITS	INTEREST BEARING DEMAND DEPOSITS	TIME DEPOSITS	TOTAL DEPOSITS AND INVESTMENTS	SIPC/FDIC** COVERAGE	REQUIRED COLLATERAL	COLLATERAL AT MARKET VALUE Aug	SUFFICIENT (INSUFFICIENT)
1 BANK OF AMERICA - WACO 2 BRECKENRIDGE INTERBANK 3 CITIZENS NATIONAL BANK - RED OAK	-	- 8,532 370,378	10,000 -	10,000 8,532 370,378	10,000 8,532 250,000	- - 120,378	- - 250,000	- - 129.622
4 COMPASS BANK - WACO 5 ELSA STATE BANK & TRUST COMPANY 6 EXTRACO BANKS N. A.	-	-	- 8,986,698 132,028 245,000	8,986,698 132,028 245,000	250,000 250,000 132,028 245,000	8,736,698 -	250,000 9,500,000 - -	763,302
7 FIRST COMMUNITY BANK - SAN BENITO 8 FIRST NATIONAL BANK ALBANY / BRECKENRIDGE 9 FIRST NATIONAL BANK OF CENTRAL TX- WACO	- - 10	- - - 15,756,526	40,121 199,215 2,461,236	40,121 199,215 18,217,772	40,121 199,215 500.000	- - 17,717,772	53,989 0 27,478,303	- 53,989 - 9,760,531
10 FROST NATIONAL BANK OF CENTRAL TX- WACO 10 FROST NATIONAL BANK 11 GUARANTY BANK & TRUST (FORMERLY GUARANTY BOND BK) 12 LIBERTY BANK - FORT WORTH	587,285 -	4,354,986	2,401,230 - 2,222 10,000	4,942,271 2,222 10,000	250,000 2,222 10,000	4,692,271	10,049,848	5,357,577
13 MILLS COUNTY STATE BANK 14 PROSPERITY BANK (Formerly American State Bank) 15 TEXAS BANK - BROWNWOOD	-	- 1,394,138 67,780	200,000	200,000 1,394,138 67,780	200,000 250,000 67,780	۔ 1,144,138 -	- 1,756,887 -	- 612,749 -
16 TEXAS BANK & TRUST - LONGVIEW 17 TEXAS FIRST STATE BANK 18 TEXAS NATIONAL BANK - SWEETWATER	5,304 - 1	1,136,855 - 1,568,864	115,570 1,136,755 -	1,257,729 1,136,755 1,568,865	365,570 250,000 250,000	892,159 886,755 1,318,865	3,539,959 879,094 3,168,500	2,647,800 (7,661) *** 1,849,635
19	592,600	24,658,059	13,538,845	38,789,504	3,280,468	35,509,036	56,676,580	21,167,544
20 TEXASTERM - TRB Bonds* 21 TEXASTERM - HEAF Bonds* 22 TEXPOOL - TOTAL* (Other & TRB Bonds) 23 TEXPOOL - TOTAL* (Other & HEAF Bonds)			5,531,752 4,882,842 4,159,156 1,831,838	5,531,752 4,882,842 4,159,156 1,831,838	N/A N/A N/A N/A	N/A N/A N/A N/A	N/A N/A N/A N/A	N/A N/A N/A N/A
24 25 <b>TOTAL</b>	592,600	24,658,059	16,405,588 29,944,433	16,405,588 55,195,092	3,280,468	35,509,036	56,676,580	21,167,544

\* No collateral required.

\*\* Securities Investment Protection Corp/Federal Deposit Insurance Corp. The current FDIC coverage for demand deposit accounts is \$250,000 per owner and is \$250,000 for time and savings accounts per owner.

\*\*\* During routine monthly review of collateral per TSTC's investment policy, a market value defecit was identified and additional collateral was pledged by the bank on September 15, 2017

#### TEXAS STATE TECHNICAL COLLEGE QUARTERLY INVESTMENTS REPORT August 31, 2017

	A	в	С	D	E	F	G	н	I	J	к	L
	DEPOSITORY-LOCATION		REGULAR DEMAND DEPOSITS	INTEREST BEARING DEMAND DEPOSITS	TIME DEPOSITS & SHORT TERM INVESTMENTS	TOTAL DEPOSITS AND INVESTMENTS	MATURITY DATE	RATE	ACCOUNT TYPE		FUND NO.	DAYS MAT
1	Bank of America - Waco Total	*			10,000	10,000	08/10/18	0.05%		Waco	5	365
2	Breckenridge InterBank Total			8,532		8,532		0.25%	Operating	Breck		
3	Citizens National Bank - Red Oak			370,378		370,378		0.10%	Operating	North TX	9	
4	Compass Bank - Waco				4,017,892	4,017,892	02/13/18	0.90%	HEAF Bonds Proceeds	Waco	8	365
5					4,017,892	4,017,892	02/13/18	0.90%	TRB Bond Proceeds	Abilene	8	365
6 7 8 9		*			250,000 250,000 339,916 110,998	250,000 250,000 339,916 110,998	06/20/18 07/19/18 MMKT MMKT	1.25% 1.35% 0.35% 0.35%		Waco Waco Harl Harl	4 4 3 8	365 365
10	Compass Bank - Waco Total		0	0	8,986,698	8,986,698				-		
11	Elsa State Bank & Trust Co.				132,028	132,028	10/05/17	0.65%		Harl	6	365
12	Extraco Banks N. A.	*			245,000	245,000	05/25/18	1.00%		Waco	4	357
13	First Community Bank- San Benito	*			40,121	40,121	01/18/18	0.70%		Harl	6	214
14 15	First National Bank, Albany/Breckenridge				65,000 100,000 34,215	65,000 100,000	04/06/18 04/14/18	0.75% 0.75%		Breck Swee Abilene	5 4 5	365 365 365
16 17	First National Bank, Albany/Breck Total		0	0	199,215	34,215 <b>199,215</b>	04/14/18	0.75%		Abliene	Э	300
18 19 20 21 22 23 24	First National Bank of Central TX, Waco	*	10	5,270,193 4,771,038 556,082 147,004 188,066 1,335,768		5,270,193 4,771,038 556,082 10 147,004 188,066 1,335,768		1.00% 1.00% 1.00% 1.00% 1.00% 1.00%	Operating Operating Bookstore Fed Funds Café Operating HEAF Bond Proceeds	Statewide Waco Waco Waco System Op System Op		
25				1,914,420		1,914,420		1.19%	TRB Bond Proceeds	System Op		
26 27 28				1,568,470 5,485	195,553	1,568,470 5,485 195,553	12/01/17	1.00% 0.25% 0.85%	Payroll Corp Col On-Line	System Op System Op Waco	5	365
29					1,506,329	1,506,329	02/10/18	0.85%	TRB Bond Proceeds	Abilene	8	365
30 31 32 33 34		*			111,192 2,981 42,802 240,588 361,791	111,192 2,981 42,802 240,588 361,791	MMKT MMKT MMKT MMKT MMKT	1.00% 1.00% 1.00% 1.00% 1.00%		Waco System Op Marshall NTX Waco	4 8 5 3 3	
35	FNB of Central TX Total		10	15,756,526	2,461,236	18,217,772						
36 37 38	Frost Bank		587,235 50	4,354,986		587,235 4,354,986 50		0.00% 0.63% 0.00%	Operating Operating Financial Aid	Fort Bend Harl Harl		
39	Frost Bank Total		587,285	4,354,986	0	4,942,271						
40	Guaranty Bank & Trust (Formerly Guaranty Bond Bank)				2,222	2,222	02/13/18	0.65%		Marshall	5	365
41	Liberty Bank-N. Richland Hills Total				10,000	10,000	09/07/18	0.75%		Waco	5	731
42	Mills County State Bank				200,000	200,000	01/17/18	0.57%		Swee	4	365

#### TEXAS STATE TECHNICAL COLLEGE QUARTERLY INVESTMENTS REPORT August 31, 2017

	Α	в	С	D	E	F	G	н	I	J	к	L
	DEPOSITORY-LOCATION		REGULAR DEMAND DEPOSITS	INTEREST BEARING DEMAND DEPOSITS	TIME DEPOSITS & SHORT TERM INVESTMENTS	TOTAL DEPOSITS AND INVESTMENTS	MATURITY DATE	RATE	ACCOUNT	CAMPUS	FUND NO.	DAYS MAT
43	Prosperity Bank (Formerly American State Bank-Abilene)			1,394,138		1,394,138		0.20%	Operating	Abilene		
44	Texas Bank- Brownwood Total			67,780		67,780		0.02%	Operating	Swee		
45 46 47 48 49	Texas Bank and Trust - Longview		5,304	1,136,855	56,138 15,804 43,628	1,136,855 5,304 56,138 15,804 43,628	01/25/18 03/06/18 10/29/17	0.10% 0.00% 1.00% 1.00% 0.50%	Operating Fed Funds	Marshall Marshall Marshall Marshall Marshall	5 5 5	365 365 365
50	Texas Bank and Trust Total		5,304	1,136,855	115,570	1,257,729						
51 52 53	Texas First State Bank Texas First State Bank Total	*			886,755 250,000 <b>1,136,755</b>	886,755 250,000 <b>1,136,755</b>	04/11/18 08/08/18	1.25% 1.25%		System Op Waco	8 3	365 365
54 55 56	Texas National Bank- Sweetwater		1	1,558,100 10,764		1,558,100 10,764 1		1.18% 1.18% 0.00%	Operating BkStore Cr Crd Financial Aid	Swee Swee Swee		
57	Texas National Bank Total		1	1,568,864	0	1,568,865						
58 59 60 61	TexasTerm - Ser 2016 TRB Bond Proceeds TexasTerm - Ser 2016 TRB Bond Proceeds TexasTerm - Ser 2016 TRB Bond Proceeds TexasTerm TRB Bonds - Total	*	0 0 0 <b>0</b>	0 0 0 <b>0</b>	1,165,485 1,007,374 <u>3,358,893</u> <b>5,531,752</b>	1,165,485 1,007,374 <u>3,358,893</u> <b>5,531,752</b>		1.00% 1.00% 1.00%		Fort Bend Harlingen Abilene	8 8 8	
62 63 64	TexasTerm - Ser 2016 HEAF Bond Proceeds TexasTerm - Ser 2016 HEAF Bond Proceeds TexasTerm HEAF Bonds - Total	*	0 0 <b>0</b>	0 0 <b>0</b>	3,068,025 1,814,817 <b>4,882,842</b>	3,068,025 1,814,817 <b>4,882,842</b>		1.00% 1.00%		Waco Harlingen	8 8	
65 66 67 68 69 70	TexPool - Other Total TexPool - Ser 2016 TRB Bond Proceeds TexPool - Ser 2016 TRB Bond Proceeds TexPool - Ser 2016 TRB Bond Proceeds TexPool - Ser 2016 TRB Bond Proceeds <b>TexPool - Total</b>	* *	0 0 0 0 0 0	0 0 0 0 0 0	1 0 2,412,982 1,746,173 0 <b>4,159,156</b>	1 0 2,412,982 1,746,173 0 <b>4,159,156</b>		1.00% 1.00% 1.00% 1.00% 1.00%		System Op Fort Bend Harlingen Abilene North TX	8 8 8 8 8	
72 73 74 75 76	TexPool - Other Total TexPool - Ser 2016 HEAF Bond Proceeds TexPool - Total TOTAL ALL INVESTMENTS	*	0 0 0 0 0 592,600	0 0 0 0 24,658,059	1 108,162 0 643,941 <u>1,079,734</u> <b>1,831,838</b> <b>29,944,433</b>	1 108,162 0 643,941 <u>1,079,734</u> <b>1,831,838</b> <b>55,195,092</b>		1.00% 1.00% 1.00% 1.00% 1.00%		System Op Waco Harlingen Swee Marshall	4 8 8 8	

#### TEXAS STATE TECHNICAL COLLEGE QUARTERLY INVESTMENTS REPORT August 31, 2017

	Α	В	с	D	E	F	G	н	I	J	к	L
	DEPOSITORY-LOCATION		REGULAR DEMAND DEPOSITS	INTEREST BEARING DEMAND DEPOSITS	TIME DEPOSITS & SHORT TERM INVESTMENTS	TOTAL DEPOSITS AND INVESTMENTS	MATURITY DATE	RATE	ACCOUNT TYPE	CAMPUS	FUND NO.	DAYS MAT
78 79 80 81 82 83 84	DESIGNATED FUNDS AUXILIARY ENTERPRISES FUNDS ENDOWMENT FUNDS RESTRICTED FUNDS UNEXPENDED PLANT FUNDS	FUND NO. 3 4 5 6 8		-	1,192,295 1,156,193 475,362 172,149 <u>26,948,434</u> <b>29,944,433</b>							
85 86 87 88 89 90 91 92 93	SYSTEM OPERATIONS WACO HARLINGEN FORT BEND WEST TEXAS MARSHALL NORTH TEXAS			-	889,738 8,877,615 5,858,236 1,165,485 11,672,443 1,240,328 240,588 <b>29,944,433</b>							
94	WEIGHTED AVERAGE RATE OF INTEREST			-	0.96%							
95 96	1-YEAR			-	1.23%							
97 98	WEIGHTED AVERAGE MATURITY (CD'S) INTEREST RECEIVED AND ACCRUED ON CASH IN BANK AND INVESTMENTS FY 17			-	369,594							
101 102 103 104 105 106 107 108	<ul> <li>Balance May 31, 2017</li> <li>Interest Added to Investments</li> <li>Time Deposits Increase (Decrease)</li> <li>TexPool Funds-Other Increase (Decrease)</li> <li>TexPool Funds-TRB Increase (Decrease)</li> <li>TexPool Funds-HEAF Bonds Increase (Decrease)</li> <li>TexasTerm Funds-TRB Increase (Decrease)</li> <li>TexasTerm Funds-HEAF Bonds Increase (Decrease)</li> </ul>				<b>41,116,722</b> 77,789 (42,724) (1) (940,000) (833,000) (3,530,000) (3,940,000) (10,077) (1,957,276) <b>29,944,433</b>							

\* Investment Changes June, July, and August, 2017

ALL INVESTMENTS ARE SHOWN AT COST. MARKET VALUE EQUALS COST DUE TO THE TYPE OF INVESTMENT. THE BALANCES ARE PER THE BANK AS OF THE REPORT DATE.

I CERTIFY THAT THIS INVESTMENT PORTFOLIO IS IN COMPLIANCE WITH TEXAS STATE TECHNICAL COLLEGE'S POLICY ON INVESTMENTS AND THE PUBLIC FUNDS INVESTMENT ACT (TEXAS GOVERNMENT CODE, SECTION 2256).

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Albert Srubar, Comptroller

November 16, 2017 Date

anthan 7-to

Jonathan Hoekstra, Vice Chancellor for Finance

November 16, 2017 Date

#### FINANCIAL SERVICES OFFICE OF ACCOUNTING & REPORTING

3801 Campus Drive Waco, Texas 76705

> 254-867-3916 254-867-4888

October 16, 2017

Mr. Keith Honey Members of the Board of Regents Texas State Technical College Waco, Texas 76705

SUBJECT: Semi-annual Report Certifying Debt Management Policy Compliance

Regents:

As detailed in Texas State Technical College *Statewide Operating Standard FA 2.4, Policy for Debt Management,* it is the policy of the College to use debt to finance capital projects needed to achieve its strategic objects. The College will ensure that prudent practices are in place to maintain financial stability, minimize interest costs, and preserve future financial flexibility. Additionally, a semi-annual report from the Office of Accounting & Reporting is to be provided to the Board of Regents certifying compliance with the policy.

Accordingly, I hereby certify that the College currently complies with *SOS FA 2.4, Policy for Debt Management*, and with all bond covenants. Further, I have verified that current and projected revenues are sufficient to fund debt service, as of August 31, 2017. Details of outstanding principal balances, current debt service due, and the sources of debt service funding have been provided to the Committee for Fiscal Affairs.

If you have any questions or need additional information, please advise.

Respectfully submitted,

Jonathan Hoekstra Chief Financial Officer

Chad Wooten Vice President – Accounting & Reporting



tstc.edu

# Texas State Technical College Sources of Debt Service Funding for FY 2018

\$1,082,000 7% \$6,740, 44% \$7,616,454 49%		<ul> <li>Line-Item / Pledged Appropriation</li> <li>Other Discretionary Funds</li> <li>Partner Contributions</li> </ul>
Bonds	FY 2018 Debt Service	Source of Funding
RFS Series 2008 Bonds (Tuition Revenue)	\$ 231,000	line-item appropriation
RFS Series 2008A Bonds, Taxable (Clean Energy)	74,643	other discretionary funds
RFS Series 2009 Bonds (Local Revenue)	1,556,100	other discretionary funds
RFS Series 2011 Bonds (Tuition / Local Revenue)	2,202,831	line-item appropriation (35%) partner contributions (49%) other discrectionary funds (16%)
RFS Series 2011A Bonds (Local Revenue)	361,188	other discretionary funds
Constitutional Appropriation Series 2016 Bonds (HEAF)	2,975,225	pledged appropriation
RFS Series 2016 Bonds (Tuition / Local Revenue)	3,631,031	line-item appropriation (76%) other discretionary funds (24%)
Texas Public Finance Authority Lease Purchases	2,893,020	other discretionary funds
Other Lease Purchases	530,340	other discretionary funds
State Energy Conservation Office (SECO) Loans	819,585	other discretionary funds
Governor's Office Loan (Hangar - Waco)	163,648	other discretionary funds
TOTAL:	\$ 15,438,611	

# Texas State Technical College Summary of Outstanding Debt as of 8/31/17

	 Outstanding Principal	Interest Rate	Maturity Date
Bonds			
RFS Series 2008 Bonds (Tuition Revenue)	\$ 220,000	4.25% - 5.00%	August 2018
RFS Series 2008A Bonds, Taxable (Clean Energy)	357,143	1.00%	December 2021
RFS Series 2009 Bonds (Local Revenue)	4,295,000	3.00% - 5.00%	August 2020
RFS Series 2011 Bonds (Tuition / Local Revenue)	20,810,000	3.75% - 5.00%	August 2036
RFS Series 2011A Bonds(Local Revenue)	4,000,000	3.00% - 4.00%	August 2031
Constitutional Appropriation Series 2016 Bonds (HEAF)	21,770,000	4.00% - 5.00%	October 2025
RFS Series 2016 Bonds (Tuition / Local Revenue)	 55,115,000	2.00% - 5.00%	October 2035
Total Bonds	 106,567,143		
Lease Purchases			
TSTC Foundation, 2003 (Housing - Marshall)	1,387,611	2.75%	October 2023
TSTC Foundation, 2010 (Warehouse - Harlingen)	570,395	4.08%	July 2020
PNC Bank, 2013 (Equipment - Waco)	29,526	4.11%	July 2018
John Deere Financial, 2013 (Equipment - Waco)	7,497	4.30%	August 2018
PNC Bank, 2013 (Equipment - Waco)	8,650	4.76%	September 2018
TSTC Foundation, 2015 (Vehicles - Central Admin.)	58,718	4.25%	January 2020
Texas Public Finance Authority (338 equipment leases)	 10,750,183	various	various through 2026
Total Lease Purchases	 12,812,579		
State Energy Conservation Office (SECO) Loans			
2010 - Waco	3,971,904	2.00%	August 2024
2011 - Harlingen	 1,306,946	3.00%	February 2023
Total SECO Loans	 5,278,851		
Governor's Office Loan (Hangar - Waco)	1,550,000	3.77%	January 2030
Total Outstanding Debt:	\$ 126,208,573		

TSTC Bond Series	Fitch	S&P	Moody's	Rating Description				
2016 HEAF	AAA	AAA	Aaa		Prime			
	AA+	AA+	Aa1					
	AA	AA	Aa2	e	High Grade			
	AA-	AA-	Aa3	Investment Grade				
2008, 2009,	A+	A+	A1	ent (				
2011, 2011A,	А	А	A2	tme	Upper Medium Grade			
2016	A-	A-	A3	sevi				
	BBB+	BBB+	Baa1	<u> </u>				
	BBB	BBB	Baa2		Lower Medium Grade			
	BBB-	BBB-	Baa3					
	BB+	BB+	Ba1					
	BB	BB	Ba2		Below Investment Grade / Speculative			
	BB-	BB-	Ba3	(e)	opocalativo			
	B+	B+	B1	llativ				
	В	В	B2	ecu	Highly Speculative			
	B-	B-	B3	(Sp				
	CCC+	CCC+	Caa1	ade				
	CCC	CCC	Caa2	ť Gr	Substantial Risks / Extremely Speculative			
	CCC-	CCC-	Caa3	neni	opoculativo			
	CC	CC	Ca	Below Investment Grade (Speculative)				
	С	С		Inv	Default Imminent			
				NOIS				
	DDD	SD	С	Be				
	DD	D			In Default			
	D							

# Texas State Technical College Bond Ratings as of 8/31/2017

### **Rating Outlook Summary:**

<u>2016 HEAF Bonds</u>: Rated on the credit of the State of Texas, as debt service funds are appropriated by the state's constitution. Outlook from both Fitch and Moody's is STABLE.

<u>2008, 2009, 2011, 2011A, 2016 Revenue Financing System Bonds:</u> All 5 issuances of TSTC RFS bonds are uniformly rated by each rating agency. Moody's and S&P rate all 5 issuances, Fitch rates Series 2016 only. Outlook from each agency is:

Moody's - NEGATIVE S&P - NEGATIVE FITCH - STABLE

# **Board of Regents Meeting Dates for 2018**

# <u>Winter</u>

# <u>Spring</u>

Thursday, May 10, 2017	Quarterly Meeting
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## <u>Summer</u>

Wednesday, August 8, 2018	FY 2019 Special Meeting (Budget)
Thursday, August 9, 2018	Quarterly Meeting

## <u>Fall</u>

Thursday, November 8, 2018 Quarterly Meeting

Note: All meetings are held in Waco, Texas.